



IOM VISION

UPDATED: 28 JAN 2021

IOM, in partnership with key stakeholders and communities, will continue to support vulnerable people across South Sudan with essential life-saving assistance, whilst creating conducive environments for recovery and sustainable solutions to displacement. IOM will adopt a community-driven approach to all programming, to facilitate transformative changes that address vulnerability and risks. Tackling these challenges means not only making a positive and lasting impact on the lives of South Sudanese affected by crises, but also supporting the government in fulfilling the promises of the Revitalized Peace Agreement, creating a base of support for its continued efforts to address potential drivers for future crises.

\$250,805,862
Funding Required

7,500,000
People in need

2,258,000
People Targeted

375
Entities Targeted

IOM PROPOSED RESPONSE

CONTACT INFORMATION

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PRIMARY TARGET GROUPS

1. Internal migrant
2. Internally displaced person
3. Local population / community

OBJECTIVE	FUNDING REQUIRED	PEOPLE TARGETED
Address the drivers and longer term impacts of crises and displacement through investments in recovery and crisis prevention	56,105,045	564,500
Save lives and respond to needs through humanitarian assistance and protection	119,747,832	1,467,700
Strengthen preparedness and reduce disaster risk	27,334,943	225,800
Contribute to an Evidence Based and Efficient Crisis Response System	47,618,042	0

SUMMARY OF PROPOSED RESPONSE 2020 - 2021

TITLE	FUNDING REQUIRED (USD) 2020	FUNDING REQUIRED (USD) 2021
Save lives and respond to needs through humanitarian assistance and protection		
Camp Coordination and Camp Management	11,345,000	11,000,000
Protection	4,345,000	6,500,000
Mental Health and Psychosocial Support in Humanitarian Response	1,680,000	1,680,000
Health Support	5,435,331	5,934,555
Provision of Water, Sanitation and Hygiene in Emergencies	8,316,080	9,147,638
Displacement Tracking for Humanitarian Response	7,420,000	
Shelter, Settlements and Non-Food Items	11,256,000	7,188,228
Support Services for Humanitarian Partners	28,500,000	
Address the drivers and longer term impacts of crises and displacement through investments in recovery and crisis prevention		
Health System Strengthening	2,318,956	3,002,875
Peacebuilding and peace preservation	5,500,000	5,500,000
Restoring Housing, Land and Property Rights	1,100,000	1,750,000
Community stabilization	5,500,000	5,950,000
Displacement Tracking for Recovery and Crisis Prevention	2,080,000	
Assistance to Survivors of Human Rights Violations	3,000,000	
Durable Solutions	6,000,000	6,200,000
Mental Health and Psychosocial Support: Dialogue and Social Cohesion towards Recovery and Crisis Prevention	280,000	200,000
Provision of Water, Sanitation and Hygiene in Transitional and Post-Crisis Situations	3,461,607	3,461,607
Address the Socio-economic Impacts of Health Crises	800,000	
Strengthen preparedness and reduce disaster risk		
Health Components of Preparedness and Risk Reduction	1,710,713	2,707,070
System Strengthening for Mental Health and Psychosocial Support	840,000	6,444,544
Water, Sanitation and Hygiene in Preparedness and Risk Reduction	4,222,313	6,444,544
Disaster Prevention	1,000,000	
Emergency Preparedness	145,000	
Points of Entry	3,820,759	
Contribute to an Evidence Based and Efficient Crisis Response System		
Displacement Tracking	9,420,000	
Support Services for Response Actors	38,198,042	
Total Funding Required		250,805,862

2021 - South Sudan Crisis Response Plan 2020 - 2021

CONTEXT ANALYSIS

Protracted conflict in South Sudan has contributed to an extended humanitarian crisis, which has been exacerbated by unusually high levels of flooding and the COVID-19 pandemic. Although conflict has reduced between parties to the Revitalized-Agreement on the Resolution of Conflict in the Republic of South Sudan (R-ARCSS), violence has continued in many pockets of the country, threatening to reverse gains made at the national level since the peace deal was signed in September 2018. Conflict with non-signatory groups in the Equatoria Region has continued, with sub-national and localized violence in Lakes, Warrap, Unity and Jonglei States persisting. According to IOM's Displacement Tracking Matrix (DTM), around 1.6 million people remain internally displaced as of December 2020, and social cohesion, fragile even before the conflict, has been undermined by the cumulative impacts of sustained insecurity and economic instability, hampering prospects for peaceful co-existence between host, displaced, and returning populations. In addition, 7.5 million people are still considered to be in dire need of humanitarian assistance and protection (OCHA 2020). According to the latest IPC Analysis (December 2020), over half of the population (52.6%) faced 'Crisis' or worse levels of acute food insecurity, with heavy flooding and the economic impacts of COVID-19 exacerbating the situation for many. Sexual violence remains high, with a recent IOM study commissioned highlighting 45.8 per cent of all households reportedly having experienced an incident of gender-based violence (GBV) directed against females in the last year. As a country neighbouring the Democratic Republic of Congo (DRC), South Sudan remains at high risk of Ebola virus disease (EVD) due to cross-border movements of people and goods, and the long-term humanitarian crisis and security situation.



COORDINATION

IOM works closely with the clusters, working groups and a variety of inter-agency fora, including the United Nations Country Team (UNCT), Humanitarian Country Team (HCT) and Senior Management Group (SMG), Inter-Cluster Working Group (ICWG) and Operational Working Groups (OWG), and also chairs the Programme Management Team. IOM has led the Shelter and Non-Food Items (S-NFI) Cluster since 2011, is State Focal Point (SFP) for Western Bahr el Ghazal, and manages the common pipeline. IOM is also the Cluster Co-Lead of the CCCM Cluster, and CCCM SFP in Upper Nile, Jonglei, and Western Bahr el Ghazal, whilst also leading the Communication and Community Engagement Working Group (CCE WG). IOM leads the MHPSS Technical Working Group at the national level and in Unity, Upper Nile, and Western Bahr el Ghazal states, and co-leads the Cash Working Group, hosting the Cash Working Group Advisor. IOM is the WASH Cluster SFP for Upper Nile and manages a part of the WASH Core Pipeline. IOM is also an active member of the Protection Cluster, GBV Sub-Cluster, inter-agency PSEA network, and the Housing, Land and Property (HLP) Technical Working Group and coordinates with a broad network of over 150 I/NGOs. IOM also co-chairs the POE Technical Working Group in South Sudan for EVD preparedness and COVID-19 response. As part of interagency frameworks, IOM participates in the development of UN Cooperation Framework (UNCF), COVID-19 Socio-Economic Impact Response Plan (SERP), Humanitarian Needs Overview (HNO), and Humanitarian Response Plans. IOM maintains strong coordination with the Government of South Sudan, including supporting the development of a five-year Strategic Plan (2017-21) and a Comprehensive Migration Policy endorsed by the Ministry of Interior, and engages closely with the Ministry of Health, Ministry of Humanitarian Affairs and Disaster Management, and the Relief and Rehabilitation Commission, which is a key actor ensuring humanitarian access and liaison at different levels across the country.

IOM CAPACITY

Since the outbreak of the conflict in December 2013, IOM has provided support to thousands of host communities, returnees, and IDPs, including those seeking protection at Protection of Civilian (PoC) sites, formal IDP camps, collective centres, and spontaneous sites. The mission is one of IOM's largest globally and has one of the largest UN operational

footprints in South Sudan, with 2,883 staff operating in static locations in Juba, Wau, Bentiu, Malakal and the Abyei Administrative Area, as well as an operational presence in Bor, Rumbek, Magwi, Mayom, Twic, Renk, and Nimule, alongside front-line responses. IOM directly implements and delivers programs across the humanitarian-development-peace nexus through an integrated, multi-sectoral approach. IOM has extensive experience in delivering transition and recovery programmes that address the root causes of instability and conflict, support returnees and residents to establish sustainable livelihoods, develop foundations for peaceful co-existence, empower communities, and rehabilitate key infrastructure. These complement and reinforce ongoing and critical humanitarian interventions in the areas of CCCM, S-NFI and Settlements, WASH, Health, MHPSS, and Protection, which are designed to build community resilience and reduce dependency on humanitarian aid. The work of the mission is underpinned by IOM's DTM, which provides critical insights into the situation and multi-sectoral needs of IDPs, host communities and returnees. IOM's large operational footprint and strong presence across the clusters also enables the Mission to quickly mobilize Rapid Response Teams to deliver life-saving humanitarian assistance, including hard-to-reach populations facing protection risks. IOM is a central logistics agency in South Sudan, managing the S-NFI Pipeline and a proportion of the WASH Pipeline, as well as the Common Transport Service, a free-for-user service transporting key humanitarian supplies on behalf of humanitarian actors, and administers two of the largest humanitarian hubs, providing logistics bases, accommodation, and office facilities to UN agencies and NGOs.

SAVE LIVES AND RESPOND TO NEEDS THROUGH HUMANITARIAN ASSISTANCE AND PROTECTION

Funding Required

\$41,450,421

People Targeted

733,850

People Targeted Description

IOM foresees that humanitarian support will be needed for three population groups: (1) IDPs who remain displaced, for whom IOM will target both protracted and newly displaced populations based on context specific vulnerability analyses and emergency gaps analysis; (2) IDPs and other migrants who have returned, who can face challenges in accessing services, livelihood opportunities, and housing, land, and property; and (3) vulnerable host communities in areas in which services are limited. IOM is committed to the centrality of protection and implementing needs-based programming guided by protection vulnerability analyses, targeting the most vulnerable populations including ensuring the specific needs of women, girls, and traditionally underserved groups, particularly in ensuring the risks and barriers they face in accessing service and assistance are addressed.



CAMP COORDINATION AND CAMP MANAGEMENT

IOM will continue to provide cluster coordination, whilst performing essential camp management functions, including site care and maintenance, coordination of humanitarian services, and capacity-building of community leadership structures and governance activities, whilst strengthening communication and community engagement and access to complaints and feedback mechanisms. In 2021, camp coordination and camp management (CCCM) efforts will be divided into three primary intervention areas:

- Maintaining a static presence as the Camp Management (CM) agency in Bentiu PoC, Naivasha IDP Camp (formerly the Wau PoCAA) and Collective Centers, as well as continuing to provide site care and maintenance inside Malakal PoC.
- Responding to emerging displacements through mobile responses, as well as expanding mobile response interventions in hard-to-reach areas of the country, encompassing site assessments, coordination of humanitarian partners, building the capacity of the community for self-management, and strengthening community governance structures.
- Supporting progress towards durable solutions efforts in coordination with a diverse range of partners.

Funding Required

\$11,000,000



PROTECTION

IOM will continue to mainstream protection, including GBV risk mitigation, across programming, and maintain close coordination with key protection partners and

Funding Required

\$6,500,000

relevant clusters and technical working groups. Key activities will include:

- Protection monitoring in areas of displacement and return to identify human rights violations and protection risks, which can act as early warning mechanisms to support preparedness and response.
- Strengthen Community-based protection efforts by working with communities to strengthen their self-protection capacities or develop new strategies.
- Provision of protection thematic guidance and capacity building of protection actors through training on protection and GBV mainstreaming; disability inclusion; child safeguarding; ethical and safe responses; and collection, analysis and use of data, and production of protection analysis reports to guide priorities.
- Provision of legal aid to GBV survivors, victims of trafficking, and those facing housing, land and property (HLP) issues.
- IOM will also provide assistance to survivors of human rights violations, including those arising from the conflict.
- Ensure that survivors receive effective support, such as access to justice.
- Support the rights of survivors of GBV, including conflict-related sexual violence survivors, alongside access to multisectoral services and the provision of support for sustained livelihoods, to strengthen their longer-term resilience.
- Strengthen direct GBV response services, including case management, mental health and psychosocial support, and legal counselling services for GBV survivors, including victims of trafficking.
- Provide direct services to victims of all forms of trafficking.
- Provide case management and referral to specialized services.



MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT IN HUMANITARIAN RESPONSE

In line with the IOM Manual on Community-Based MHPSS in Emergencies and Displacement, IOM will continue offering focused non-specialised services, with the aim that:

Funding Required
\$1,680,000

- Conflict-affected populations, including in PoC sites, collective centres, host communities, and hard-to-reach areas, have strengthened access to targeted MHPSS support through the provision of enhanced protection focused response services, such as Psychological First Aid (PFA), individual and family counselling, peer support groups, and referrals to specialized MHPSS or social services.
- Families and communities receive support via recreational, cultural and social activities complimented by non-formal learning and small-scale income-generating activities.
- MHPSS services are provided at centres, in clinics, through home visits, and through regional toll-free hotlines.
- MHPSS and health and GBV responses work more closely together and offer a holistic service to persons affected by physical health and/ or mental health problems.



HEALTH SUPPORT

IOM will continue and strengthen health service delivery through its static and mobile clinics complemented by rapid response teams. Through this approach, IOM will provide integrated emergency lifesaving primary health care, GBV case management, routine immunization, and surveillance and response to disease outbreaks, comprehensive HIV care and treatment strategies for IDPs, returnees, and host communities. Activities will include:

Funding Required
\$5,934,555

- Providing general outpatient clinical and trauma care, sexual and reproductive health, clinical management of rape, and child health services through the existing network of static health facilities and outreach/mobile clinics.
- Providing integrated tuberculosis (TB) and HIV care and treatment through health care providers working at static clinics.
- Deploying Health Rapid Response Teams in response to disease outbreaks and health emergencies and deliver critical life-saving health care services to locations where acute needs are most severe. Mass vaccinations in the response



to diseases outbreak, i.e. measles, cholera, polio will also be provided, as well as support for COVID- 19 mass vaccination.

- Ensuring the provision of routine immunization services within health facilities and through outreach services for communities otherwise not reached with health services.
- Referrals of severely, acutely sick patients who require in-patient care and treatment, including severely malnourished children to appropriate higher-level health services.

PROVISION OF WATER, SANITATION AND HYGIENE IN EMERGENCIES

As one of the largest WASH actors in South Sudan, IOM will continue to ensure the provision of WASH services in existing areas of operations, whilst mobilizing its Emergency, Preparedness and Response (EPnR) teams in order to rapidly restore service provision in response to crises. Activities will include:

- Ensuring the provision of safe water, sanitation and hygiene services to IDPs in POCs and collective centres.
- Mobilizing WASH Emergency & Preparedness Teams across the country in order to rapidly restore service provision, to include borehole rehabilitation/repair, shock chlorination, hygiene promotion and sensitization, as well as the distribution of water purification products and WASH NFIs, whilst ensuring GBV-related risks and concerns are taken into consideration in all programming.
- Ensuring health facilities and schools in areas of return have minimum standards for WASH services and facilities, including latrines, water quality and quantity, drainage and waste management
- Support cash-for-work for community members engaged in the rehabilitation of WASH facilities, and promote community engagement and ownership.

Funding Required
\$9,147,638



SHELTER, SETTLEMENTS AND NON-FOOD ITEMS

IOM will continue to provide emergency shelter and NFI support across South Sudan, with the most appropriate modalities determined through comprehensive needs and market assessments, with special consideration to persons with special needs and other vulnerable groups throughout the project cycle:

- Support crisis and flood-affected populations through timely and quality provision of in-kind NFI support and distribution of emergency shelter materials.

- Facilitate cash-based interventions (CBI) where markets are functional and accessible, through multi-purposes cash assistance and conditional grants.
- Strengthen S-NFI cluster coordination and enhance support to S-NFI cluster partners through role as the S-NFI Cluster Lead Agency, ensuring an effective and coordinated response, both in serving beneficiaries and providing technical support to partner organizations.

Funding Required
\$7,188,228



ADDRESS THE DRIVERS AND LONGER TERM IMPACTS OF CRISES AND DISPLACEMENT THROUGH INVESTMENTS IN RECOVERY AND CRISIS PREVENTION

Funding Required

\$26,864,482

People Targeted

282,250

People Targeted Description

IOM foresees that humanitarian support will be needed for three population groups: (1) IDPs who remain displaced, for whom IOM will target both protracted and newly displaced populations based on context-specific vulnerability analyses and emergency gaps analyses; (2) IDPs and other migrants who have returned, who can face challenges in accessing services, livelihood opportunities, and housing, land, and property; and (3) vulnerable host communities in areas in which services are limited. Key beneficiaries will include vulnerable community members, such as women and children, as well as community leaders, civil society, local authorities, and relevant ministries. IOM is committed to implementing needs-based programming to reaching those that are most vulnerable, and targeting of beneficiaries will take into account protection concerns based on context-specific vulnerability analyses. IOM will address the conflict drivers and harmful gender norms that undermine resilience strengthening efforts and the transition to recovery and development.



HEALTH SYSTEM STRENGTHENING

IOM will scale up efforts to strengthen the resilience of healthcare systems, community health resilience, referral networks, and the Ministry of Health and national non-governmental organizations (NNGOs) to assume an increasing role in health service delivery: In this regard, IOM will:

- Strengthen the resilience of healthcare systems and referral networks through outreach and static service delivery, capacity building of NNGOs, and support to pharmaceutical supply chain management.
- Strengthen the capacity of the MOH to deliver routine immunization services by expanding Expanded Program for Immunization (EPI) services to underserved and hard-to-reach areas, engagement of MOH vaccinators, and capacity building.
- Strengthen community health resilience through health education and promotion activities and implementation of preventive health services.
- Provide technical assistance to enhance MOH coordination and leadership capacity on border health systems and responses to public health threats.
- Develop capacities of county health departments and NNGOs to assume responsibility for direct service provision in IOM locations of engagement.
- Engage South Sudan diaspora community in the provision of direct health services and on-the-job training of MOH staff on selected priority medical interventions, including emergency maternal, child and neonatal care.
- Pilot an innovative solution to establish community referral systems from patients' houses to the nearest clinic in pilot villages, through the provision of Community Referral Kits encompassing a stretcher, torch, headlamp, gumboots and a raincoat.
- Improve access to quality services for GBV survivors, including addressing capacities to provide compassionate care and addressing harmful norms/attitudes among health staff and systems, which stigmatise and affect female and male survivors from accessing care.

Funding Required

\$3,002,875



PEACEBUILDING AND PEACE PRESERVATION

IOM will support peace and social cohesion through targeted activities to address drivers of conflict that are blocking progress towards the achievement of durable solutions and sustainable recovery, as well as integrating community-level peace and cohesion activities throughout all interventions. Conflict issues blocking or arising from returns and reintegration of displaced persons will be regularly identified through

Funding Required

\$5,500,000

analyses, partners and local stakeholders. To support peacebuilding and peace preservation, IOM will:



- Provide community dialogues, reconciliation and social cohesion activities, including between pastoralists and farmers in areas affected by cattle raiding violence to improve relationships between divided communities.
- Strengthen community-level conflict resolution and prevention mechanisms, including the establishment of early warning systems.
- Provide support for the establishment of community-based water management and pasture management groups.
- Support the reduction of violence, tension and strengthen social cohesion at community levels through 'peace dividend' projects.
- Develop and disseminate strategic messages on tolerance, peace, non-violence and interdependence in cooperation with communities utilizing various media and social communication platforms.
- Capitalize on the positive opportunities provided by the COVID-19 pandemic to promote peaceful co-existence, social cohesion and combat stigmatization, engendering the cooperation needed to limit and respond effectively to the spread of the disease.
- Build on mental health and psychosocial support provided to individuals and families, reinforce community-level healing processes, which is critical in the implementation and delivery of other outcome areas, such as livelihoods and governance.



RESTORING HOUSING, LAND AND PROPERTY RIGHTS

IOM will continue advancing national land legislation in conjunction with national ministries and parliamentarians, while simultaneously serving individual housing, land and property (HLP) needs at the grassroots level. In particular, IOM will:

Funding Required
\$1,750,000

- Expand HLP rights-based education to individuals across the country, including comprehensive training in collaborative/alternative dispute resolution (CDR/ADR) methodologies, to provide community members with tools to settle disputes in a transparent, equitable and accessible manner, without reliance on overburdened and inaccessible court systems.
- Provide widespread education and training to ensure all parties are aware of their land rights as guaranteed by the national law, and strengthen access to land rights for women and vulnerable people, including providing legal counselling and services to women and addressing harmful gender norms and HLP practices among traditional and formal HLP institutions.
- Enhance capacities of national and sub-national land authorities on land records management, document verification and issuance, the application of relevant laws and statutes, as well as administrative, practices, and national and traditional laws and statutes governing HLP in South Sudan.
- Facilitate access to legal aid to affected populations pursuing claims on HLP.
- Advance HLP considerations through mainstreamed programming across all IOM interventions, ensuring all interventions adhere to established HLP due diligence guidelines, grounded in "Do No Harm" principles.



COMMUNITY STABILIZATION

IOM will continue to design and deliver locally-driven, development-principled initiatives that facilitate transformative change that addresses the drivers of vulnerability and risk, and mitigate further displacement, with a focus on access and provision of essential services; economic recovery; and local governance and social cohesion. In this area, IOM:

Funding Required
\$5,950,000

- Strengthen governance structures at the local level, particularly the role of Boma and Payam Development Committees in local development and resilience planning for their communities, as well as serve as an interface between communities and the County Government, whilst strengthening the meaningful participation of women and traditionally underserved groups within such bodies.



- Strengthen the capacity of community leaders, civil society and local authorities to respond pro-actively and pre-emptively to emergent conflicts through coordinated and holistic approaches, including promoting women’s role in peacebuilding and addressing harmful social and gender norms that promote and sustain inter-communal conflicts.
- Improve access to services and public infrastructures, such as safe water and sanitation infrastructure, as well as hand hygiene infrastructures, and recreational spaces and ensure that women’s meaningful participation in leadership and decision-making is promoted through participatory development planning.
- Provide youth (particularly those may be otherwise be involved in livestock-related conflict and urban criminality such as youth gangs) with a sense of inclusion and belonging through livelihoods, educational and vocational training support, alongside the provision of mental health and psychosocial support and addressing harmful social and gender norms which undermine security and peacebuilding efforts.



DURABLE SOLUTIONS

In line with IOM’s framework, The Progressive Resolution Of Displacement Situations, the Mission will deliver multi-tiered initiatives that reinforce the agency of individuals, households and communities combined with systemic support to create environments conducive to the resolution of displacement and sustainable recovery. IOM will:

- Map infrastructure and service gaps, including water, education, health, and expand to issues of social cohesion and other factors influencing the sustainability of returns.
- Strengthen basic service provision (including health, mental health and psychosocial support, GBV response, WASH and waste management) through support to local government and community groups and strengthening relationships and referral mechanisms between levels of government and with community committees.
- Support communities and local governance systems to address land and property issues.
- Provide Functional Adult Literacy (FAL) training to empower vulnerable communities with writing, reading, numeracy and life skills for immediate application in managing their small businesses, conflict management, active participation in decision making, becoming competitive in the ‘job market’ and enhancing self-confidence.
- Support rehabilitation and construction of accessible and inclusive common market spaces.
- Strengthen accessibility to micro-credit, with a particular focus on vulnerable groups, such as women and youth.
- Promote returnees’ participation in community and peacebuilding processes on an equal basis with host communities.

Funding Required
\$6,200,000



MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT: DIALOGUE AND SOCIAL COHESION TOWARDS RECOVERY AND CRISIS PREVENTION

In line with IOM’s Manual on Community-based Mental health and Psychosocial Support in Displacement and Emergencies, IOM will integrate MHPSS with conflict transformation and mediation activities, as well as within wider livelihood efforts. IOM will:

- Provide MHPSS activities at the individual, family and community levels that contribute to wider efforts to mend social fabrics and strengthen social cohesion.
- Promote positive coping strategies at individual, family and community levels to reduce emotional distress and use of violence among youth at risk.
- Provide trainings and other support to facilitate the integration of MHPSS in conflict transformation and mediation as well as in livelihoods and development programmes.

Funding Required
\$200,000





PROVISION OF WATER, SANITATION AND HYGIENE IN TRANSITIONAL AND POST-CRISIS SITUATIONS

IOM will continue to respond to water, sanitation and hygiene needs, at the same time supporting GBV prevention, whilst moving towards approaches that strengthen the sustainability of efforts, through improved WASH-GBV linkages, as well as a shift towards WASH market-based programming, in support of markets and livelihoods

Funding Required
\$3,461,607



- Support manual and mechanical drilling of boreholes, as well as with setting up solar-powered water yards, in locations agreed as safe and access by women and girls and ensure accessibility for people with disabilities.
- Strengthen self-sufficient WASH management mechanisms and governance systems to enable communities to better respond to their needs and endure future shocks, and improve response capacity by promoting the participation of women in key positions regarding the management of the WASH services
- Strengthen market-based programming through supporting entrepreneurship and small-scale enterprise development, by working through or supporting local markets and engaging groups of business women and men to define business plans for the operation and maintenance (O&M) of communal water and sanitation facilities in public places.
- Contribute to changing harmful social norms that exclude women and girls from decision-making and non-traditional roles in WASH, including engaging men and boys in positive behaviour change.
- Foster open defecation free communities by supporting community-led total sanitation and systemic hygiene promotion and behaviour change activities at the community level, including in schools.



ADDRESS THE SOCIO-ECONOMIC IMPACTS OF HEALTH CRISES

In line with the UN COVID-19 Socio-Economic Response Plan for South Sudan, IOM will deliver activities that respond to the short and medium-term socioeconomic impact of COVID-19, through the provision of targeted socio-economic assistance that encompasses efforts to strengthen social cohesion at the community level, the latter to tackle the risks of exacerbating divides as a risk of COVID-19 and other health crises. IOM will:

Funding Required
\$800,000



- Undertake Community Based Planning to assess relevant livelihood initiatives and status of access to services, including water, education, and health, and help provide access to income-generating activities through cash-based assistance and livelihood support projects in selected high-risk communities.
- Strengthen access to and provision of key services, to allow for sustainable returns, build trust across conflict lines, facilitate the resumption of livelihoods and provide protection to vulnerable groups to reduce the socio-economic impact and inter-group hostilities resulting from COVID-19 and related migration movements
- Support the rehabilitation, construction and equipping of community-identified infrastructure, ensuring universal design accessibility and adopting renewable and sustainable energy sources whenever possible.
- Engage with communities to counter misinformation, hate speech and xenophobia linked to the spread of the virus.
- Strengthen peacebuilding and social cohesion efforts and address drivers of conflict that are blocking returns and recovery, as well as integrating community-level peace and cohesion activities within wider COVID-19 responses.

STRENGTHEN PREPAREDNESS AND REDUCE DISASTER RISK

Funding Required
\$20,561,917

People Targeted
112,900

People Targeted Description

The Nile Basin is highly prone to water-induced hazards such as floods, flash floods, river bank erosion, and land degradation, with Jonglei, Upper Nile, Warrap and the Equatorias representing severe flood-prone areas. Flooding not only leads to recurrent displacement, but destroys crops, damages private and public property and development infrastructure, cripples resilience, and intensifies food insecurity. IOM seeks to build the capacity of relevant ministries, NNGOs, and communities to prevent, mitigate, anticipate and respond effectively to a crisis, whilst strengthening the resilience of communities, systems and infrastructures, to save lives and reduce suffering in South Sudan in line with International Health Regulations (IHR) core capacities. IOM will also continue to work closely with the Ministry of Health (MOH) to strengthen health systems to better prevent, detect and respond to complex communicable disease outbreaks, such as COVID-19, Ebola Virus Disease (EVD) and other health threats, as well as building capacity of health, social workers and community.



HEALTH COMPONENTS OF PREPAREDNESS AND RISK REDUCTION

As co-lead for the COVID Point of Entry (POE) TWG, co-chair of the Emergency Responders Mechanism, a member of the Health Strategic Advisory Group, GAVI/MOH Immunization Committee, and several technical working groups, IOM will continue to scale up efforts to ensure that health systems are strengthened to better prevent, detect and respond to complex communicable disease outbreaks and health threats, including through early warning alert response systems. IOM will:

Funding Required
\$2,707,070



- Conduct regular surveillance through IOM clinics, and support Ministry of Health facilities to prevent, detect early, report and respond to any epidemic-prone infectious diseases.
- Support MOH preparedness and response efforts through supporting the drafting and reviewing of standard operation procedures (SOPs), protocols and guidelines, particularly those related to port health efforts.
- Support the Directorate of International Coordination Office of the MOH to support its capacity to coordinate and lead the National Action Plan for Health Security, with a special focus on the preparedness and response capacity at POEs and cross-border coordination.
- Support the development of cross border coordination platforms with neighbouring countries.



SYSTEM STRENGTHENING FOR MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT

As coordinator of the MHPSS TWG at the national level, IOM will strengthen efforts at the community level, including capacity building of key actors, and integration of MHPSS considerations within wider humanitarian-development-peace efforts. IOM will:

Funding Required
\$6,444,544



- Engage in MHPSS mainstreaming and capacity building of local stakeholders, humanitarian actors, health partners, and government ministries, such as social workers of the Ministry of Gender, Child and Social Welfare.
- Scale-up engagement of academic partners through capacity-building efforts, including mentorships to students or young professionals, and capacity building of students and lecturers.
- Engage respective community leadership in trainings and awareness-raising on psychosocial needs and existing MHPSS services to facilitate the handover of some of IOM's Recreational and Counselling Centres to the community.
- Coordinate the MHPSS TWG at national and subnational levels, strengthening MHPSS as a cross-cutting topic among protection, education and health sectors, including enhancing MHPSS data collection and service mapping, harmonized capacity building, and development of a National Mental Health Strategy.



WATER, SANITATION AND HYGIENE IN PREPAREDNESS AND RISK REDUCTION

IOM will ensure that vulnerable communities benefit from WASH interventions that are scalable, sustainable, adaptable and resilient, using context-appropriate technologies and ensuring capacity building for sustained management. IOM will:

Funding Required
\$6,444,544

- Explore cost-effective means of ensuring adequate service provision, through communities' operation and management of water supply hybrid solar systems and market-based programming.
- Scale-up the commissioning of biogas chambers to treat sludge from latrines and produce clean cooking energy, in both camp-like and host community settings.
- Undertake assessment for co-digestion of faecal sludge with food waste in a bid to further reduce the waste and the carbon footprint of waste management in camp-like settings.
- Installation of flood-resistant hand pumps and sanitation structures, and hand pump toolkit and training support for Boma level mechanics and WASH Committees.
- Maintain EVD infection prevention and control (IPC) measures at all screening sites and four health facilities.



DISASTER PREVENTION

IOM's programmes will focus on disaster risk reduction and preparedness, to enhance community resilience such that their knowledge and coping mechanisms are increased to meet the challenges of climate shocks; and enhance the effectiveness of disaster risk mitigation measures to mitigate displacement and food insecurity; and inform and influence policymakers and humanitarian community on disaster risk reduction. IOM will:

Funding Required
\$1,000,000



- Support the Ministry of Humanitarian Affairs and Disaster Management on the development of a comprehensive Disaster Risk Management Policy.
- Promote the Boma Disaster Risk Management Committee (BDRMC) as a grassroots institutional mechanisms for preparing the community to meet emergencies and mobilizing them for risk reduction to plan and delegate responsibilities in advance of crises, including the promotion of community resources and multi-hazard disaster mapping, and ensure the meaningful participation of all sectors of the community within such structures, including women, persons with disabilities, IDPs, and returnees;
- Strengthen community resilience through community-based climate change adaptation programming in flood-affected areas of South Sudan.
- Support Participatory, Risk, Vulnerability, Capacity, Assessment (PRVCA) and Development planning at the micro-level, with an emphasis on mainstreaming disaster risk reduction into development planning.
- Promote the development and utilization of national early warning systems for crises including flooding, famine, locusts, and droughts.



EMERGENCY PREPAREDNESS

Through the provision of tailored capacity building and technical assistance, IOM will build the capacity of relevant stakeholders, including national and local authorities, NGOs, and community leaders on disaster risk management, preparedness and response, based on comprehensive and context-specific needs assessments. IOM will:

Funding Required
\$145,000



- Support Conflict Sensitivity, Needs Analyses, Gender Analyses, and Protection Assessments, to update Emergency Response Plans.
- Participate in Joint Inter-Agency Rapid Needs Assessments in hard-to-reach, underserved and new displacement areas through mobile response capacity to inform inter-agency Emergency Preparedness and Contingency Plans.
- Equip key stakeholders at the community level with the capacity to develop emergency preparedness and response plans to face future displacement whether due to conflict or natural disasters.
- Strengthen capacities for ad-hoc assessments and data collection activities using the Emergency Event Tracking Tool to inform partners at the onset of the emergency and support them with planning.
- Strengthen site planning and emergency multi-sectoral coordination in response to displacement, including enhancing Emergency Preparedness and Response

Capacity of CCCM Partners through capacity building trainings and strengthened CCCM Coordination and site-level support.

- Update Contingency and Humanitarian Response Plans for PoC sites, formal camps (former PoC) and Collective Sites in response to changing dynamics and onset emergencies including flooding, and pandemics.

POINTS OF ENTRY

As co-lead of the POE Technical Working Group, IOM has strong experience in providing technical support and collaborating with key frontline government and non-governmental partners to enhance border health and mobility management capacities. In line with National Contingency Plans, IOM will continue to support MoH effort on surveillance at the designated POE through coordinated multi-sectoral responses. IOM will:

Funding Required
\$3,820,759



- Screen incoming travellers collect relevant information to enable contact tracing, and provide age- and gender-appropriate messages on how to minimize risk of infection and where to seek medical assistance should symptoms develop.
- Undertake participatory mobility mapping and flow monitoring to better understand the mobility dynamics in the region, including at transit hubs, convergence points and major destination points to inform preparedness and readiness to respond to on public health intervention.
- Construction of WASH facilities and improvement of infrastructure at the POE to improve infection prevention and control and tighten surveillance for early detection. Strengthen risk communication and community engagement interventions at POEs, nearby health facilities and adjacent communities.
- Strengthen the capacity of the Ministry of Interior and other related ministries on border health and mobility management through capacity building of security and immigration actors, border police, and supporting improvements to border infrastructure and strengthening of whole-of-government responses.
- Provision of technical support and collaboration towards the establishment of port health services and strengthening capacity-building efforts, as required.

CONTRIBUTE TO AN EVIDENCE BASED AND EFFICIENT CRISIS RESPONSE SYSTEM

Funding Required
\$47,618,042

People Targeted Description

IOM's DTM is an integrated information management system that provides granular, accurate and regularly updated information on the number and geographic distribution of IDPs and returnees, trends in mixed migration flows, gaps in infrastructure and services, and the evolving needs of crisis-affected populations, to strengthen joint needs analysis, strategic response planning, and effective and well-coordinated humanitarian and development activities. South Sudan is one of the most complex humanitarian operating environments in the world, with persistent insecurity, poor infrastructure and seasonal hazards. Accessing remote locations in South Sudan with life-saving humanitarian cargo constitutes a significant ongoing challenge as localized conflict and a highly undeveloped road network drastically slows movements. Access issues are particularly pronounced during the rainy season, when road or water transport is not an option and all supplies must be moved by air. It is therefore critical to continue support for pre-positioning of relief items in the field through management of WASH and S-NFI pipelines to meet needs of populations in a timely manner, as well as the provision of the Common Transport Service, a free-for-user service that transports key humanitarian supplies on behalf of humanitarian actors. It is also critical to enable humanitarian agencies to rapidly establish or re-establish presence in areas in which people have been heavily affected by the ongoing conflict and subsequent outcomes through establishment of further humanitarian hubs in key strategic deep field locations.

DISPLACEMENT TRACKING

Funding Required

Leveraging a countrywide network of over 6,500 key informants and close to 700 local enumerators, IOM will continue to provide granular, accurate and regularly updated information on the number and geographic distribution of IDPs and returnees, trends in mixed migration flows and the evolving needs of crisis-affected populations. IOM will:

\$9,420,000



- Maintain countrywide coverage through Mobility Tracking to provide regular updates on the numbers, locations and priority needs of IDPs and returnees, as well as comparative trends analysis.
- Provide infrastructure, facilities and service mapping to gather in-depth information on local livelihood practices, service functionality and infrastructural gaps to inform the design and implementation of transition, recovery, and resilience interventions.
- Provide multi-sectoral needs analysis undertaken through key informant interviews and household surveys, in coordination with humanitarian partners and relevant authorities.
- Conduct Flow Monitoring at strategic mobility hubs, border points and displacement sites across the country to provide timely information on displacement, mixed migration and return routes, and improve knowledge of migrant profiles, motivations and intentions.
- Expand Event Tracking of new displacement incidents to contribute to early warning efforts and inform conflict prevention and rapid response efforts.
- Strengthen evidence-based decision and accountability of humanitarian assistance through biometric data management.



SUPPORT SERVICES FOR RESPONSE ACTORS

Through its long-standing logistics capacity, IOM will continue to provide cost-effective, strategic and timely support for frontline actors across South Sudan. IOM will:

Funding Required
\$38,198,042



- Facilitate procurement, prepositioning, and management of emergency humanitarian supplies for frontline actors responding to crises through the management of the S-NFI Common Pipeline and a proportion of the WASH Common Pipeline.
- Ensure humanitarian partners receive timely delivery of humanitarian supplies through the IOM operated Common Transport Service, a free-for-user service that transports key humanitarian supplies on behalf of humanitarian actors.
- Strengthen the reach of humanitarian and development actors through the establishment of additional humanitarian hubs, enabling partners to set-up a permanent presence in key strategic locations with a long-term perspective, including deep in the field.
- Provide a flexible funding mechanism that enables the immediate disbursement of grants to international and national NGOs (I/NNGOs) responding to the needs of disaster-affected population across South Sudan and in the Abyei Administrative Area, under three-month emergency response projects through the Rapid Response Fund.