


world relief 

CHANGE THAT LASTS



2019 Annual Report



TOGETHER

WE'RE TACKLING THE
WORLD'S GREATEST
PROBLEMS.

In a world focused on quick fixes, we're
fighting for lasting change.



DISASTERS

Together, we're providing emergency assistance and building resilience in communities ravaged by disaster.



EXTREME POVERTY

Together, we're empowering churches and communities to break free from the chains of poverty through programs in savings, agriculture, health, nutrition and more.




VIOLENCE AND OPPRESSION

Together, we're bringing peace, healing and restoration to families and communities plagued by racial, ethnic and gender discrimination.



REFUGEES, IMMIGRANTS AND DISPLACED PEOPLE

Together, we're restoring hope and rebuilding lives for the millions fleeing persecution and violence in search of refuge.

world relief 

DEAR FRIENDS,

For more than 75 years and across 100 countries, World Relief has been connecting people like you to the world's greatest needs — **extending your compassion to millions of suffering men, women and children.**

Together, we have fought against the suffering that accompanies disasters, broken the cycle of extreme poverty in communities around the world, lifted the yoke of despair for those suffering from violence and oppression and provided hope to refugees, immigrants and displaced people around the world and right here at home.

Sadly, as we sit down to write this letter, the COVID-19 pandemic is sweeping across the globe, bringing with it a new kind of pain, fear and uncertainty. And yet, our mission remains unchanged. We are working tirelessly to serve, support and care for the most vulnerable in new ways as they will be amongst the hardest hit as a result of this pandemic.

Similarly, serving this past year has had challenges. In 2019, U.S. policy drastically downsized our country's commitment to refugee resettlement. The disruption to our U.S. programs was significant, necessitating office closures and staff reductions at both our home office and across the field.

But in the midst of the pain and the struggle that we are all feeling right now, there is another truth. **Your ongoing support has allowed us to continue to be the hands and feet of Jesus to traumatized, hurting and vulnerable people here in the U.S. and around the world.**

Even with the uncertainties that lie ahead for our nation and the world, we face 2020 with hope, courage and a deepened resolve to be a powerful witness for Christ in our broken world.

Inside the pages that follow, you will be inspired by stories of God's faithfulness to our organization this year. You will read about how your support of our U.S. programs during these critical times has changed the lives of immigrant children through mentorship programs and school partnerships. You will learn how the English classes you supported through our education centers taught thousands of immigrants a new language, paving the way for future success.

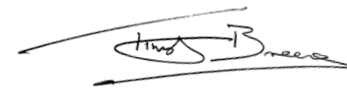
*... we face 2020 with hope, courage and a deepened resolve to be a powerful **witness for Christ** in our broken world.*

In places like Burundi, **you helped transform families** by tackling unhealthy beliefs that perpetuate abuse in marriages and minimize the worth of children, replacing those beliefs with the truth that everyone is created in the image of God and deserves love and protection. In Sudan, **you trained volunteers in remote areas**, far beyond the reach of doctors and hospitals, to care for women struggling through pregnancies and children suffering from malnutrition.

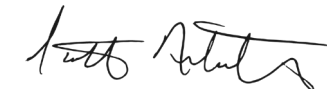
Thank you for walking with us through the highs and lows of this past year; for taking the time to pray, support and partner with our brothers and sisters around the world; and for helping the global church mature and grow in its mission to bring lasting change to suffering communities.

You matter to us and to the millions we serve. Thank you for your partnership.

Joyfully,



Tim Breene
CEO, World Relief



Scott Arbeiter
President, World Relief



*“These victims of war and oppression look hopefully to the democratic countries to help them **rebuild their lives** and provide for the future of their children. We must not destroy their hope. The only civilized course is to enable these people to take new roots in friendly soil.”*

— Harry Truman, 1947

A GLOBAL CRISIS OF UNPRECEDENTED SCALE

Today, our world is facing the worst displacement crisis since WWII, with more than 70 million people around the globe fleeing violence, poverty and oppression. Most of these people will never be able to return home. After years of running, their greatest hope is that they’ll find a safe place to rebuild their lives and a new place to call home.

Yet home is not easy to rebuild, and for thousands of vulnerable immigrant families here in the U.S., it remains lost. Rather than being welcomed, they are being rejected, forced to experience a new kind of vulnerability — one of dependency, loneliness and fear. Driven into the shadows, they remain isolated and struggling without community. It seems that in many places, our communities and even our churches are closing their doors to the most vulnerable. Far from welcoming the foreigner among us, we are shrinking back.

This is a heartbreaking reality — a painful truth we would rather deny. But we must not lose heart, and we must not look away.

THE LESS TOLD STORY

That’s why today we want to tell you a different story. It’s a story of love, hope and perseverance. A story of flourishing communities and biblical welcome. A story that may not be making headlines but is creating lasting change in small pockets across our country. It starts with the profound conviction that we are all made equal in the eyes of God and with the belief that beneath the weary faces of those fleeing violence and oppression, hope springs eternal.

While we mourn the state of our nation, we’ve also found great joy in working alongside people and churches that are fighting to keep their doors open and are choosing welcome. And so we choose to press on with hope and in faith, because *this is a story worth rejoicing in*. One which has the power to overcome the narrative of fear and heal our deepening divisions.

This is not a singular story, but one made up of hundreds of moments, milestones and achievements. It begins with English language classes in Chicago, legal services in Baltimore and job readiness training in Memphis. It gathers strength in community gardening projects in Seattle, trauma counseling in Winston-Salem and women’s sewing clubs in Spokane. It overcomes all odds at college graduations in Durham, job promotions in Sacramento and citizenship ceremonies in D.C. It rewrites futures, rebuilds homes and restores a sense of belonging.

FRIENDLY SOIL

THE PARADISE PARKING PLOTS

Perhaps nowhere is this story better manifested than in Kent, Washington, where a once small partnership between World Relief Seattle and Hillside Church has exploded into a citywide movement. Hillside Church originally partnered with World Relief to provide space and volunteers to teach English classes to immigrants. Today, the church parking lot, newly dubbed the Paradise Parking Plots, boasts a blossoming, one-acre community garden where **47 families from 22 nations**, along with local businesses, schools, government groups and more than **1,400 volunteers**, **gather together to grow something new.**

The garden not only provides refugees and other vulnerable immigrants with a place to grow familiar foods and cultivate community, but it is also leading the way in green initiatives, using rainwater cisterns to provide irrigation and addressing local flooding issues. This innovative project won the King County Green Globe Award and provides environmental internship opportunities for local refugee high school students. What's more, Hillside Church will soon open a commercial kitchen space for micro-enterprise cooking activities, expanding opportunities and increasing the garden plots' impact.

Perhaps most importantly, this project is providing a place for both native-born Americans and immigrants from all tribes, tongues and walks of life to grow and flourish together, cultivating a community that makes "home" feel like home.

A VISION FOR LASTING CHANGE

The story of the Paradise Parking Plots is just one of many that make up the bigger story of what we're doing together across the U.S. It's a story of hope overcoming despair, of unity over division and of peace over fear. Above all, it is a story of love triumphing over hate. Though it's quiet and too often lost amidst the dominant political narrative, this story inspires us with vision and hope, and it stands as a reminder of what could be when we come together to create lasting change in our communities.

For more than 40 years, we've welcomed upwards of 300,000 refugees and other vulnerable immigrants to communities across our nation, rebuilding lives and creating communities of love that we all feel proud to be a part of. We do so not only because we believe in this nation of immigrants and America's strength as a land of hope and opportunity for all, but because we believe it is our calling as Christians to welcome the orphan, the widow and the least of these.

Today, this calling faces more hurdles than perhaps ever before. Yet these hurdles give us all the more reason to fight. Because we believe we are called to such a time as this to stand as light amidst the darkness and to be a voice of compassion, justice and love. ■



"When the immigration issue blew up in the U.S., it felt like a God-ordained intervention for us. We invited World Relief to come out and share about the crisis and preached a sermon series on 'welcoming the stranger.' At first, we had some pushback. But it was transformational for our church. We went through a curriculum and trained to become host families of incoming immigrants, to advocate for them and to just be in relationship with them. Today they're part of our family. We know their faces; we celebrate their birthdays; and we've thrived together. It reminds me that moments that seem dividing can often be transformational."

— Pastor Peter Chin, Rainier Avenue Church, Seattle, WA

EMPOWERING FAMILIES THROUGH LANGUAGE

DID YOU KNOW?

A holistic grasp of English is one of the most critical factors to success. Studies show that the ability to speak English at a proficient level results in a 21% wage premium for immigrants and refugees.



545 students attended 19 ESL classes in the Chicago area.

80% of adult ESL students improved their English by a full level.

92% of participants are successfully employed after ESL job readiness class.

“Quarterly parent-teacher conferences are next week!” The flyer enthusiastically announced the news in bright colors. But as Eva* listened to her son translate the letter from school, excitement was the furthest thing from her mind. Instead, panic, frustration and sadness overtook her. Another hurdle. Another barrier. Another situation in which she’d feel ill-equipped and discouraged, left questioning her ability to be a good mother and help her children flourish. Should they have remained in Guatemala? No, she affirms to herself, the words of Warsan Shire’s poem running through her head. **“No one leaves home unless home is the mouth of a shark.”**

Sadly, Eva’s reality is not uncommon. It’s one shared by thousands of immigrants who are forced to leave their lives behind and make the United States their new home.

Beyond the logistical challenge of not knowing English, the emotional toll the language barrier takes on men and women like Eva is heartbreaking. Without the ability to read, write, speak or understand English, they’re less able to communicate with their children’s school, talk to their doctors, use public transportation or find jobs. And while children are able to improve their English at school, their parents and grandparents have fewer opportunities to do so.

But World Relief DuPage/Aurora’s education program is changing that.

As participants enter the program, they’re welcomed into a loving community where they can develop relationships and begin a safe process of language learning and integration. Students’ needs are met with compassion and excellence through a variety of learning opportunities such as basic and pre-literate English language classes, in-home tutoring, job readiness training and citizenship classes. Multiple sites, free childcare and transportation are also available, removing some of the most significant barriers to ESL participation, particularly for women.

Thank you for joining us in the important work of restoring hope to families like Eva’s!

IT TAKES A VILLAGE

They say it takes a village to raise a child. But what happens when that village is threatened, and that child is forced to flee? Her network of support now disintegrated? Her family, friends and faith community left behind?

That’s the problem World Relief is tackling through its Refugee and Immigration Youth Services (RIYS) program in Durham, NC. The goal? **To ensure every immigrant child has access to a loving, supportive community that helps them reach their God-given potential.**

At World Relief, we long to see each child become the person God created them to be. RIYS helps youth adjust to their new lives in America by rebuilding the communities they’ve lost through school support, mentorships and summer camps.

In close partnership with Durham Public Schools (DPS), RIYS provides immigrant children with language tutoring, case management and in-classroom, bilingual assistants. Similarly, the RIYS Mentorship Program pairs students with mentors to participate in community service projects and civic engagement events. During the summer, older youth are also given the opportunity to develop leadership skills as camp mentors to younger immigrant children.

This year, more than 140 students have thrived in our RIYS programming. And it’s not only the students who experience the benefits of this program.

“This powerful partnership has brought the immigrant and refugee experience to the forefront of DPS’s focus and is helping us more effectively serve [our] immigrant community,” DPS educator Abigail Martin said. “Students are cared for; teachers witness how targeted attention accelerates classroom learning; and parents see that DPS values their children. Over time, the whole school has realized the tremendous value that immigrants bring to our community.”

Through RIYS, these courageous young students are excelling, making our communities — and our “villages” — stronger for generations to come.

140 students | **56** volunteers | **22** churches



Meet Mauridi Masumbuko, an 18-year-old RIYS participant originally from Tanzania. Earlier last year, he was named Durham Public School’s Student of the Month. Only one student from the entire district is chosen each month.

Congratulations, Mauridi!



Meet Ornella, a hardworking 12th grader originally from the Democratic Republic of Congo and one of the first students to enroll in our Mentorship Program. Through the program, she has been able to secure a part-time job at a local garden, begin her driver’s education training and build deep and supportive relationships with her mentors and peers. We look forward to seeing how Ornella will continue to lead and grow as she becomes a high school graduate in the spring!



WHERE WE WORK

U.S. OFFICE LOCATIONS

CALIFORNIA

Modesto
Sacramento
Southern California

FLORIDA

Jacksonville*

GEORGIA

Atlanta

ILLINOIS

Chicago
DuPage/Aurora
Quad Cities

MARYLAND

Baltimore

MINNESOTA

Minneapolis–St. Paul

NORTH CAROLINA

Durham
Triad

OHIO

Akron*

SOUTH CAROLINA

Upstate SC

TENNESSEE

Memphis

TEXAS

North Texas

WASHINGTON

Seattle
Spokane
Tri-Cities

WISCONSIN

Fox Valley

PROGRAM & PARTNER COUNTRIES

Bahamas
Burundi
Cambodia
DR Congo
Germany
Haiti
Indonesia
Iraq
Jordan
Kenya
Malawi
Mexico
Nepal
Nicaragua
Pakistan
Rwanda
Somalia
South Sudan
Sudan
Syria
Turkey
Yemen
Zambia

*Location closed in 2019

Here's a quick glance at just some of what we did together in 2019.



827 churches mobilized to serve immigrants across the U.S.



20,824 vulnerable homes visited by church volunteers.



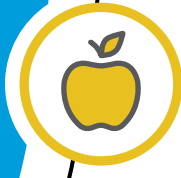
64,310 people participated in savings groups.



85,000 people reached with awareness and prevention messages to stop the spread of Ebola in the Democratic Republic of Congo.



91,000 volunteer hours spent providing love and welcome to immigrants in the U.S.



299,043 homes reached by our nutrition programs in Malawi.



357,913 people had access to Peace & Reconciliation Committees to resolve local conflicts.



\$500,000 the grant amount awarded by Starbucks to promote women's leadership in coffee farming communities in Rwanda.



729,391 children screened for malnutrition across the globe.



EACH YEAR, YOU ENABLE

WORLD RELIEF TO SERVE MILLIONS OF THE MOST VULNERABLE PEOPLE AROUND THE WORLD.



the average amount saved in savings groups in Cambodia.

55%

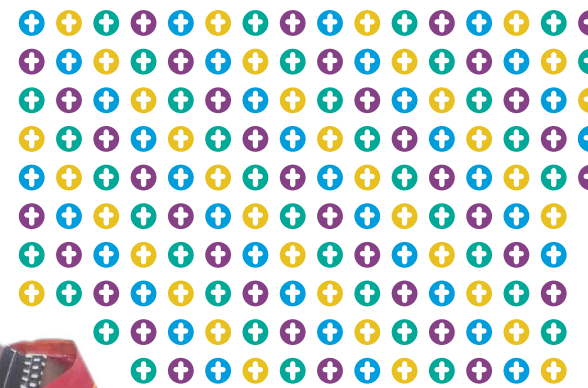
That's nearly 55% of the country's average annual household income!

100%
50%
0%



the average bean yield increase for farmers participating in our Farmers Field School in Burundi.

44%



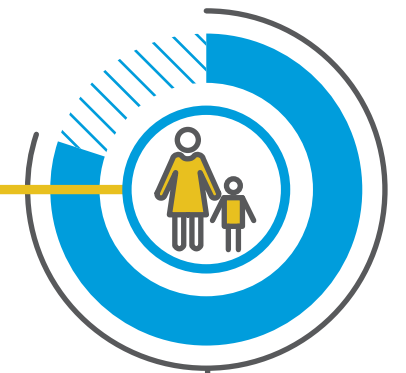
150



churches cared for more than 6,000 people in Malawi following Cyclone Idai.

\$2.5 MILLION+

funding received from UNICEF to support our maternal and child health programming across sub-Saharan Africa — with another \$3 million to come in 2020!



OVER 80%

of those who directly benefit from World Relief's programs are women and children.





CHANGE THAT LASTS

It was late afternoon when we pulled up in front of the giant structure. Eight hours of driving off-road through rock and empty riverbeds had left our team sore and tired, yet the sight alone was enough to shake us from our weariness. In front of us, upon the western shore of Lake Turkana, stood what appeared to be a factory — disheveled, empty and eerily silent.

Following the Sahelian drought of the mid-1980s, massive famine devastated the Turkana region — one of the most remote and forgotten regions in Kenya. As is so often the case with large-scale global disasters, an initial compassion surge rapidly propelled aid into the region. International organizations set up food distributions; medical teams flew in to staff temporary feeding clinics; and the Turkana people were shown that when things get just bad enough, Western forces will swoop in to save the day.

Now, blocking the blistering rays of the afternoon sun from our faces, stood one of these examples. Twenty years and \$150 million dollars later, a fishery had been completed for the people of Turkana. Its promise? To prevent the people from ever facing starvation again. The reality? A tragic landmark of good intentions gone wrong. **The majority of people in Turkana, you see, do not eat fish.**

DANCING WITH AN ELEPHANT

In their book, *When Helping Hurts*, Steve Corbett and Brian Fikkert recount an old African fable:

Elephant and Mouse were best friends.

One day Elephant said, “Mouse, let’s have a party!”

Animals gathered from far and near.

They ate. They drank. And they danced.

And nobody celebrated more than Elephant.

*Afterwards, Elephant exclaimed, “Mouse, did you ever go to a better party?!”
But Mouse did not answer.*

“Mouse?” Elephant called.

He looked around, and then shrank back in horror.

*There at Elephant’s feet lay Mouse. His little body was ground into the dirt.
He had been smashed by the big feet of his exuberant friend, Elephant.*

Elephant never meant to harm Mouse, they write, but he didn’t understand the danger he posed. Sadly, the same can be said of Western missions and aid interventions. They often fail to solve the problem they intended to, can often **create damaging patterns of dependency** or, worst of all, create bigger problems for their intended beneficiaries. The example of the fishery is a tangible manifestation of this fable.

LOCAL SOLUTIONS

These interventions, while tragic, have taught World Relief important lessons. Today, we understand that lasting change comes not with quick fixes or band-aid solutions, but through a deep understanding of the unique beliefs, cultural traditions, resources and needs of the communities in which we work. We learned that in places like northern Turkana where most nomadic people survive on a diet of meat, milk and blood, asking them to eat fish is not a solution — even in cases of famine.

This understanding led us to work closely with local churches and leaders to brainstorm creative solutions to malnutrition. Today, we run a robust agricultural program in the region that teaches desert farming techniques and helps diversify the local diet. We're also breeding drought-resistant goats that can survive for longer periods of time without water, providing a prolonged food source. These innovative, culturally relevant solutions have saved countless lives in the face of recent famines and droughts.

CREATING CHANGE THAT LASTS

Grassroots interventions like the ones in Turkana not only honor local knowledge, culture and community resources, they also pave the way to break the cycle of Western aid that disempowers so many communities in the developing world.

In her book *Dead Aid*, African economist Dambisa Moyo wrote, "Africa is addicted to aid. Like any addict it needs and depends on its regular fix, finding it hard, if not impossible, to contemplate existence in an aid-less world."

These words ring all too true for many development practitioners who frequently hear petitions for food and money when first entering new communities. And it's precisely why **we begin by bringing local churches together to discuss the ways they can collaborate to solve their own problems.** In fact, local pastors, community leaders and a global network of thousands of local volunteers are responsible for implementing all of our programs around the world. Our international staff, 95% of whom are local to the communities in which we work, have an inside voice and understanding that no outside organization can bring. And they will remain in their communities long after we depart — creating, leading and sustaining community efforts toward change.

Our world today is obsessed with quick fixes, but we refuse to pour time, resources and money into short-term, misdirected solutions in an effort to address complex, long-term problems. The biggest problems of our world — disasters, extreme poverty, violence, oppression and mass displacement — have to be tackled at the root, with locally driven, sustainable solutions. Only then can we ensure that projects like the Turkana fishery never happen again. Yes, this approach takes time. Yes, it is difficult to measure. Yes, in our fast-paced, results-driven culture of immediate gratification, it is hard. But we do it because we know that this approach is transformational — both today and for generations to come. ■



"Often, we take our Western mindset and try to solve everybody's problems the way we think they should be solved. But while in Africa, World Relief showed me a model that empowers communities to identify their problems and equips them to make change."

— Pastor Orr, Brown Baptist Church, Memphis, TN

"World Relief doesn't just give out handouts; they're truly teaching and empowering people to work toward a better future. The benefits that come out of that are life-changing."

— Kathy Olson, World Relief Supporter

BEYOND THE FRONT DOOR

Family: people who love you, a place that feels like home. No matter where you live, family is often defined by ideals like these. Yet for many, the realities of family are a far cry from this vision. Broken relationships, gender stereotypes, physical abuse and arguments over money and decision-making prevent millions of families from flourishing as God intended.

At World Relief, we believe family holds the power to shape the future. That's why we're so passionate about going beyond the front door of the home to facilitate honest conversations between couples and families about the issues affecting them — physically, emotionally and spiritually.

LAST YEAR,

153 churches were equipped to teach the FFL curriculum in Burundi, reaching more than **2,000** couples and transforming the lives of more than **10,000** people.

With your help, we're excited to expand this work in 2020, sharing God's transformative truth with thousands more.

Using a combination of story, scripture, interactive discussion and personal reflection, Families For Life (FFL) is changing the future for thousands of families across Burundi. As couples work through our scripture-based curriculum, beliefs about marriage and family begin to change. Gender-based violence, alcoholism, poverty, abuse and unfaithfulness decline. Husbands begin to include their wives in everyday decisions; wives are empowered to contribute to their families' economic growth; parents come to realize the value of educating both girls and boys; and families begin intentionally planning for their futures.

This program is so transformative that in October 2019, church and government leaders came together for World Relief's Strengthen Our Future: Strengthen Our Families summit. There, they signed a pledge declaring that **"every man, woman and child is made in the likeness of God and deserves love, respect and care."** As the family of God, they pledged "to support each person in [their] families with equal value and support."

The day marked a revolutionary commitment to families across Burundi that will create lasting change for generations to come.

DID YOU KNOW?

92% of couples enrolled in Families for Life in Burundi reported that they have started to attend church more often.

CLOSE TO HOME

INTERNATIONAL PROGRAMS

Jameela is up before the sun. Avoiding the scorching daytime heat, she places her children and a jug of water atop a donkey and begins her journey.

Jameela's toddler has been diagnosed with severe malnutrition, and they were connected with a nutrition center by a World Relief volunteer. Upon arrival, Jameela is greeted by the bustling sound of weary mothers and crying children. The cries are soon hushed as children are given a nutritional supplement of peanut paste and medical assistants record their height and weight.

This scene is not uncommon in Sudan, a country troubled by conflict for most of its independent history. **In the westernmost region of Darfur, poverty rates are among the highest in the country, with almost two-thirds of the population falling below the poverty line.** Access to basic services such as healthcare, nutritious food, education and water is incredibly difficult to find, and sadly, it's children and women like Jameela who suffer most from the consequences of this instability.

But thanks to your support, World Relief is removing barriers and bringing healthcare closer to home.

Our network of more than 600 volunteers in Sudan take lessons on nutrition, breastfeeding, postnatal care, personal hygiene and household sanitation into the hardest-to-reach areas in the region. These dedicated volunteers also discuss potential complications during pregnancy and encourage pregnant mothers to deliver at local health facilities, rather than at home where the risks are far higher.

THANKS TO YOU,

we were able to conduct **302,850** health consultations across **17** facilities this year, providing more than **465,000** women and children with family planning services, pre- and postnatal care, vaccinations and more.

Together, we're creating healthier futures for women and children in Sudan.

"In the past we suffered when we had complicated delivery cases. [...] Some mothers or babies died. The quality of services at [World Relief's] Center 8 is different from any other health facility. [...] I come weekly just to attend the sessions with the community health workers, because it really benefits our daily lives."

— Hawaa, mother of five, Sudan

"My son recovered from his malnutrition case because of the nutrition supplies and education I got from World Relief's team. I learned good practices about family feeding and [now] I am preparing and feeding my children according to the lesson I learned."

— Nefisa, mother of three, Sudan



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PLEASE GOD, GIVE US THE COURAGE NOT TO LOOK AWAY.

In 2019, we raised our voice in the fight for vulnerable people fleeing violence and oppression around the world.

We published 31 op-eds and were quoted more than 500 times on radio programs and in news outlets such as the Wall Street Journal, New York Times, Washington Post, CNN and NPR.

Martin Luther King Jr. once said, “Our lives begin to end the day we become silent about things that matter.”

At World Relief, we know the dangers of silence, so we ask God to give us the courage to speak.

We consider it an essential task to engage the American church and remind leaders and congregations alike that our Christian faith should compel us to seek justice and mercy for the vulnerable and suffering.

This year, amidst increasingly divisive times, we’re proud of the leading role we’ve played in calling the U.S. evangelical community to empathy, courage and compassion, and we’re grateful for the ways you’ve added your voice to the conversation.

This year, our collective voice extended beyond communities of faith and into the broader public forum, reaching people across the United States as we spoke up about the things that matter.

Together, we stood for the orphan, the widow and the foreigner among us.

Together, we reminded fellow believers that our calling as Christ-followers does not preclude us from national conversations surrounding policy. Instead, it demands that we’re a part of them.

Together, we sought to educate and influence those in positions of power with the ability to save lives.

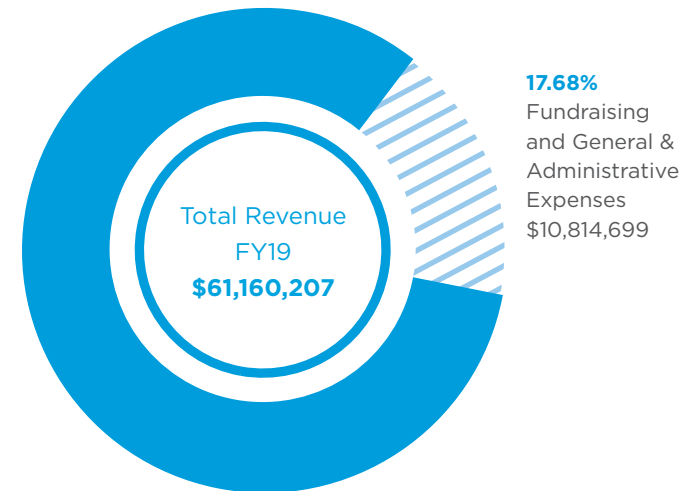
Together, as a movement of churches and individuals around the world, we stepped into the hard places and engaged in the issues — however difficult they were.

Using our voice to stand with the vulnerable is a part of our historic call and identity as the body of Christ. Whatever the changes to policy, our call and our commitment will remain the same.

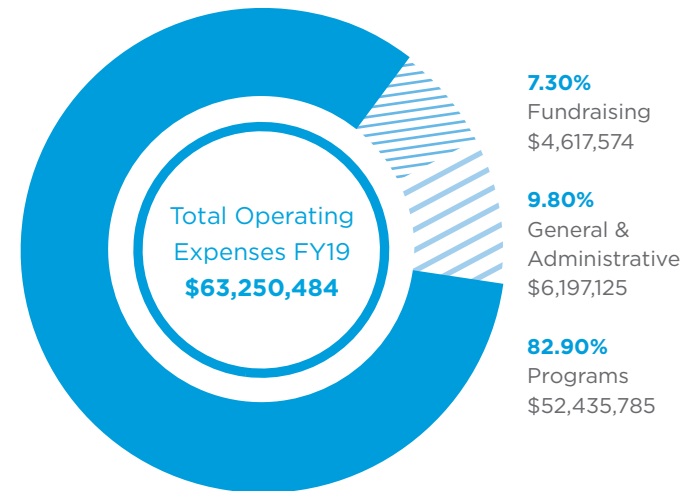
**WE WILL STILL SPEAK.
WE WILL STILL STAND.
WE WILL NOT LOOK AWAY.**

FINANCIAL SUMMARY

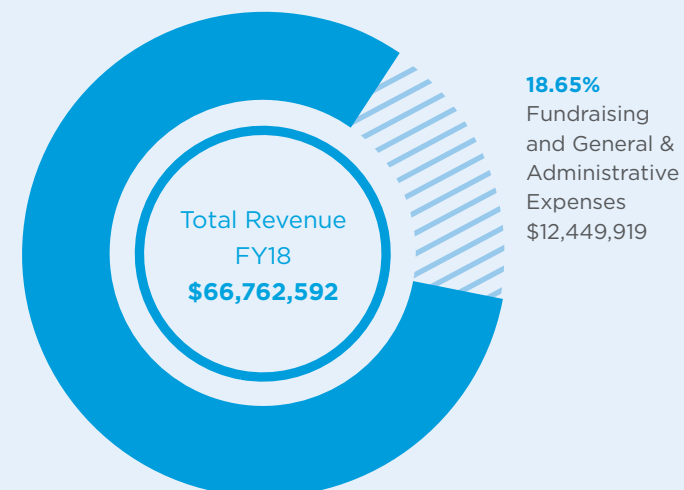
2019 REVENUE



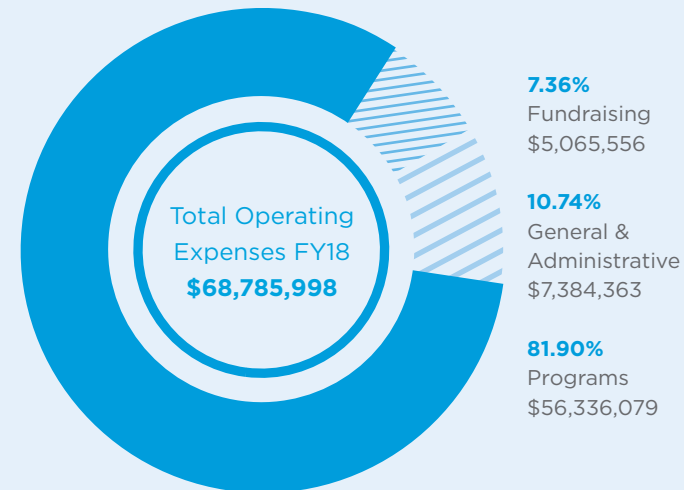
2019 EXPENSES



2018 REVENUE



2018 EXPENSES



STATEMENT OF FINANCIAL POSITION

For the year ending September 30, 2019

	2019	2018
Current Assets		
Cash and Cash Equivalents	\$9,261,761	\$10,346,915
Investments, at Market	1,009,825	694,328
Receivables		
Grants	4,037,930	4,617,505
Contributions	334,500	815,368
Other	516,070	592,424
Microenterprise and Agriculture Loans, Net	2,521,917	2,439,141
Prepaid Expenses and Other Assets	902,044	914,781
Minority Interest in Net Assets	643,586	667,976
Property Held for Sale	—	200,000
Plant and Equipment, Net of Accumulated Depreciation	4,036,623	4,210,921
Total Assets	23,264,256	25,499,359
Liabilities		
Accounts Payable and Accrued Liabilities	3,921,359	4,702,054
Deferred Revenue	1,145,547	52,824
Long-Term Debt		
General	1,140,397	1,215,733
Microenterprise/Agricultural Development	1,271,341	1,847,510
Other Liabilities	882,319	678,552
Total Liabilities	8,360,963	8,496,673
Net Assets		
Common Stock	1,000	1,000
Non-Controlling Interest	686,767	644,000
Net Assets	10,843,825	11,446,348
Total Net Assets Without Donor Restrictions	11,531,592	12,091,348
Net Assets with Donor Restrictions	3,371,701	4,911,338
Total Net Assets	14,903,293	17,002,686
Total Liabilities and Net Assets	\$23,264,256	\$25,499,359

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the year ending September 30, 2019

Support & Revenue	Without Donor Restrictions	With Donor Restrictions	2019 Total	2018 Total
Private Contributions	\$4,869,288	\$14,153,044	\$19,022,332	\$19,522,358
Government and Other Public Grants	35,995,049	-	35,995,049	41,313,062
Med Banking Revenue	1,321,479	-	1,321,479	990,013
Other Revenue	4,821,347	-	4,821,347	4,937,159
<i>Net Assets Released from Restrictions</i>	<i>15,692,681</i>	<i>(15,692,681)</i>	-	-
Total Support and Revenue	62,699,844	(1,539,637)	61,160,207	66,762,592
Expenses				
Program Ministries				
USA Programs	28,022,087	-	28,022,087	29,110,351
Overseas Programs	18,720,034	-	18,720,034	22,737,250
Disaster Response	5,693,664	-	5,693,664	4,488,476
<i>Total Program Ministries</i>	<i>52,435,785</i>	-	<i>52,435,785</i>	<i>56,336,079</i>
Support Ministries				
General and Administrative	6,197,125	-	6,197,125	7,384,363
Fundraising	4,617,574	-	4,617,574	5,065,556
<i>Total Support Ministries</i>	<i>10,814,699</i>	-	<i>10,814,699</i>	<i>12,449,919</i>
Total Expenses	63,250,484	-	63,250,484	68,785,998
Excess of Revenue Over Expenses	(550,640)	(1,539,637)	(2,090,277)	(2,023,406)
Other Changes				
Loss on Minority Interest in Net Assets, Net	(24,390)	-	(24,390)	(50,817)
Gain on Sale of Fixed Assets	15,274	-	15,274	49,517
Loss on Impairment of Asset Held for Sale	-	-	-	(112,651)
Issuance of Capital in Consolidated MFI	-	-	-	-
Change in Net Assets	(559,756)	(1,539,637)	(2,099,393)	(2,137,357)
Net Assets				
Beginning of Year	12,091,348	4,911,338	17,002,686	19,140,043
End of Year	\$11,531,592	\$3,371,701	\$14,903,293	\$17,002,686

Please Note: The operating results above reflect a planned loss (and subsequent planned use of capital reserves) to invest in our U.S. Office Network in response to changes in the U.S. Resettlement Program. This included refining existing service lines, broadening our offerings to the foreign-born and developing revenue streams to support these efforts.

View our complete financial statements online at worldrelief.org.



LOOKING AHEAD

We hope this report fills you with hope and gratitude for what we've accomplished together in 2019. **As we look to 2020, our vision is to see this powerful partnership deepen and expand in ways that ultimately transform lives and reflect the glory of God.**

We will continue our historic, global ministry by going to even greater lengths to reach the most vulnerable in Africa and beyond — recognizing the need to expand our work to unreached people groups, those with disabilities and others who are often invisible, forgotten and neglected by their communities.

In the U.S., we will continue to develop our immigration legal services, English classes, vocational training, anti-human trafficking and mentorship programs. And we will continue to speak out on behalf of refugees, immigrants, asylum-seekers and separated families, using our unique voice to rally the church to live out its biblical mandate to love the stranger among us.

We will continue our push for gender equity, both within our programs as well as within our own organization, breaking down barriers that keep women from living out their God-given potential and providing them with a platform for their voice as well as leadership opportunities.

Our staff will continue to deepen their own faith — knowing that in order for God's love to be powerful through us, it must first be powerful within us.

Together, we will invest our resources in the lives of millions of suffering, struggling and hurting people. We will join God as he redeems that suffering and brings lasting change to this broken but beautiful world. We will be a glimpse of the church as God intended it to be.

Thank you for journeying alongside us in this important work.





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**World Relief empowers
the local church to serve
the most vulnerable.**