



JOINT P&DD & UNICEF COUNTRY-LED EVALUATION OF THE CLEAN DRINKING WATER FOR ALL (CDWA) PROJECT (BALOCHISTAN COMPONENT)

EVALUATION REPORT





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ACRONYMS

	Appual Development Plan
BCC	Behaviour Change Communication
BESA	Balochistan Engineering Services Agency
	Communication for Development
	Community Development Officer
	Clean Drinking Water for All
	Clean Drinking Water Initiative
	Development Assistance Committee
	District Health Office
	District Health Office
	Focus Group Discussion
GoP	Covernment of Palochistan
GOB	Government of Balochistan
GOP	
	Household Survey
	Kow Informant Interview
	Ney moritarian interview
	Momber Drovincial Accombly
	Measure of Size
	National Evolution Conscitu Development
NECD	National Evaluation Capacity Development
	Operation and Maintenance
	Operation and Maintenance
	Diganization for Economic Cooperation and Development
	Plaining and Development Department
	Pakistan Council of Research in Water Resources
	Public Realth Engineering Department
	Programme Womicoring and Evaluation
	Planning, Management, Evaluation, Reporting and Research
	Petroleum, Oli and Lubricants
	Provincial Project implementation Onit
PPS DSLM	Probability Proportional to Size
QL	Qualitative
	Reverse Osmosis
	Reverse Osinosis
	Theory of Change
ToP	Torms of Beference
	Third Party Validation
	Ultra Filtration
	United Nations Evaluation Group
	United Nations Children's Fund
	Water Sanitation and Hygions
WASH	Water, Sanitation and Hygiene
	Wald Loolth Organization
	WORL Realth Organization
XEN	PHED DISTRICT Engineer

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Aslam Aman Chief Executive Officer H&H Consulting

EXECUTIVE SUMMARY

1. Context and Background of the Evaluation

The Balochistan Clean Drinking Water for All (CDWA) evaluation was conducted as part of the National Evaluation Capacity Development (NECD) initiative, which began in 2015 when Phase II of CDWA commenced. The initiative focuses on developing and implementing effective monitoring frameworks, establishing indicators focused on the Sustainable Development Goals (SDGs) and collecting and analysing accurate data for those indicators. An effective monitoring framework will contribute significantly to the ultimate outcome of developing evidence-based policies.

Since 2015, UNICEF has been working with the Planning and Development Department (P&DD) Balochistan on monitoring and evaluation (M&E) capacity development. This evaluation contributed to that capacity development in several ways, as described in this report, including the concept and content of a Theory of Change as an integral element of an effective M&E framework.

Access to safe drinking water is both a basic need and a basic human right. Yet, water on our planet has become both scarce and impure while the demand increases continuously. Access to safe drinking water is also a critical issue in Pakistan. Despite remarkable improvements in the proportion of the population using an improved water source and an improved sanitation facility, 27.2 million Pakistanis do not have access to safe drinking water. Diarrhoea is the second leading cause of death in children under five years old. In Balochistan, between 2011 and 2015, the use of many water sources decreased, and the water supplied through drinking water sources is not always safe due to contamination from various sources. Many of the existing water sources in 2011–2012 were either unsafe at the consumer end or were non-functional.

There have been efforts by both the Federal Government and the provincial government to improve the availability of clean water in Balochistan. In 2007, the Federal Government decided to install 567 water purification plants in Balochistan at the UC level. In the initial stages the effort was led by the Environmental Protection Agency, the district government and contractors who were selected through a bidding process to construct and staff the plants. Later, responsibility for the implementation of the CDWA project shifted to the Public Health Engineering Department (PHED). The project officially began in 2008 with a target of 575 (567 + 8 additional plants) water filtration plants (WFP), including both ultra-filtration (UF) and reverse osmosis (RO) plants. The plants were modular, and four different classifications of plants were used, depending on the characteristics of the water source. Phase I of the CDWA ended in 2011, by which time only 409 UF plants and 13 RO plants had been installed, and 45 of the UF plants remained non-functional. Phase I faced many challenges, including lack of electricity, high operation and maintenance costs, political interference, and a devolution of power in 2010 which shifted responsibility for the CDWA from the Federal Government to the provincial government. In 2015, the design phase for Phase II of CDWA began, with implementation beginning in 2017. This included 85 solarized plants, 24 RO plants and 61 UF plants.

In 2011, a third-party verification exercise was carried out by Balochistan Engineering Services Agency (BESA), which identified significant issues, including that 41 per cent of the installed plants were non-functional. Since 2015, UNICEF has been working with P&DD Balochistan on M&E capacity

development under the NECD initiative. In 2015, the Government of Balochistan (GoB) asked UNICEF to support the province in developing an evaluation policy. Thus, a joint evaluation was suggested where the P&DD was supposed to select a project from the social sector annual development plan (ADP) for such an evaluation. UNICEF agreed to provide technical support for the evaluation and agreed to support a joint country-led evaluation for an ADP project within the water, sanitation and hygiene (WASH) sector.

2. Evaluation Purpose, Objectives and Methodology

The overall purpose of conducting an independent and objective evaluation was to gauge the effectiveness of the CDWA project implemented by PHED in 15 districts of Balochistan, over the period 2010–2011 up to and including May 2018. Additionally, it was to inform programming decisions for improving water supply to households while demonstrating accountability to the stakeholders, drawing lessons learnt and forming recommendations to inform continuity and scale-up.

The evaluation aims to: i) measure the programme in terms of how successful it was in addressing problems related to water; ii) whether there were more effective ways of addressing the problem for different cost and iii) to build the capacity of the GoB to conduct evaluations by helping to develop a policy for the evaluation of development projects in Balochistan. The evaluation is focused only on long-term outcomes and has therefore not employed any impact evaluation methodology using experimental methods.

3. Theory of Change

The evaluation was based on a Theory of Change (TOC) (see Figure 5) formulated exclusively for this assessment. The TOC was constructed through a consultative process with P&DD and PHED, and it is synchronized with the Evaluation Matrix and tools. Further development of the TOC by PHED is mandatory before continuing with the CDWA programme (see recommendation 2).

4. Evaluation Scope

The evaluation explicitly responded thematically to the access to CDWA and the SDGs related to WASH, and geographically covered an appropriate sample of districts (see Section 2.7 on sampling) where WFPs have been installed. The evaluation was conducted between the months of April and June 2018. As part of the evaluation, officers of the M&E Section of P&DD and PHED have been trained on conducting high-quality evaluations.

5. Users of the Evaluation and Associated Dissemination

Both P&DD and PHED have used the evaluation to inform the planning and implementation of CDWA Phase II. Overall, the evaluation will highlight and strengthen the GoB's commitment to demonstrate results, transparency and accountability through an independent and credible evaluation system appropriate to the SDG era. For UNICEF the evaluation is expected to yield analysis that informs the nature and magnitude of continued support to GoB on programme M&E, and WASH-related interventions. Donors, United Nations agencies such as WHO, IFAD, etc., and

international and domestic non-governmental organizations (NGOs) may use the evaluation findings and recommendations to inform future development interventions in Balochistan.

6. Evaluation Criteria, Framework and Key Questions

The evaluation has considered and followed the OECD/DAC criteria, which covers relevance, efficiency, effectiveness, outcome/impact and sustainability. Additionally, the evaluation has considered the human rights-based approach (HRBA), equity and gender. The evaluation has also focused on the results-based management approach, disaster mitigation and recovery measures adopted by the PHED and the Provincial Disaster Management Authority.

As part of the evaluation framework, two hypotheses were framed (see Section 2.6.1). The key evaluation questions listed in the ToRs (see Appendix 1) were used to guide the evaluation. The evaluators constructed an Evaluation Matrix (see Appendix 3), based on the key questions and the OECD/DAC criteria.

7. Methodology Overview

For this evaluation, a summative-formative methodology¹ was deployed with qualitative and quantitative mixed methods.

The findings are based on 45 key informant interviews (KIIs), 30 focus group discussions (FGDs), a 300 respondent household survey (HHS) and an inspection of 47 WFPs conducted in 15 districts of Balochistan. An additional six WFPs were inspected during the pilot testing of the tools. In total 674 people (51 per cent men, 49 per cent women) were met over the course of the evaluation. The fieldwork was conducted from 28 May to 6 June 2018, where the qualitative and quantitative evaluation surveys were completed between 4–8 May 2018. See Section 2.7 of the report for details of the sampling for the HHS, KIIs, FGDs and observations.

The evaluators prepared data collection tools that meet applicable national and international best practices, including UNEG/UNICEF guidelines on participatory approaches, respondent-friendly methods of data collection, human rights, equity and gender in the design, data collection and data processing stages and in the formulation of recommendations. The latter ensures ownership of the actions to be taken in the post-evaluation period (see Appendices 4a through 4f for all the tools and guidelines used). Human rights, equity and gender aspects were included in the evaluation design.

The evaluators included quality assurance approaches and methods for both qualitative and quantitative data collection, including random re-testing, spot checks, verification visits, cross-checking, independent reporting by different team members and picture verification among others. The quality assurance function was embedded into all training, supervision and review processes. The qualitative and quantitative data was validated prior to analysis and was triangulated to achieve greater clarity. All final reports were professionally developed and edited.

A three-day training workshop was conducted from 29 April to 1 May 2018. The workshop was held at the Gardenia Hotel, Quetta, and was attended by field supervisors and GoB officials. The training

¹ Summative evaluations are usually conducted at the end of an intervention and should produce objectively verifiable information on the project's / programme's effectiveness. Such an evaluation involves the use of quantitative methods and looks at the realization of committed outcomes or the likelihood of those materializing.

focused on a variety of topics relating to evaluations, tool development, sample framework, practical data collection and processing of data gathered; the training was delivered through multiple approaches, including discussions and exercises.

Challenges and limitations (geographic, security, cooperation, documentation, fieldwork and others) that would likely be faced by the evaluation team during the fieldwork were identified ahead of time (See Table 5) and appropriate management and mitigation measures were put into place.

8. Findings

The findings described in this report are based on 56 KIIs, 30 FGDs, 300 households surveyed and an inspection of 53² WFPs conducted in 15 districts of Balochistan during 4–8 May 2018.

Both of the hypotheses framed by the evaluation (see Section 2.6.1) were proved false. The subsections below summarize the key qualitative (QL) and quantitative (QT) findings of the evaluation against the OECD-DAC evaluation criteria. Please refer to Table 6 for an overview of the findings against each of the key evaluation questions.

8.1 <u>Relevance</u>

- **QL:** Overall, all respondents and participants in KIIs stated that the CDWA initiative remains highly relevant, given continued water scarcity, limited rainfall and the health impacts of drinking untreated water. All voiced the need for clean water and 83 per cent of FGD participants stated that the CDWA is a dire public need.
- **QT:** The original design of one plant per UC of 20,000 people was flawed to start with and between 2011–2017 the population density has increased significantly.

8.2 Effectiveness

QL: Eighty per cent of the KII and FGD responses expressed dissatisfaction with the operational and technical issues resulting in insufficient clean water supply. Major hurdles to the maintenance, operation and improvement of WFPs include the lack of funds; absence of skilled labour and trained persons at the district level; insufficient power supply; issues with water source (lack of water or issues with the infrastructure to deliver the water to the WFP); poor maintenance of infrastructure by the PHED; poor monitoring; sabotage; corruption and political issues. The technology used is appropriate to the context and is modular enough to adapt to the properties of the water source. Site selection for WFPs was compromised in some cases, partially due to political influences and the non-involvement of key stakeholders. Water testing was done until 2015, since then it has been done only rarely. The level of coordination between key stakeholders, the PHED, District Health Office (DHO) and the local government was noted as a problem. The budgeting for the operation and maintenance of WFPs has remained unclear due to insufficient documentation and

² Comprising 47 sampled plus six for baseline purposes.

data, with most operators and even the PHED's own staff complaining about the lack of appropriate funding.

QT: Only 40 per cent of the WFPs were operational on 8 May 2018; 60 per cent were found to be out of order or non-functional. The PHED needs to conduct a census of all 409 plants to identify operational, out of order and non-functional plants; water testing also needs to be a part of the census. All 45 KIIs held, three per district, indicated issues with ownership, facilitation and interdependencies. Budget and utilization figures for the past five years are still awaited.

Some key elements are missing from the design and implementation of the CDWA initiative. In the area of management and advocacy, an online system for planning, monitoring, evaluation, research and reporting would be useful in installing and operating WFPs. Administrative mobilization, institutional advocacy and community advocacy (to secure community participation in supporting the operation and maintenance of WFPs) are also necessary. The capacity development of relevant staff and decision makers, Communication for Development (C4D) and Behaviour Change Communication (BCC) are necessary as well. Communication to raise awareness of the filtration process and the benefits of filtered water would help reduce distrust, increased the demand for clean water and promote healthy practices. There is also a need for gender, equity and HRBA sensitization for all, and for budgets and workplans to take account of gender, equity and HRBA.

8.3 Efficiency

- **QL:** Management of human resources was not satisfactory most operators have been on contract terms for more than eight years rather than being made employees. No significant training was imparted to WFP staff. Despite these issues, there were a handful of best-performing operators. In some cases, district engineers (XENs) and local government representatives stated that they lack sufficient funding. Power outages and loadshedding result in closed plants.
- **QT:** In the majority of cases operation and maintenance (O&M) does not meet international best practices in operations and maintenance. The way in which WFP staff are selected remains unclear no pattern could be detected. All operators met highlighted problems in the timely and sufficient availability of funding. WFPs often do not have backup power supplies. Of the 19 (out of 47) operational plants, users of 15 plants state insufficient plant operation time, resulting in unmet demand for clean water.

During the desk review, the evaluators noted a number of inconsistencies in the documents available. Aside from complicating the evaluation, these inconsistencies highlight weaknesses in the documentation practices of the programme. Monitoring, as per best practices, is non-existent and much work is required in this direction.

8.4 Outcomes

- **QL:** If all 409 WFPs operate as designed and are maintained as required, then the CDWA project (Phase I) will result in continual improvement in public health, particularly for women and children and the elderly.
- **QT:** Quantitatively, the long-terms outcomes of the CDWA cannot be identified at this stage as 60 per cent of the plants either do not operate as originally envisioned or are non-functional.
- **QL:** Of the 60 per cent of household respondents who were aware of the importance of always using clean vessels, for water collection, only 57 per cent confirmed daily cleaning of such vessels. Most alarming are the 18 per cent who almost never clean their clean drinking water collection vessels. Waterborne diseases tend to increase exponentially within a household and then within the community.

8.5 Sustainability

- **QL:** In KIIs, DHO and local government representatives stated that WFPs are necessary to improve the health of communities and were of the opinion that water quality remains a major issue in Balochistan; they further stated that the WFPs were designed and installed accordingly.
- **QT:** In cases where the plants operate flawlessly, the users considered the intervention vital to improving the health of the community, a positive outcome of the initiative. However, a weak success rate with many non-functional WFPs undermines the notion of beneficial impact.

The sustainability of the outcomes of the CDWA intervention hinge on a number of factors: i) Ensuring a supply of water, ii) Ensuring proper maintenance and monitoring through proper coordination between key stakeholders (PHED, DHO and local governments), iii) Continued availability of water for WFPs and iv) Behaviour and attitudes of plant operators and beneficiary communities.

8.6 HRBA, Gender and Equity

- **QL:** Many of the KII respondents clearly state that they were never consulted in the location of plants nor were disaster risk reduction (DRR) factors taken into account. The project appeared flexible enough to address HRBA, gender and equity concerns as they became evident, but in practice protective measures were not put in place.
- **QT:** The design of the WFPs do not offer any support to improve the ease of access for the elderly, the physically challenged and for children. Five per cent of respondents underline HRBA and equity related issues, such as rude/ oppressive plant operator behaviour, particularly against women. Natural disasters were also not considered in the location and setup of most of the plants. None of the 47+6 plants inspected/ visited showed any structural measures for DRR or to mitigate the degree of loss occurring from a natural disaster. The evaluators have ensured that HRBA, equity and

gender considerations related to adult beneficiary men and women were integrated into all aspects of the evaluation.

9. Conclusions, Lessons Learnt and Recommendations

9.1 Conclusions

The CDWA programme's Balochistan component remains relevant to the province. However, to create a meaningful impact, the programme must i) have WFPs at the ward level and ii) account for population density. What was inherited was weakly designed to begin with, and weak programme management threatens what has been achieved. The lack of timely interventions in O&M is one significant factor, stemming mostly from improper attention by the P&DD and PHED in 2010, a fact that remains visible in the ADP allocations to date. The technology selected remains appropriate, and because of its modular nature it can be upgraded or downgraded to meet changing input water quality, implying that an active monitoring system is required. Expensive equipment and consumables will be/ are wasted due to inefficient district-level management.

9.2 Lessons Learnt

Four significant lessons emanate from the evaluation:

Lesson 1	It is not enough to ONLY make accessible clean drinking water plants for a population. Related hygiene practices of the users must also be influenced through mass BCC techniques. Communicating for sustained change reigns supreme.
Lesson 2	It is not enough to hire and deploy WFP operators and then leave them to perform without continual supervision and refresher trainings. Operator performance and behaviours must be regularly monitored and repeatedly reinforced through guidance and refresher trainings.
Lesson 3	Never deliver an intervention and leave it to fate to operate flawlessly. It is a paramount need to closely monitor all aspects to achieve sustainable success.
Lesson 4	The message that must be clearly understood, owned and implemented across the board is: Strong and well-articulated planning, management, evaluation, reporting and research (PMERR) is based on a trained and properly staffed PMERR Section that:
	Plans for IMPROVEMENT
	Monitors for RESULTS
	Evaluates for SUSTAINABILITY
	Researches for DEVELOPMENT
	Reports for TRANSPARENCY.

9.3 <u>Recommendations</u>

A consultative approach has been followed throughout the evaluation stages, particularly when soliciting opinions, ideas and feedback on the way forward. Please see Section 4.3 for details on the consultatively sought inputs on recommendations.

Overall careful attention is required to look at the need to redesign the planning function with PHED and allied departments. PHED needs to be seen to value a consultative approach and the promotion of the message that "What the people need is, and will remain so, the key driver" of PHED work. PHED must also demonstrate cost efficiencies and cost-benefits, and should therefore invest in closely monitoring implementation across the board. If this is influenced by political will or influential persons, then report the same with pros and cons so that lapses are dully attributed.

The key recommendations are as follows:

- Take stock of ALL 409 plants and therefore slow down further developments in Phase II. The census of WFPs must cover:
 - a) All operational and non-functional issues;
 - b) Assess and address access and safety concerns of the plant users/ beneficiaries;
 - c) Retake water samples, retest and finetune operational plants.
- 2) Expand and improve the TOC to increase its future usefulness.
- 3) Redesign the planning function START IMMEDIATELY.
- Redesign annual budget to include all missing elements of management design and plan for ward-level WFPs. Solicit grants, rationalize the social workers and budget for the water testing laboratories.
- Ensure water testing laboratories are present at the regional level and provincial centre;
- 6) Establish a properly staffed and trained PMERR Section and ensure that all PHED is fully made aware of the section's mandate START IMMEDIATELY.
- 7) Explore the value-add of community engagement, practices and procedures. Where the GoB may not opt for using NGOs it can certainly use registered community-based organizations. Community engagement can also be utilized in support of project activities to increase awareness of gender, equity and HRBA.
- Reporting is weak and requires a new and invigorating boost. Rethink the need for monitoring; formulate a policy and the articulate the elements of monitoring and related data collection.
- 9) Test the capability and commitment of operators and train and retrain as much as required to ensure proper operations.

CHAPTER 1 **CONTEXT AND BACKGROUND OF THE EVALUATION**

1.1 Background to Clean Drinking Water in Balochistan

Access to safe drinking water is not only a basic need, it is a basic human right. "Water is not only for life, water is life" is how the United Nations Secretary-General described the importance of water. Yet, water on our planet has become both scarce and impure while demand increases continuously. Globally, 2.1 billion people lack access to safely managed drinking water services. Water scarcity is already affecting four out of 10 people across the globe (WHO, 2017). Every minute a newborn dies from infection caused by a lack of safe water and an unclean environment (WHO 2015), and 340,000 children under five die every year from diarrhoeal diseases (WHO/UNICEF 2015).

1.1.1 Situation of Pakistan

Access to safe drinking water is also a critical issue in Pakistan. Despite remarkable improvements in the proportion of the population using an improved water source and an improved sanitation facility, 27.2 million Pakistanis do not have access to safe drinking water. According to a Pakistan Social and Living Standards Measurement (PSLM) report (2014–2015), overall, 89 per cent of the population has access to improved sources of water. Of these, 27 per cent have access to tap water, 26 per cent to a hand pump, 33 per cent to a motor pump, and 3 per cent to a dug well. The remaining 11 per cent have access to other sources. Lack of access to clean drinking water causes many health issues. According to UNICEF, in Pakistan approximately 39,000 children under five die every year from diarrhoea caused by unsafe water and poor sanitation.³ Diarrhoea is the second leading cause of death in children under five years old.

According to a survey carried out by the Pakistan Council of Research in Water Resources (PCRWR) in 2011–2012, 79 per cent of the sources for water supply schemes were unsuitable for drinking. On the other hand, 88 per cent of water supply schemes were unfit at the consumer's end. Moreover, 35 per cent of the existing rural water supply schemes were either abandoned or non-functional at that time. Contaminated water is a source of many diseases including diarrhoea, typhoid, intestinal worms and hepatitis. According to PSLM 2014-2015, of the four provinces, the highest percentage of diarrhoea cases reported was in Balochistan at 11 per cent.

1.1.2 Situation of Balochistan

In Balochistan, between 2011 and 2015 use of such water sources has decreased with the exception of the motor pump (usage increased from 2 per cent in 2010–2011 to 16 per cent in 2014–2015). The use of tap water has decreased from 35 per cent to 33 per cent, hand pump from 10 per cent to 7 per cent, and dug well from 16 per cent to 11 per cent.

³ Source: WaterAid Fact Sheet 2016 – WASH Situation in Pakistan. The number of deaths under-5 due to diarrhoea is sourced from WHO Global Health Observatory Data.

According to the PSLM survey for 2014–2015, 70 per cent of the population of Balochistan had access to sources such as tap water, hand pump, motor pump and dug well, while 30 per cent relied on other sources⁴ (see Figure 2, "Access to water by source" later in this chapter). There is a significant gap between urban and rural populations in the availability, accessibility and safety of drinking water. The availability of water in rural areas, at 72 per cent, is less than that in urban areas, at 85 per cent. Access to water in rural areas is 59 per cent compared to 85 per cent in urban areas.

Furthermore, water supplied through drinking water sources is not always safe. Bacterial and chemical pollutant contamination exists in both surface and groundwater sources. Discharge of domestic sewage either directly or indirectly into water bodies, open defecation and agricultural run-off containing chemical fertilizers and pesticides during the rainy season are some of the usual causes of water contamination. There are four major contaminants measured in drinking water sources are: (a) bacteriological, (b) arsenic, (c) nitrate and (d) fluoride.

The GoB has made consistent efforts to improve the situation of clean drinking water in the province. Beginning as far back as 1987 when the PHED was established, the government has collaborated with numerous organizations to address the issue. Table 1 below outlines these efforts:

Year	Description	Source
1987	PHED carved out of the Irrigation and Power Department with the objective of facilitating the urban and rural population of the province with potable water.	Brief on Public Health Engineering Department, Presentation, 2014–2018
1996	Provision of water to Gwadar Town from Akra Kaur Dam.	Brief on Public Health Engineering Department, Presentation, 2014–2018
2002	Water Supply Scheme, Nokundi, district Chaghi completed.	Brief on Public Health Engineering Department, Presentation, 2014–2018
2006	PCRWR studies on drinking water quality monitoring in the country reveal that water resources of Pakistan are facing four major water quality challenges: bacteriological contamination (68 per cent); arsenic (24 per cent); nitrate (13 per cent); and fluoride (5 per cent).	PSLM 2014–2015
2006	It is decided that clean drinking water will be provided to all the villages of Pakistan.	Third Party Validation BESA, Presentation, 2013
2007	Federal Government decides that 567 water purification plants will be installed in each union council of Balochistan.	Third Party Validation BESA, Presentation, 2013

Table 1: CDWA Intervention Timeline in Balochistan

⁴ Source: CDWA IR Literature Review.

Year	Description	Source
	Bidding for the CDWA scheme began in July of that year.	
2008	Project is initiated and set to complete in nine months; 407 UF plants and six RO plants are installed.	Third Party Validation BESA, Presentation, 2013
2010	Bakhtiar Abad and Bhag are supplied with water from the Pat Feeder Canal through pipeline in the Kachhi Plain Phase I Project.	Brief on Public Health Engineering Department, Presentation, 2014–2018
2010	After devolution, provincial government has more authority over the CDWA project but funding is subsequently stopped. Therefore, original target of 574 cannot be achieved.	Third Party Validation BESA, Presentation, 2013
2011	Installation of UF plants completed.	Project Director CDWA
2011	A decision to carry out third party validation is made and BESA is entrusted with the job in November.	Third Party Validation BESA, Presentation, 2013
2012	RO plant installation starts and is stopped in 2014.	Project Director CDWA
2012	According to a survey carried out by PCRWR in 2011–2012, 79 per cent sources of water supply schemes are unsafe for drinking.	Request for proposal for services LRPS-2017- 9132217, 2017
2012	Flooding in 12 districts of Balochistan affects 171 water supply schemes and 36 filtration plants but few are brought back to proper function.	Brief on Public Health Engineering Department, Presentation, 2014–2018
2013	Aftermath of earthquake in Awaran and Kech leaves 24 water supply schemes affected and restoration efforts were hindered.	Brief on Public Health Engineering Department, Presentation, 2014–2018
2014	Water supply scheme for Kharan Town based on Bunap River through gravity flow completed.	Brief on Public Health Engineering Department, Presentation, 2014–2018
2014	The CDWA project is completed, and 423 water filtration/ RO plants are installed.	Project Director CDWA
2015	UNICEF begins working with Pⅅ Balochistan on M&E capacity development under its NECD initiative.	Request for proposal for services LRPS-2017- 9132217, 2017
2015	According to the PSLM survey for 2014–2015, 73 per cent of the population of Balochistan has access to sources such as tap water, hand pump, motor pump and dug well, while 30	PSLM 2014–2015

Year	Description	Source
	per cent relied on other sources.	
2015	Design of Phase II of the CDWA project begins.	Project Director CDWA
2017	Phase II of CDWA project is initiated and includes the installation of 85 solarized plants, 24 RO plants and 61 UF plants.	Project Director CDWA
2018	A total of 482 plants have been installed including 60 plants from the Clean Drinking Water Initiative (CDWI, a predecessor of CDWA), 409 UF plants and 13 RO plants from CDWA.	Project Director CDWA
2025	100 per cent access to clean drinking water for the public is to be achieved by this year.	Brief on Public Health Engineering Department, Presentation, 2014–2018

1.2 Object of the Evaluation: Clean Drinking Water for All Project

The Clean Drinking Water Initiative (CDWI) was the predecessor of CDWA and was initiated during President Musharraf's rule. At that time, the PHED was not involved and the main stakeholders/ implementers were the Environmental Protection Agency, district governments and contractors. Under this scheme, a total of 60 plants were installed in various districts of Balochistan.

In 2007, the Federal Government decided to install 567 water purification plants in Balochistan. Each union council (UC) would have one or more installed depending on the size of the UC. Ideally, once complete, this project would provide free, potable water for 2.85 million people (approximate) in Balochistan. For this purpose, the district governments provided the land free of cost while the project itself was carried out through the Provincial Project Implementation Unit (PPIU). The Project Monitoring Cell working under the administrative control of Secretary, PHED, was responsible for monitoring although the Federal Government remained responsible for all decision-making, which included the development of bidding documents, pre-qualification, the selection of the contractor and the awarding of work. The bid award committee, chaired by the Secretary, Ministry of Industries, Production and Special Initiatives, conducted the bidding process. The bids were scrutinized and verified by M/S NESPAK and the third-party validation (TPV) team and the process was found to be sound.

The project officially began in 2008 with a target of 575 (567 + 8 additional plants) plants under the CDWA scheme. Of these, 542 would be UF plants while 33 would be RO plants. The respective district governments would determine the sites/ locations in each UC. The chosen contractor (through reverse bidding) for UF plants was M/S GP-BIDC Islamabad while the lowest bidder for RO plants was Ever Green Lahore. However, by the end of Phase I of the CDWA scheme in 2011, only 409 UF plants and 13 RO plants were installed while 45 of those UF plants remained non-functional. The financial breakdown is as follows:

- Contract cost of 409 UF plants: Rs 812.187 million;
- Contract cost of 33 RO plants: Rs 246.236 million;
- Contract of 133 plants awaited: Rs 332.50 million; type of plant is not mentioned.

There were four classifications of plants used during this project under the two main categories mentioned above, i.e.

- For Bacteria and Nitrate (represented by X);
- For Bacteria and Fluoride (X2);
- For Bacteria and Hard Water (X3);
- For Reverse Osmosis (X4).

By the end of the first phase of CDWA, it was clear that many changes needed to be made to the implementation strategy and project design. Lack of electricity was the primary reason why many plants, although successfully installed, failed to provide clean drinking water as intended. Additionally these plants needed to be run all day in order to avoid backwash. High O&M costs plagued the plants in almost every UC, which restricted functionality and therefore reduced performance. Water contamination and inaccurate or non-existent testing for the same during M&E meant that problems were not identified as soon as they occurred and were not rectified in time. Turbidity (silt accumulation) choked filters and raised O&M costs. In addition to these issues, nazims (elected local government officials) often selected plant locations without properly determining a viable water source. Furthermore, the scattered population of Balochistan posed a challenge to service providers both in terms of supplying clean drinking water but also in the deployment of personnel. According to PHED, this problem became exacerbated by the lack of budget for vehicles and accommodation, which meant that Community Development Officers (CDOs) could not be deployed.

An interview with the senior management of PHED revealed that besides the many logistical problems, the P&DD was a constant hurdle in the implementation of social mobilization and awareness efforts. Many endeavours were refused because they would add to the cost. Similarly, many Community Development Workers (CDWs) are still working with PHED but are not being used in community mobilization activities, which are considered a "drain on resources" according to the current Project Director of the CDWA project Phase II. On the other hand, religious sentiments, especially in the rural areas, were against the project, based partly on suspicions that the water causes infertility.

In addition, the biggest hurdle for CDWA came in the form of the devolution of power in 2010. The Federal Government handed over the reins to CDWA and then stopped funding for the project. In other words, the provincial government became entirely responsible for the project both financially as well as in implementation, monitoring and control. According to the Section Chief, Foreign Funding, the absence of the Federal Government meant that the process of getting approvals and permits became less stringent, thereby allowing underperforming contractors to win bids.

In 2015, the design phase for Phase II of CDWA began after which in 2017 implementation began. This includes 85 solarized plants, 24 RO plants and 61 UF plants. After consideration of all the issues that were faced in Phase I, it was decided to move towards renewable energy in the form of solar

panels. Despite the high upfront costs, (PKR 1.0 million for UF plants and PKR 1.7 million for RO plants) it is a feasible option considering these solar systems will last at least 25 years and will reduce O&M costs by more than half. Furthermore, structures were made using prefabricated materials during Phase I but in Phase II, civil work was done using bricks and cement with wider roofs in order to support the installation of solar panels.

1.2.1 Programme Theory of Change

A dedicated TOC for the CDWA programme does not exist. A TOC for the Balochistan component was also not prepared, in spite of the fact that it was already clear that many changes needed to be made to the implementation strategy and project design. Please see Section 2.2 for the evaluation TOC.

1.2.2 Third-Party Validation

In May of 2011, the project implementation team decided that a TPV should be conducted for which BESA was awarded the task in November of that same year. The team visited 272 plants out of 409 and of those, 161 (59 per cent) were found to be functional while 111 (41 per cent) were found to be non-functional. Based on their observations, the plants located in urban areas were located properly in terms of water source but in rural areas, the plants were installed on the basis of availability of land and the recommendation of the nazim.

Furthermore, the team found that plants were installed as per specification except for the Monitoring System/ Server, which was not provided at the PPIU. The status of the plant (whether functional or non-functional) was based on the time of the visit. Operators were employees of the contractor (GP-BIDC) and were usually found absent; this may be explained by the frequent complaints about non-payment of salaries to the operators. In a few places the source of water, i.e. tube well, was either dried up or closed for want of repair, while in others electricity fluctuations made it impossible to run the plant. Plants were supplied with generators to address electricity fluctuations, but those were usually reported to be removed and where available were not running due to non-availability of fuel. Lastly, generally speaking, the residents of the villages were not aware of the importance of clean drinking water despite social awareness efforts by the implementation team.

1.2.3 Status of Plants as Reported in PHED Data

The data sheet provided by the project authorities lists a total of 409 WFPs, distributed by district, UC and operational status. The charts below illustrate the ratio of functional and non-functional plants as 77:23 per cent; also illustrated is a similar distribution at the district level. See Appendix 4c for the complete list of plants provided by PHED.



Figure 1: Distribution of 409 Functional and Non-Functional WFPs (PHED)

The analysis of this data reveals the following as the key reasons for non-functionality:

- Water source/shortage of water
- Irregular supply of POL for generator
- Plant motor out of order, and or pressure pump out of order
- Security and social concerns.

The PHED data also reveals that in 75 per cent of cases the main sources of water for the WFP are piped supply, protected springs and tube wells. The distribution of water sources is illustrated in Figure 2.





1.2.4 UNICEF Involvement in CDWA Prior to the Evaluation

UNICEF has been working with the P&DD Balochistan since 2015 on M&E capacity development under its NECD initiative. That initiative focuses on the need for effective monitoring frameworks, SDG-focused indicators at the output, outcome and impact levels and the collection and analysis of accurate data for those indicators. An effective monitoring framework will contribute significantly to the ultimate outcome of developing evidence-based policies that address the SDGs and are equity-focused and gender-responsive.⁵

In 2015, the GoB asked UNICEF to support the province in developing an evaluation policy. The work entailed a set of preparatory steps that include building the capacity of the P&DD to conduct highquality, equity-focused and gender-responsive evaluations. A workshop was organized in December 2015 for all the concerned officers of P&DD, Bureau of Statistics and other concerned departments involved in M&E for the same purpose. As a result of the recommendations of the workshop, and later reaffirmed by the Secretary, P&DD, and head of the SDG Unit, P&DD, a training for government officials was organized to impart practical knowledge on how to undertake high-quality evaluations. Thus, a joint evaluation was suggested where the P&DD would select a project from the social sector (ADP) for such an evaluation. UNICEF agreed to provide technical support for the evaluation and agreed to support a joint-country led evaluation for an ADP project within the WASH sector.

⁵ According to a conference report by the Government of Punjab, on the Role of Monitoring & Evaluation in Evidence Based Policy Making, jointly arranged by P&DD & UNICEF Pakistan in Lahore.

CHAPTER 2EVALUATION PURPOSE,
OBJECTIVES AND
METHODOLOGY

2.1 Purpose and Objectives

The overall purpose of conducting an independent and objective evaluation was to gauge the effectiveness of the CDWA project implemented by PHED. Additionally, it was to inform programming decisions for improving water supply to households while demonstrating accountability to the stakeholders, drawing lessons learnt, and forming recommendations to inform continuity and scale-up.

Since improving lives is the purpose of all government programmes, the programme was measured in terms of how successful it was in addressing problems related to water and whether there are more effective ways of addressing the same problem for a different cost. The evaluation's second aim was building the capacity of the GoB to conduct evaluations by helping it (through PHED and P&DD) to develop/improve a GoB Evaluation Policy for development projects, and the alignment of the same to national and provincial commitments to the SDGs.

The evaluators have checked and reviewed the reasons for non-functionality of WFPs and identified a number of key reasons including, but not limited to, the following:

- Water source/shortage of water;
- Irregular supply of petroleum, oil and lubricants (POL) for generators;
- Plant motor out of order, and/or pressure pump out of order;
- Security and social concerns.

The evaluation has only focused on long-term outcomes and therefore has not employed any impact evaluation methodology using experimental methods.

2.2 Theory of Change

As stated earlier in Section 1.2.1, a TOC for the CDWA programme's Balochistan component per se, was never developed and thus the evaluation approach was based on a Theory of Change formulated for the purpose of the assessment. The TOC was developed in line with existing UNICEF guidelines⁶ and is explained in detail in Figure 3. Its use in the evaluation framework and design is elaborated in Section 2.6, and Figure 5 shows how it underpins the integrated evaluation approach.

⁶ Please refer to http://devinfolive.info/impact_evaluation/img/downloads/Theory_of_Change_ENG.pdf and https://www.unicef-irc.org/publications/747-theory-of-change-methodological-briefs-impact-evaluation-no-2.html.

The TOC for this evaluation was constructed through a consultative process, as part of an ongoing capacity-building initiative by UNICEF for the GoB. As such it was further refined through discussions with P&DD and PHED during the evaluation, and thus:

- The evaluation TOC takes into account clean drinking water agenda of Pakistan and the Balochistan;
- International best practices for a clean drinking water initiative;
- The key questions highlighted in the evaluation ToR;
- It includes a problem statement and is divided into the strategy, input and output and outcome levels. The links between levels are also indicated;
- The Evaluation Matrix is designed to respond to the evaluation TOC;
- All the evaluation tools were especially structured to help solicit information and data to enable the evaluators to seek answers to the questions framed in the Evaluation Matrix.



Key assumptions

Plans are developed by GoB, with all key departments and donors involved. A multi-stakeholder engagement policy is formulated ensuring that stakeholders reflect upon appropriate prioritization for security, availability, access and delivery of clean drinking water and related hygiene practices of

users, for all citizens of Balochistan. P&DD and PHED work together in identifying sources of sustained finance.

All stakeholders, particularly P&DD, PHED, the departments of Health, Nutrition and Social Welfare, adapt their approaches, systems and procedures to use one uniform system for accurate and timely SDG-related data collection and commit to support and strengthen such systems.

Current plans are adapted and future plans emphasize on accurate, timely and usable data and address existing data gaps, missing analytical frameworks, particularly on service-provision inequalities. Evidence-based policy formulation and implementation are recognized by GoB and promoted by PHED and P&DD.

Monitoring by PHED enables the GoB, Government of Pakistan (GoP) and key external support agencies to accurately determine "unserved" and "vulnerable" populations. Monitoring enables the identification of ineffective internal and provincial flawed practices and bottlenecks.

2.3 Evaluation Scope

The scope of the evaluation is limited to 15 districts in Balochistan where WFPs were installed and the implementation/operation period 2010–2011 up to and including May 2018; however, the evaluators went as far back as 2006–2007 to develop an understanding of the genesis and evolution of what is known today as the CDWA programme. The evaluation explicitly responds thematically to access provision of clean drinking water, the SDGs related to WASH, and organizational dynamics required. Sampling of districts was scientifically managed and is described in the relevant section. The quantitative and qualitative scope of this evaluation, illustrated in Figure 4, proved adequate in meeting the stated evaluation objective(s), given the available resources and time considerations. At the Inception stage, the evaluation design, framework and tools were shared and discussed. It was determined that the path to answering the evaluation questions (see Section 2.6) related to adults (men, women) beneficiaries, key district government departments and to local government representatives. Therefore children were not involved in the survey, FGDs, KIIs or site inspections.



The evaluation was conducted between the months of April and June 2018. Overall, the findings described in Chapter 3 are based on 45 KIIs, 30 FGDs, a 300 respondent HHS and an inspection of 47 WFPs conducted in 15 districts of Balochistan. An additional six WFPs were also inspected during the pilot testing of the tools. In total 674 people were met over the course of the evaluation. As part of the evaluation, officers of the M&E Section of P&DD and PHED have been trained on conducting

high-quality evaluations. A group of 6–8 GoB officers was selected to participate in the field staff training while an additional, dedicated one-day training was conducted concerning the tools used.

The fieldwork was conducted from 28 May to 6 June 2018, where the qualitative and quantitative evaluation surveys were completed between 4–8 May 2018. Following the fieldwork, two meetings were conducted with PHED in Quetta on the preliminary findings and recommendations.

Furthermore, the findings were corroborated by a desk review of a number of key documents, including the PC-1 for the programme; previous third-party evaluation report presentation; the 2009 plants list; 1998 and 2017 census data; media reports; WFP log books at the sites and various self-styled records maintained by a few operators.

2.4 Users of the Evaluation and Associated Dissemination

Overall, the evaluation will demonstrate and strengthen the GoB's commitment to demonstrate results, transparency and accountability through an independent and credible evaluation system catering to the SDG era.

Following the two consultative sessions (see Section 4.3 for a list of consultative sessions) where the findings were presented and discussed,⁷ PHED senior management has already used the evaluation to inform the planning and implementation of CDWA Phase II. P&DD may use the products of the evaluation to address flaws identified and to inform future development planning and donor interactions.

For UNICEF the evaluation is expected to yield analysis that informs the nature and magnitude of continued support to GoB on programme M&E and WASH-related interventions.

UNICEF, to the best of the evaluation team's knowledge, has not been directly involved in the design of the CDWA programme's Balochistan component, nor in its implementation. Rather, since 2015, UNICEF has been working with the P&DD Balochistan on M&E capacity development. This evaluation contributed to that capacity development in several ways, as described in this report, including the concept and content of a TOC, as an integral element of an effective M&E framework.

The evaluation informs "Improve Access to Water and Sanitation" initiative which is one of the six UNICEF programming priorities in Pakistan. Additionally, the evaluation informs UNICEF efforts towards the achievement of the water agenda in its 2016–2030 WASH strategy.⁸ The agenda is reproduced below.

"To meet the new SDG agenda, UNICEF will increase its support to governments to strengthen institutions and build systems to make services reliable over time and water safe to drink. UNICEF will contribute to an effective and accountable water sector, reliable regulation for oversight, performance monitoring and sound pricing while supporting water safety planning at the community level to manage risks from the water source to the point of use."

⁷ On 27 June in the Office of the Secretary PHED; on 23 July in the Office of the Chief Engineer.

⁸ Please see "Water, Results Areas, UNICEF's Strategy for Water, Sanitation and Hygiene 2016-2030".

Donors, United Nations agencies such as WHO, IFAD, etc., and international and domestic NGOs may use the evaluation findings and recommendations to inform future development interventions in Balochistan.

2.5 Evaluation Criteria

The evaluation has considered and followed the OECD/DAC criteria,⁹ which covers relevance, efficiency, effectiveness, outcome/impact and sustainability. Additionally, the evaluation has considered HRBA, equity and gender equality applicable to the CDWA project, with focus on the accessibility of WFPs, particularly for the young, women and the physically challenged people.

Finally, working from an evaluation TOC, the evaluation has taken into account a results-based management approach deployed by PHED, or lack thereof. Attention has also been given to disaster mitigation and recovery measures adopted by PHED (and the Provincial Disaster Management Authority) for protection and recovery of WFPs since Balochistan is particularly prone to natural disasters such as earthquakes, floods and drought.

2.6 Evaluation Framework and Key Questions

The evaluation framework was based on the evaluation TOC and the following hypothesis framed based on a review of the PC-I and other reference materials consulted in the preparation of this evaluation report. Figure 5 illustrates the relationship and value of the TOC, Evaluation Matrix and other components in the integrated approach adopted by the evaluators.



Figure 5: Components of the Integrated Evaluation Approach

⁹ The Network on Development Evaluation is a subsidiary body of the Development Assistance Committee (DAC) at the OECD. A key component of the network's mission is to develop internationally agreed norms and standards to strengthen evaluation policy and practice. Shared standards contribute to harmonized approaches in line with the commitments of the Paris Declaration on Aid Effectiveness. Its purpose is to increase the effectiveness of international development programmes by supporting robust, informed and independent evaluation. The network is a unique body, bringing together 31 bilateral donors and multilateral development agencies. Readers are encouraged to refer to the complete texts available on the DAC Network on Development Evaluation's website: www.oecd.org/dac/evaluationnetwork.

2.6.1 <u>Hypotheses</u>

Two hypotheses were framed for the evaluation:

- The GoB inherited and internalized the CDWA in 2010. In so doing, the GoB has adopted all required measures to efficiently and effectively operate and maintain the 409 WFP installed in at least 15 districts in Balochistan. Therefore;
- All 409 WFP are fully functional, meeting the clean drinking water requirements of the intended populations.

2.6.2 Evaluation against the Key Questions

The evaluators have tried to examine and have attempted to answer, to the extent possible, the following key questions listed in the ToR (See Appendix 1):

- How relevant were the CDWA interventions to the needs and concerns of local people across various socioeconomic groups (including men, women and children from the mainstream culture and from minority communities) in the project target districts?
- How effective was the CDWA project in providing access to clean drinking water to target communities and addressing other objectives the project might have?
- Was the design of the WFPs appropriate to the context (ecology, water table, physical and chemical composition of groundwater)? Was the selection of the WFP site effectively done?
- How successful was the project in managing resources (human, material and financial resources) and ensuring that the most timely, cost-effective delivery?
- What are the long-term outcomes of the CDWA interventions aimed at providing clean drinking water?
- To what degree are the benefits of the CDWA interventions, in terms of both outcomes and impacts, expected to persist after the intervention period? What are the most important factors responsible for the achievement or failure of the intervention's overall sustainability?
- How responsive has the project been in addressing HRBA, equity and gender aspects in the design and implementation?

The evaluators constructed an Evaluation Matrix (see Appendix 3) based on the above questions. The foreseeable indicators (based either on the results framework or from best practices as applicable), tools (KIIs, FGDs, HHS, etc.) and sources of information are included. The basis for the Evaluation Matrix structure was the OECD-DAC – relevance, effectiveness, efficiency, impact and sustainability, and UNEG¹⁰ criteria on HRBA, equity and gender aspects.

2.7 Methodology Overview

For this evaluation, a summative¹¹-formative¹² methodology was deployed with qualitative and quantitative mixed methods. The workflow for the evaluation, cross-functional in its integration, is

¹⁰ In 2016, UNEG adopted the updated 2016 UNEG Norms and Standards. The ten general norms should be upheld in the conduct of any evaluation; the four institutional norms should be reflected in the management and governance of evaluation functions. The associated standards support the implementation of these normative principles.

¹¹ Summative evaluations are usually conducted at the end of an intervention and should produce objectively verifiable information on the project's / programme's effectiveness. Such an evaluation involves the use of quantitative methods and looks at the realisation of committed outcomes or the likelihood of those materialising.

¹² Formative (AKA diagnostics or developmental) evaluations are inward-looking appraisals of the processes and are conducted either (a) immediately after the design stage (i.e. the lead-up stage) of the project or programme, or (b) at a strategic point during implementation. The objective is to determine if the project's or programme's strategies are implemented as planned and to arrive at timely corrections in the design and management of implementation (prescriptive). Such evaluations usually use qualitative methods of inquiry.

illustrated in the figure below (see Appendix 4a for the full-page view). The entire workflow has been applied according to established UNICEF and UNEG guidelines.

2.7.1 Qualitative Assessment

Qualitative assessment was achieved through 45 KIIs with the XENs, the DHOs and the local government representatives in each of the 15 districts. Additional KIIs were conducted with PHED at the provincial levels and with the plant operators. Furthermore, 30 FGDs were held with 15 male and 15 female groups.



2.7.2 Quantitative Assessment

Assessment of water filtration plants

This mixed observation-interview based evaluation takes into account the technological variety of the plant configurations (see Table 2). Water quality at the source is the basis for configuration.

								Param	neters							
	Physical					Chemical						Microbiological				
Plant set up	Ph.	Turbidity	TDS	Colour	Door	Nitrate/ Nitrite	Hardness (Ca + Mg)	Chloride	Fluoride	Iron	Arsenic	Lead	Faecal Coliforms	Coliforms	E.coli	BOD
Х	х	х	х	х	х	х	-	-	-	-	-	-	х	х	х	
X2	х	х	х	х	х	-	-	-	х	-	-	-	Х	х	х	
Х3	х	х	х	х	х	-	х	-	-	-	-	-	х	х	х	
X4:Y	х	х	х	х	х	-	х	-	-	-	-	-	-	-	-	
X X2 X3 X4:Y	x x x x	x x x x	x x x x	x x x x	x x x x	× - -	- - X X	- - -	- X -			- - -	x x x -	x x x -	x x x -	

Table 2: Assessment of Water Filtration Plants

TDS: Total Dissolved Solids, Ca: Calcium, Mg: Magnesium, BOD: Biological Oxygen Demand; X: For Bacteria and Nitrate, X2: For Bacteria and Fluoride, X3: For Bacteria and Hard Water; X4:Y: RO Plants (For Hard Water and Iron)

The evaluation team verified the information described in the table above through visual observations and informal discussions with the WFP staff coupled with information obtained through the FGDs and HHS. Furthermore, the team developed and used the observation/ verification tool (see Appendix 4e) in order to assess the filtration plants used for the sampled WFPs in terms of functionality, cleanliness, equity, accessibility, operation time, staffing and location. Additionally,

water samples from 15–20 WFPs were drawn and tested for basic drinking water quality through PCRWR in Quetta.

Household survey

Quantitatively, at the district level, for the portion of the population using the WFPs the evaluators used a household survey (HHS). The rationale behind the sampling can be found in the Sampling section. Given ground realities the quantitative tools for the HHS and plant observations have been pretested and improved before deployment for the actual survey. The tools deployed have been tried and tested in other similar



situations. Overall, the evaluation report has followed the quality standards and UNICEF adapted available guidelines for evaluation reports.¹³

The mixed methods of KIIs, FGDs and HHS, narrated above are not exhaustive and the evaluators have in some cases adapted, excluded or included other methods. The evaluators have prepared data collection tools that meet applicable national and international best practices, including UNEG/UNICEF guidelines on participatory approaches both in the data collection stages and in the formulation of recommendations. The latter ensures ownership of the actions to be taken in the post-evaluation period (see Appendices 4a–4f for all the tools and guidelines used).

2.7.3 Sampling Strategy for Quantitative Data

Universe

The evaluation survey confined its universe to urban/rural areas of 31 districts of Balochistan province. The WFPs under CDWA project installed at UC level and the beneficiary households of these plants were the target population. Militarily restricted/ dangerous areas were out of scope of the survey.

Sampling frame

An updated and relevant sampling frame is essential for the selection of a robust and statistically representative sample from a given universe. For this purpose, the evaluators used a list of filtration plants installed comprising both functional and non-functional plants by district as a sampling frame to draw the sample by district. Mostly, filtration plant installations are at UC/ main community level. The client provided a detailed list of filtration plants showing functional/ non-functional by districts with full address and identification particulars. Table 3 shows the number of filtration plants by functional status, within each district.

¹³ UNICEF_adapated_reporting_standards_updated_June_2017_FINAL(1).pdf.

S#	Division/ Stratum	Districts	Total	Functional	Non-Functional
1		Khuzdar	39	7	32
2		Lasbela	23	19	4
3		Mastung	18	4	14
4	Kalat	Kalat	15	3	12
5		Washuk	3	1	2
6		Kharan	1	1	0
7		Awaran	3	1	2
Tota	al		102	36	66
8		Kech/Turbat	21	8	13
9	Makran	Gwadar	13	4	9
10		Panjgur	2	0	2
Tota	al		36	12	24
11		Kachhi	24	9	15
12		Jafferabad	85	60	25
13	13 Nasirabad 14	Nasirabad	37	23	14
14		Jhal Magsi	12	10	2
15		Sohabat Pur	40	19	21
Tota	al		198	121	77
16		Quetta	70	61	9
17		Pishin	34	23	11
18	Quetta	Killa Abdullah	24	24	0
19		Nushki	9	2	7
20		Chagai	4	1	3
Tota	al		141	111	30
21		Sibi	14	13	1
22		Harnai	7	7	0
23	23 Sibi	Ziarat	12	10	2
24		Kohlu	7	5	2
25		Dera Bugti	8	5	3
Total				40	8
26		Zhob	22	19	3
27	Zhob	Sheerani	7	2	5
28		Loralai	24	9	15
29		Killa Saifullah	17	10	7

Table 3: Number of Filtration Plants by Divisions/Districts and Status (PHED)

S#	Division/ Stratum	Districts	Total	Functional	Non-Functional
30		Barkhan	7	4	3
31		Musa Khel	4	0	4
Tota	ıl		81	44	37
Grand total				364	242

Table 3: Number of	of Filtration	Plants by L	Divisions/	Districts	and Status	(PHED)
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Stratification Plan

A stratification scheme was formulated in order to enhance the accuracy of survey results and to produce results at the desired geographical level. Districts within each administrative division level were grouped to constitute an independent stratum. Thus, there are six strata in the province. Furthermore, each division has been sub-stratified into two sub-strata based on the functional and non-functional status of filtration plants.

Sample Size and Allocation

Sample size depends upon variability of the survey variables, reliability constraints, costs and the law and order situation etc. Keeping these factors in mind, a sample size of 47 filtration plants comprising 29 functional and 18 non-functional plants was developed based on 95 per cent level of confidence, 5 per cent margin of error and 50 per cent prevalence rate. Households suggested for beneficiaries/ household perception numbered 290.

	Division	Districts	No. of Sample Plants			Sample Households	
S#			Total	Func.	Non- Func.	Total	Func.
1	Kalat	Khuzdar	4	3	1	30	30
2		Lasbela	3	2	1	20	20
3		Kalat	2	1	1	10	10
4	Makran	Kech/Turbat	2	1	1	10	10
5		Gwadar	2	1	1	10	10
6	Nasirabad	Kachhi	2	1	1	10	10
7		Jafferabad	8	6	2	60	60
8		Sohabat Pur	4	2	2	20	20
9	Quetta	Quetta	7	5	2	50	50
10		Killa Abdullah	3	2	1	20	20
11	Sibi	Ziarat	2	1	1	10	10
12		Dera Bugti	2	1	1	10	10

S#	Division	Districts	No. of Sample Plants			Sample Households	
			Total	Func.	Non- Func.	Total	Func.
13		Zhob	2	1	1	10	10
14	Zhob	Loralai	2	1	1	10	10
15		Barkhan	2	1	1	10	10
Total			47	29	18	290	290

Sample design

The evaluation survey used a combination of two and three stage stratified sample design. Districts within each administrative division were the first stage (primary), filtration plants were the second stage (secondary) sampling units and households of beneficiaries of filtration plants were the third stage (tertiary) sampling units.

Districts within each administrative division are primary sampling units. The Probability Proportional to Size (PPS) method for sampling schemes was used to determine a fixed number of districts. Furthermore, the number of filtration plants in a district was used as the Measure of Size (MOS) for selection purposes. Due to wide variation in the size of the population under study, the PPS sampling scheme was used to draw a sample of fixed sample filtration plants from each stratum/division.

Over the course of the evaluation the sample filtration plants selected from sample districts located in union councils/communities were properly identified in consultation with local partner/ PHED staff. Upon verification of sample filtration plans, field visits were arranged in order to get the relevant information through questionnaires prepared for the purpose of this study. Both functional and non-functional filtration plants were visited with the cooperation of local government/ PHED staff. Furthermore, for the selection of Third Stage Sampling Units (households), the catchment area of each functional filtration plant is usually properly identifiable with the cooperation of staff of the UC and PHED staff and therefore, 10 households were selected randomly from the concerned community benefiting from the filtration plant.

2.7.4 Quality Assurance Process

The evaluators included quality assurance approaches and methods for both qualitative and quantitative data collection. In this regard:

- Quantitative data collection was randomly bag-tested for 5 per cent of collected forms. The field supervisors and quality assurance coordinators carried out the bag tests, spot checks and verification of visits (see Appendices 4f–4h for the quality assurance checklists/tools).
- Team Lead and Survey Office embedded a multifunctional system of cross-checking on actual data collection; independent reporting is configured between all field team members and the Field Manager. Similarly, vehicle drivers were also reporting on locations and movements. Team members were randomly asked to share current positions by communicating Google location pins with the Field Manager, Team Lead etc. Additionally, field teams recorded pictures of the WFP sites visited.

- Quality assurance function was embedded into all training, supervision and review processes. quality assurance coordinators and field supervisors received a three-day intensive training on all aspects of the fieldwork tools (KIIS, FGDs and HHS), ethics, probing techniques, decision-making, perception and assumption management, etc. to ensure complete understanding of what was required (see Appendix 5 for training plan).
- Data entry was validated well before data analysis; all forms, lists, pictures were carefully
 processed and verified. Control tabulations were used to determine completeness and the
 qualitative and quantitative data was triangulated for achieving better clarity. Secondary
 data and information was also cross-checked.
- A consultative, interactive and participative approach has been maintained throughout the evaluation stages. Please refer to Section 4.3 for more details.
- All final reports were professionally developed and edited.

2.7.5 Training of Government of Balochistan Staff and Field Supervisors

A three-day training workshop was conducted from 29 April to 1 May 2018. The workshop was attended by both field supervisors and GoB officials. The training was held at the Gardenia Hotel Quetta training hall and was attended by a total of 23 participants. (See Appendix 9 for a full list of participants).

Figure 6: Elements of the Rigorous Training of Field Supervisors



Quality Control



Discussions & Presentations





Mock Exercise

The training was designed and delivered by UNICEF and the evaluators in consultation with P&DD. The training focused on the following:

Conceptual Exercise

- Overview of the CDWA evaluation and associated evaluation questions;
- Qualitative and quantitative tool development;
- Theory and practice of KIIs, FGDs, HHS and observations;
- Sampling, structured data collection approach and, data quality;
- Management/ supervision of data collection activities;
- Tailoring the data collection approach to the context;
- Pictorial evidence collection for KIIs, FGDs and observations;
- Documentation procedures during the data collection;
- Management and security of the completed forms.

The workshop used multiple approaches including lectures, participatory discussions, reflection sessions, mock data collection activities, activities/exercises and group presentations. At the end of the training, the participants signed an undertaking confirming their awareness of their duties and responsibilities during the contract period (see Appendix 9a for the detailed consent form). The materials used in the training and provided to each field supervisor are listed in Appendix 9c.

2.7.6 Ethics: Gender and Human Rights, Including Child Rights

As mentioned earlier, human rights, equity and gender aspects were covered in the design of the evaluation. The evaluators have complied with prevailing UNICEF guidelines on participatory approaches and respondent-friendly methods were used during data collection, particularly where the underprivileged, marginalized, physically challenged portion of the population is concerned. In cases where women were concerned in the fieldwork, their rights as respondents, participants or stakeholders have been addressed. All adult male and female respondents were informed of the objectives of data collection and their consent to participate was sought. Similarly, the evaluators have taken into consideration the right to confidentiality of information for each respondent in the HHS and FGDs while preparing charts, tabulations and appendices for the draft and final reports. No personal information was shared and UNICEF's Programme Monitoring and Evaluation (PME) section, Quetta, was kept in the loop in case further guidance was needed.

The evaluators also sought direction from the UNEG Guidance on Integrating Human Rights and Gender Equality in Evaluation (available at http://www.uneval.org/document/detail/980), and the UN-SWAP Evaluation Performance Indicator (available at http://www.uneval.org/document/detail/980)

http://www.uneval.org/document/download/2433).

2.8 Challenges and Risks

Table 5 lists the challenges/ limitations foreseen by the evaluation team prior to the fieldwork and the mitigation measures applied in response.

Category	Challenges / Limitations	Management and Mitigation Measures		
Geographic	Large geographic spread posed a challenge to the evaluation team in terms of personnel deployment.	This was countered by deploying district-level teams. The teams were responsible for their own districts thereby reducing time wasted travelling between districts.		
Security	Probability of security threats, breaking out of fights, curfew and so on which could have affected the team's access to WFPs and hindered the collection of primary data especially for international evaluators.	The evaluators took this into account while planning and drawing sample, in consultation with UNICEF Field Office and P&DD. Given any serious security concerns, the team first consulted the security directives of UNICEF. Furthermore, the evaluators engaged more senior/mid-level local resources to compensate for any inaccessibility for international team members. In case of security issues relating to a selected centre or area, alternate centres were selected for FGDs, KIIs and assessment.		
Participation or cooperation	Participation from the communities concerned could have been affected by religious ideology and on how the evaluation team was perceived.	The evaluators composed field teams consisting of experienced local staff from each district chosen in the sample. This composition encouraged participation from locals since they perceived the field teams as "insiders" and minimized the chances of misinterpretation.		
Secondary data / documentation	Delays in the transmission of requested documents, feedback and data from various stakeholders, which could have resulted in delays in analytical processes and the finalization of data collection tools.	The evaluators remained in constant communication with relevant stakeholders to convey documentation and data requests and followed-up as needed.		
	Updated documentation on the past was limited and superfluous in some instances. Sometimes, it was found that the current project management was building from scratch.	Where suitable, updated documents were not available, efforts were made to fill the gaps through qualitative means.		
Fieldwork	Due to the great distances between	Plan was to conduct fieldwork from 9:30 am to		

Table 5: Evaluation Limitations and Mitigation Measures
Category	Challenges / Limitations	Management and Mitigation Measures
	most of the WFPs field timings could have been affected.	5:00 pm daily but it did vary from district to district. Field supervisors were given the freedom to adjust their field timings according to local conditions.
	The available water sampling record was out-of-date. PCRWR was explored as an option for water testing but based on the reputation of the organization in terms of testing quality, the evaluators decided to avoid using their services. Further, the distances between some of the programme districts and the lab selected in Karachi made it very difficult to transport viable samples.	To avoid wasting resources, given the insurmountable challenges described, the evaluators did not carry out the water quality testing.
Any Other	Women field enumerators could have faced issues working in the field, thus hindering successful completion of HHS and FGDs.	Male and female field team members were kept in the loop regarding potential hazards; engagement with the community was done through elders whenever possible; all ethical standards were practised (such as consent) and steps were taken to manage undue requests.
	Except for two senior people in the PHED and a few line staffers, most of the people met did not have a complete institutional memory.	Extra attention was given to requesting information from those with full institutional memory, and available secondary sources were used to bridge any gaps

Table 5: Evaluation Limitations and Mitigation Measures

CHAPTER 3

FINDINGS

3.1 Overview of Findings against the Hypothesis and Key Evaluation Questions

Both hypotheses framed for the evaluation are proved false:

- The GoB inherited and internalized the CDWA in 2010. In so doing, the GoB, for the Balochistan component, did not successfully adopt all required measures to efficiently and effectively operate and maintain the 409 WFP installed in at least the 15 sampled districts in Balochistan;
- Subsequently, out of 409 WFPs 47 filtration plants were sampled and found to be not fully functional; and the clean drinking water requirements of the intended populations were not met, a fact compounded by the doubling of the population density in various districts.

A summary response against all evaluation questions is presented in Table 6 below.

Criteria	EQ#	Evaluation Question	Qualitative Response	Quantitative Response
Relevance	1.0	How relevant were the CDWA interventions to the needs and concerns of local people across various socioeconomic groups (including men, women and children from the mainstream culture and from minority communities) in the project target districts?	Highly relevant as voiced by all respondents and participants of KIIs and FGDs; All persons met emphatically voiced the need for clean drinking water to ensure better health; 83 per cent of responses from the FGD participants state that the CDWA programme is a dire need of the people.	Original design of one plant per UC or 20,000 people was flawed to start with; Since then (2011) the population density has increased (2017) significantly.
Effectiveness	2.1	How effective was the CDWA project in providing access to clean drinking water to target communities and addressing other objectives the project might have?	Eighty per cent of the responses from FGDs and KIIs clearly show dissatisfaction with operational efficiency or technical problems resulting in insufficient water supply.	Only 40 per cent of the WFPs were operational on 8 May 2018; 60 per cent were found to be out of order or non-functional. Causal elements are described in Section 3.3.1 and in Table 9.

Table 6: Overview of Findings Against the Key Evaluation Questions

Criteria	EQ#	Evaluation Question	Qualitative Response	Quantitative Response
	2.2	Was the design of the WFPs appropriate to the context (ecology, water table, physical and chemical composition of groundwater)? Was the selection of the WFP site effectively done?	Design/ technology was found to be appropriate. Site selection criteria was compromised in some cases, mainly due to political influences. Water testing was done regularly up to 2015, after which it was rarely conducted.	PHED needs to conduct a census of all 409 plants, designating them as operational, out of order and non-functional, and accordingly update the list of 409 plants. Physical water tests need to be included in the census. Suspect quality water samples should be sent to a reliable laboratory for complete testing.
	2.3	From an institutional perspective, how effective were the communications between the levels of the government and the funding agency, and between the implementers and local community leaders and members?	There are clear signs of dissatisfaction with the level of coordination or its absence between key stakeholders (PHED, DHO, local government) in all 15 districts.	All 45 KIIs held, three per district, indicated problems and issues with ownership, facilitation and interdependencies.
	2.4	How effective has the Pⅅ been in incorporating and absorbing, within annual provincial budgets, the operational, upgrade and maintenance costs for installed plants?	Not clear; most operators and in some cases even PHED's own staff complained about lack of appropriate funding.	Budget and utilization figures for the last five years is awaited.
Efficiency	3.1	How successful was the project in managing resources (human, material and financial resources) and ensuring that the most timely, cost-effective delivery.	In terms of human resources, operators are still on contract terms, not employees. Most operators have been on contract for more than eight years.	In the majority of cases O&M as practised does not meet international best practices.

Table 6: Overview a	of Findinas Anainst the	Kev Evaluation (Juestions
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Criteria	EQ#	Evaluation Question	Qualitative Response	Quantitative Response
	3.2	How efficiently were the WFP staff selected, trained and retained?	No training worth speaking of was imparted. There are a handful of good/best- performing operators and the status of their plants speaks for itself.	It is unclear how the WFP staff were selected – no common denominator could be identified in the 47+6 plant operators met in the course of site inspections.
	3.3	Were the budgeted recurring costs efficiently disbursed on time?	In some cases XENs and local government representatives stated funding was insufficient.	All operators met clearly stated problems with timely and appropriate levels of funding.
	3.4	How efficiently was power outages and cuts managed to ensure appropriate water supply to intended beneficiaries?	During power outages and loadshedding the plants are closed.	There is no power backup available in most cases. Of the 19 (out of 47) operational plants, users of 15 plants stated insufficient plant operation time, resulting in unmet clean water demand.
Outcomes	4.0	What are the long-term outcomes of the CDWA interventions aimed at providing clean drinking water?	If all 409 WFPs operate as designed and are maintained as required then the CDWA project (Phase I) will result is continual improvement in public health, particularly for women and children and the elderly.	Cannot be answered at this stage since 60 per cent of the plants either do not operate as originally envisioned or are non- functional.

Criteria	EQ#	Evaluation Question	Qualitative Response	Quantitative Response
Sustainability	5.0	To what degree are the benefits of the CDWA interventions, in terms of both outcomes and impacts, expected to persist after the intervention period? What are the most important factors responsible for the achievement or failure of the intervention's overall sustainability?	KIIs with the DHOs and local government representatives point to the fact that WFPs are necessary to improve overall health of communities they were of the opinion that water quality is a major issue in Balochistan and hence the WFPs were designed and installed accordingly.	A weak success rate disables the notion of impact; Outcome-wise where plants operate flawlessly the users considered the intervention vital for the improved health of the community.
HRBA, Gender and Equity	6.1	To what extent were crosscutting issues such as gender equity, inclusion, climate change and social upheaval (such as natural disasters, internal displacement) considered and addressed in the design and implementation of the project?	Many of the KII respondents clearly state that they were never consulted in the location of plants nor were DRR factors taken into account.	In terms of ease of access for the elderly, physically challenged and for children, the plants do not offer any structural support, whatsoever; 5 per cent stress on HRBA and equity related issues related to rude/oppressive operator behaviour, particularly against women; Natural disasters were not considered in the location and setup of most of the plants;
H	6.2	If these were not addressed in the initial planning, was the project flexible enough to include these issues as they became evident?	The project is flexible enough. However, protective measures are not addressed.	None of the 47+6 plants inspected / visited showed any structural measures to protect against DRR or to mitigate the loss level from a DRR.

Table 6: Overview of Findings Against the Key Evaluation Questions

3.2 Relevance

Overall, the CDWA programme in Balochistan remains highly relevant. The province is water-scarce, and in recent years there has been only limited rainfall, resulting in a drastic drop in the water table.

In some districts, the water table has dropped by as much as 1,000 feet. In spite of this situation, recharging the water table has never been a priority for the GoP or the GoB.

Communities without WFPs installed are generally dependent upon open ponds, surface wells, tube wells etc. for drinking water. Water from such sources is not healthy, as it often carries a number of waterborne diseases, such as tuberculosis and hepatitis, or contaminants that may cause cancer, stomach ulcers and other issues. The problem of water quality is linked to turbidity, chemical contamination and biological pollution. The health of women and children appears to be affected particularly severely by having to drink polluted water, and the health issues related to the water sources and quality appear to be continually on the rise.

Prior to the installation of the CDWA WFPs, most communities did not have access to filtered water, although the PHED did supply water in some areas. There were few actions being taken by the government, including the local governments and relevant departments, to improve the provision of safe drinking water at the community level at that time. Existing WFPs were mostly installed on a needs basis and often did not meet the demands of the increasing population.

Of the 107 qualitative responses on relevance, 90 per cent focused on the poor health of the population, while 10 per cent helped to establish a baseline picture of the period of the EFPs and on the effects of natural disasters on the availability of clean drinking water. About 83 per cent of responses from the FGD participants state that the CDWA programme is a dire need of the people.

Population density changes since 1998–2017 were not properly taken into consideration in the design of the programme. The chart and table below illustrate the increase in population density in different districts; the density doubled in some cases and increased to more than quadruple the size for Quetta, indicating the lack of attention on increasing population density by the Federal Government.



Figure 7: Change in Population Density for Selected Districts of Balochistan 1998–2017

District	PD 2017	PD 1998	AGR	%change in PD
Pishin	94	48	3.58	195%
Ziarat	108	08 54 3.67 2		199%
Nasirabad	145	73	3.69	199%
Killa Abdullah	230	110	3.97	210%
Jaffarabad	210	210 119		176%
Quetta	858	292	5.83	294%

Table 7	7. Chanao	in D	onulation	Doncity	hy Di	ictrict
<i>iuble</i>	': Chunge	III F	οραιατιστι	Density	UY DI	SUICL

Figure 8 shows the rate at which the different districts of Balochistan are growing in population. More WFPs are needed in total, and the distribution of the WFPs should cater for the differences in growth rates in different districts.



Figure 8: Population Growth between Censuses 1998 and 2017

Author: Sidra Adil HTC, Date: 06/06/2018

Aside from the issue of population density, as of 2018 the total number of WFPs constructed remains insufficient to cater to 100 per cent of the population of Balochistan. Ultimately, the provision of WFPs at the ward level rather than just at the UC level is necessary to ensure proper coverage. The programme, as it was designed, was not intended to meet the needs of the entire

population and must thus be continued and expanded in the future in order to ensure a reliable supply of clean drinking water for all in the province.

It is clear that the PHED cannot financially or operationally keep pace with the demand for clean drinking water; this shortfall must be addressed through capacity-building and increased coordination and funding.

3.2.1 Historical Context of Pakistan CDWA

The Balochistan component comprises only one element of the wider Pakistan CDWA project, which had its roots in the Musharraf era (with initial planning in 2007–2008). When the Musharraf regime ended in 2008, the CDWA was already facing challenges on several fronts.

- In Punjab, CDWA was frozen in 2011 amid allegations of corruption and technical errors in project implementation.
- In Punjab, the CDWA project aimed to install a total of 3,494 WFPs, but ultimately, only 212 plants were installed by the time the project was frozen Based on the available sources, it is not clear whether the Punjab project was cancelled after this point or whether it continued.
- According to a news article¹⁴ in *Dawn*, 25 February 2014, "the Government of Khyber Pakhtunkhwa is confronted with deception, forgery, fabrication and fraud [specific to water plants]".

The CDWA project as a whole was intended to meet the need for clean water in underserved communities around the country. The scope of the initial programme as of April 2009 aimed to build 6,585 WFPs.

While complete data on the progress of the CDWA programme around the country is not available, the evaluators have been able to compare the target and completion rates in 2011 (see Table 8). At that time Balochistan was the only province with a 70.4 per cent completion rate. The next highest was Azad Jammu and Kashmir at 68.5 per cent.¹⁵

Province/ Area	Contractor	No. of Filtration Plants Targeted	No. of Filtration Plants Installed	Completion Ratio
Punjab	AA Flowmatic Engineering	3,494	212+ 307	8.8%
	Syed Bhais		(revived CDWA)	
	KSB Pumps company			
	Tauseef enterprises			
Sindh	M/s Green Power - BIDC	1,108	353	31.9%
Balochistan	M/s Green Power-BIDC	575	405	70.4%
	M/s Ever Green			

Table 8: Summary of the Information Available on the CDWA in Different Provinces

^{14 &}quot;Scam of billions of rupees under probe in KP".

¹⁵ Azad Jammu and Kashmir reached 68.5 per cent completion in 2013, data from 2011 could not be found for this region.

Khyber Pakhtunkhwa	Ideal Hydrotech Systems Limited	986	237	24.0%
Azad Jammu and Kashmir	AA Flowmatic Engineering	232	159	68.5%

3.3 Effectiveness

KIIs with key officials indicated that the main hurdles to the maintenance and improvement of WFPs are the lack of funds; absence of skilled labour and trained persons at the district level; corruption and political issues.

KIIs with officials from the PHED, Health Department and local government revealed that there was little involvement from any of these stakeholders in site selection. Even the PHED stated that "very few officers" were involved in site selection. Instead, all three groups of officials stated that WFP sites were selected on a needs bases. The evaluators have found that political influence guided site selection in many cases, based on the land available and the preferences of powerful local figures. Factors like the distance to the water source or the accessibility of the WFP to the public were not always considered, often severely undermining its usefulness.

The FGD results shed light on several aspects of effectiveness. Of the 159 comments on the functionality of the WFPs, 20 per cent indicate satisfaction with the WFP while 80 per cent consider the WFPs "dead" or non-functional. Of the 127 specific opinions on the reasons for a "dead" WFP, 5 per cent indicated the absence of electricity, 4 per cent point to a lack of source water, 2 per cent identify operator performance as the main issue and 89 per cent indicate that the WFP is out of order, but the reason is not known. The highest responses on "dead plants" are from Barkhan (8 per cent), Ziarat (8 per cent), Jaffarabad (9 per cent), Sohbatpur (9 per cent), Khuzdar (10 per cent), Lasbela (10 per cent) and Zhob (10 per cent).

Of the 98 responses on the quantity and quality of the water supplied by the local WFP, 90 per cent indicate dissatisfaction with the number of plants, and the short duration of plant operation. The findings clearly show that there is a significant gap between demand and supply related to population density. A tenth of the responses express dissatisfaction with the quality of the water provided by the plant. Of the 83 responses on the quantity of water supplied, the highest number of responses are from Ziarat (6 per cent), Sohbatpur (5 per cent), Kalat (7 per cent), Dera Bugti (12 per cent), Gwadar (13 per cent), Quetta (16 per cent) and Zhob (22 per cent). These numbers further strengthen the finding that the number and distribution of the WFPs installed did not correctly account for the effects of population density.

Only 44 per cent of HHS respondents knew about the source of water supplied to the WFP in their area. A third (33 per cent) reported a "foul" smell and bad taste in the water, 96 per cent of respondents stated that the WFP in their area had broken down in the last 12 months, of whom 25 per cent were sure that there was a breakdown regularly at least once a fortnight. The fact that 52 per cent of respondents were willing to contribute financially to a properly functioning, appropriately placed WFP in their area shows the level of desire, even desperation, for clean water that exists among community members.

Based on a review of the available documents, the evaluators compiled the following list of continued issues/challenges faced by the project by comparing the PHED status data with the findings from the site inspections:

- Backwash due to power cuts;
- Lack of public awareness on the importance of using clean water;
- Obstructions in social mobilization and awareness;
- Flawed M&E practices.

Currently, there is no complaint management system to resolve problems faced by the general public in accessing clean drinking water from WFPs. Such a system would help identify operational issues faster and could also help hold plant operators accountable.

The government could improve the stability of the system by ensuring that the WFPs have access to a steady supply of water, conducting proper maintenance, providing sufficient funding and by hiring technical operators for the care, repair and maintenance of the WFPs rather than leaving it to the contractor. Cooperation and involvement by the PHED, CDWA, members of municipalities, plant operators and the community is required for the maintenance and smooth operation of the WFPs.

The technology used in the WFPs is modular and can be adjusted in response to the characteristics of the water from different sources. However, the full effectiveness of the technology is limited by various factors. Many WFPs are poorly maintained as a result of an inappropriate use of materials and parts, or as a result of negligence from operators. A lack of appropriate attention from XENs and HQ on the material used and the expertise deployed also often derails the successful deployment of the technology. Finally, the PHED was not appropriately empowered through the necessary capacity-building activities, nor was there a management information system in the PHED or awareness of the need for one.

Other factors inhibiting the effectiveness of installed plants stem from management inefficiencies, specifically:

- Unattended change in water supply quality from tube wells;
- Unattended shift in water depth of tube wells;
- Misuse of machinery and equipment by operators;
- Absent or over-burdened operators;
- Poor maintenance of infrastructure by PHED;
- Sabotage by miscreants, disputing communities;
- Poor monitoring by PHED XENs, and;
- Infrequent surveillance by PHED HQ.

3.3.1 Findings Based on Site Inspections

The site inspection conducted during the evaluation showed that the average age of a WFP is 8.8 years, and typical sources of water include GoB pipelines, ponds, springs, tankers and tube wells. There was a difference of 39 percentage points between the plants indicated



to be functional in the PHED data compared with the evaluation site inspection data.

Comparing the functional and non-functional WFPs, the site inspection revealed that the number of non-functional plants had increased significantly. It may be noted that the list of plants provided by PHED already identified 23 per cent plants as non-functional. Why these plants were not operationalized remains a question. However the classification proved of functional and non-functional required to be expanded at the behest of PHED to enable better understanding of the problems.



Figure 9: WFP Plant Status in the PHED List and Sampled Plants

A completely new classification system was developed in conjunction with PHED as shown in Table 9. This matrix presents a distribution of plants by infrastructure and operational status, recoded as per the new classification. Individual status of the 47 plants is given in Appendix 8. Figure 10 clearly illustrates the type of problems highlighted by the evaluators.

Code	Operational Status	Infrastructure Cond.			Total	Dist. within	Cat.
		GD	DM	NE		Cat.	Dist.
1.1	In Operation	15	4	-	19		40%
1.1.1	Operational, no problems, no complaints	4	-	-	4	21%	
1.1.2	In operation but duration of operation identified as short or insufficient	11	4	-	15	79%	
1.2	Out of Order	14	8	-	22		47%
1.2.1	Due to Electric Fault or supply	3	-	-	3	14%	
1.2.2	Due to Technical Fault due to any reason including damage from natural disasters	1	4	-	5	23%	

Table 9: Distribution of Sampled WFPs by Infrastructure Condition and Operational Status

1.2.3	Source Water Characteristics may have Changed	-	-	-	-	0%	
1.2.4	Water Scarcity	1	-	-	1	5%	
1.2.5	Water supply suspended	2	3	-	5	23%	
1.2.6	Water supply damaged	1	-	-	1	5%	
1.2.7	Loadshedding	-	-	-	-	0%	
1.2.8	Out of order but reasons unclear	6	1	-	7	32%	
2	Non-functional	1	3	2	6		13%
2.1	Never installed	-	-	-	-	0%	
2.2	Never operated after installation	1	1	1	3	50%	
2.3	Plant destroyed, parts or whole stolen, other	-	1	1	2	33%	
2.4	Shutdown, due to disputes, security	-	1	-	1	17%	
	Total	30	15	2	47	-	100%
	Dist.	64%	32%	4%	100%	-	-

DM = Damaged / fault; GD = Good condition; NE = Non-Existent

Figure 10: Examples of Non-Functionality and Reasons for Poor Operations



Operator Absence



Poor or No Maintainence



Sabotage or "Khandairs" – dead



Sabotage or "Khandairs" – dead

Observed best practices

On the other hand, Figure 11 illustrates that there are some excellently maintained and operated WFPs. In terms of maintaining a clean and hygienic premises and surroundings, operational plant and logbooks, with good operator attendance and behaviour – a few of the sites visited can be classed as "superstars". Examples of such plants are shown below. The operators of these plants should be recognized for their commitment and determination.

Figure 11: Examples of Best Practices

3.3.2 Missing Components in Design and Implementation

Management and advocacy

While a management structure and a system of inspections is in place, there is a need for several management and advocacy related additions to the programme. An online system for planning, monitoring, evaluation, research and reporting would greatly support future work in installing and operating WFPs. Administrative mobilization and institutional advocacy are also essential.



Figure 12: Status of Programme Management Elements

Community advocacy is also needed; despite the lack of outreach, in at least four cases, unsolicited, self-motivated community interventions ensured optimized operations and performance. Community members collected money and facilitated the operator in making timely repairs. Community members also applied pressure to improve the water supply, at a minimum to ensure that the WFP was synchronized with the defined timings of the WFP.

In some cases, community members supplied water to WFPs from their own tube wells free of cost. Twelve per cent of HHS respondents and 35 per cent in rural locations stated that local NGOs looked after the WFP in their area. Interestingly, 25 per cent of respondents attribute the installation and care of the WFP to a local NGO as well. All of the above demonstrates the potential for community outreach to secure significant support for the maintenance and operation of WFPs. Clearly, had a community advocacy component been part of the original design, the results would be better today.

Capacity development

Capacity development and training of the senior management of PHED, P&DD and the Health Department is a clear need. WFP operators also need capacity development and training in the operation and maintenance of WFPs. In addition, Communication for Development (C4D) and BCC are necessary to ensure that operators are properly sensitized in how to interact with their communities while operating their WFPs.

Communication

Prior to the start of the CDWA, the general public had little awareness of the filtration process and the benefits of filtered water. Some of the officials interviewed claimed that although no awareness-raising campaigns on water cleanliness were conducted in communities, people generally had a positive view of the programme. However, the evaluators found that in at least some cases, the public distrusted the WFPs and filtered water for religious reasons, out of fear that the water would cause infertility. An awareness-raising component (through posters, banners, campaigns, mass communications etc.) in the CDWA programme would have helped to reduce distrust and increase the demand for clean drinking water. Such activities could also be used to encourage healthy water storage and consumption practices among the public. There is also a need for gender, equity and HRBA sensitization for all.

3.4 Efficiency

3.4.1 Coordination Issues

Coordination has remained a challenge in various aspects of the CDWA. In most cases, the absence of the PHED, Health Department and local government in site selection has affected functionality – see Section 3.1 for more discussion of this aspect. Water shortages; frequent loadshedding; the absence of backup power supplies for WFPs; political and tribal issues; the law and order situation and insufficient funding are all issues that could have been addressed to at least some extent through coordination between the PHED, Health Department and local government. The poor archiving of the historical record also affects future planning. The current programme manager faces numerous challenges in streamlining operations and in responding to improving functionality.

3.4.2 Documentation Inconsistencies

During the desk review, the evaluators noted a number of inconsistencies in the documents available. Aside from complicating the evaluation, these inconsistencies highlight weaknesses in the documentation practices of the programme, which undoubtedly hindered the implementation and monitoring of the CDWA Balochistan component.

Most sources in the interviews, ToRs and PPTs agree on the issues faced during implementation of Phase I of the CDWA project. However, the consultant for BESA third-party monitoring of CDWA did not provide any numerical data but said that the monitoring team did not test water quality and only focused on whether the plants were functioning or not. Furthermore, parts/ components were expensive and for repairs, engineers had to come from Islamabad.

PHED on the other hand stated that water quality was indeed tested by PCRWR while plant types were identified by NESPAK. Here, the PHED states that there are four types of plants used:

- X1 for Bacteria and Nitrate;
- X2 for Bacteria and Fluoride;
- X3 for Bacteria and Hard Water, and;
- Y for Reverse Osmosis plant.

The problem is that the code used in the table describing the status of 409 filtration plants in Balochistan is different. In the datasheet, X, X2, X3 and X4 were used with no indication as to their

meaning. The description given by PHED was used by cross-referencing the count of UF and RO plants with the data available concerning the total number plants of each type installed in Balochistan. Therefore, the assumption is as follows:

- X1: X (Bacteria and Nitrate)
- X2: X2 (Bacteria and Fluoride)
- X3: X3 (Bacteria and Hard Water)
- Y: X4 (Reverse Osmosis)

Secondly, PHED stated in the beginning of the interview that 409 UF plants, 13 RO plants, 100 CDWI plants and then others implemented with Member Provincial Assembly (MPA) funds from the Public Sector Development Plan make up 602 schemes under CDWA. Yet PHED later stated that only 423 plants out of 574 could be installed due to the lack of Federal Government funding after devolution in 2010. PHED senior staff also mentions that the ratio of functional to non-functional plants is 85 per cent to 15 per cent.

This is a common problem found throughout all the supporting material provided. For example, in the interview with the Management of CDWA Phase II it is stated that the project has installed 482 plants, including 409 UF plants, 13 RO plants and 60 from its predecessor, CDWI. The count for UF and RO plants coincide but there is a large difference in the number of plants carried forward from CDWI and those implemented in conjunction with other parties.

On the other hand, in a presentation (CDWA Background PPT) discrepancies exist within the presentation itself concerning the number of plants completed. First, it says 407 UF and six RO plants have been installed, then later it says 576 UF and RO plants have been installed. After that, in the summary table it says that the target was 575 plants with 409 completed and 45 completed but non-functional.

In the third presentation (CDWA Mega Projects of PHED) the target is given as 542 UF and 33 RO plans with 405 UF and seven RO plants having been installed. Furthermore, it is mentioned that 336 UF plants and seven RO plants are functional at the moment which brings the ratio to 77 per cent functional and 23 per cent non-functional. This contradicts the earlier statement by senior management of PHED.

On another note, the Section Chief Foreign Funding stated that after devolution, the budget for CDWA actually increased from PKR 5 billion to PKR 86 billion despite the Federal Government stopping funding. All other sources make no mention of this anywhere. Similarly, in the second presentation (CDWA Background Third Party Validation BESA), the breakdown of contract costs is shown in the first column of Table 10, for comparison with the breakdown of contract costs given in the third presentation (CDWA Mega Projects of PHED), shown in the second column. The last two costs are uniform but the contract cost of 409 UF plants varies by over PKR 81 million – a very large difference.

CDWA Background Third Party Validation BESA	CDWA Mega Projects of PHED
Contract cost of 409 UF plants: PKR 730.969 million	Contract cost of 409 UF plants: PKR 812.187 million
Contract cost of 33 RO plants: PKR 246.236 million	Contract cost of 33 RO plants: PKR 246.236 million
Contract of 133 plants awaited: PKR 332.50 million; type of plant is not mentioned	Contract of 133 plants awaited: PKR 332.50 million; type of plant is not mentioned

Table 10: Com	parison of	f Costs between	TPV and	PHED R	eports
14010 101 0011	pai 15011 0j	00000 00000 0000	II F MIIM	1 1100 1	

Management of CDWA Phase II stated that the expected population coverage is based on a 2.5 litre per person per day assumption. According to the World Health Organization (WHO) this should be at least 7.5 litres. Similarly, population coverage estimates were based on output estimates rather than actual households provided with water.

3.4.3 Monitoring Inefficiencies

The fact is that monitoring – as per best practices – is non-existent. None of the monitoring data/reports were digitized, and hence no analysis can be made in hindsight. Much work is required in this direction. The inefficiencies of weak monitoring also threatens any kind of SDG-aligned reporting. Improvement in the system, as discussed under effectiveness, must cater to reporting under the SDG framework. Doing so enables PHED to relate its work to national, provincial and hence national obligations on the SDGs. Thus, doing so makes PHED more attractive for external funding. The applicable SDG targets are listed in the table below.



Table 11: SDG Targets Relevant to PHED

Target #	Target Statement
3.3 (Goal 3)	By 2030, end the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases and combat hepatitis, waterborne diseases and other communicable diseases.
3.9 (Goal 3)	By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination.
6.1 (Goal 3)	By 2030, achieve universal and equitable access to safe and affordable drinking water for all.

Table 11:	SDG 1	argets	Relevant to	D PHED
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Target #	Target Statement
6.3 (Goal 6)	By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally.
6.4 (Goal 6)	By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of fresh water to address water scarcity and substantially reduce the number of people suffering from water scarcity.
6.5 (Goal 6)	By 2030, implement integrated water resources management at all levels, including through transboundary cooperation as appropriate.
6.6 (Goal 6)	By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes.
6.a (Goal 6)	By 2030, expand international cooperation and capacity-building support to developing countries in water- and sanitation-related activities and programmes, including water harvesting, desalination, water efficiency, wastewater treatment, recycling and reuse technologies.
6.b (Goal 6)	Support and strengthen the participation of local communities in improving water and sanitation management.
11.5 (Goal 11)	By 2030, significantly reduce the number of deaths and the number of people affected and substantially decrease the direct economic losses relative to global gross domestic product caused by disasters, including water-related disasters, with a focus on protecting the poor and people in vulnerable situations.

Improvement in monitoring should be a three-pronged strategy; the first is to formulate structured tools; the second is to develop a Monitoring Information System based on the tool, including a dashboard for the various users groups; the third is to build the capacities of existing staff and the proposed community-based organization. *At no stage should the value of effective monitoring be underestimated*.

Legislative and Best Practice Framework: Like the SDGs PHED must adhere to a set of national and provincial policies, laws, strategies and standards. This subscription entails that reporting be so aligned. Doing so enables and empowers PHED to function effectively under the law. The integrated matrix below provides a framework of laws applicable to the operations of PHED. It also highlights the relevance of each law against various PHED departments and focuses on key interlinkages. This, however, is not an exhaustive review of laws and the responsibility falls on all departmental managers to keep up-to-date with relevant laws and disseminate the information to relevant staff. In addition, where necessary, managers will initiate information seminars for employees and workers to familiarize them with the basics of this legislative framework. All managers are advised to carefully review and understand the extent to which such laws apply. The proposed PMERR section should be responsible for the complete interpretation of these instruments and the trainings of managers.

<u>с</u> н	Applicable Policies,		Opera	ations			P	MERF	ł		EIN		Support	
5#	Laws and Standards	OPS	HSE	PM	LAB	PL	ME	RP	RS	MIS	FIIN	PRM	HRM	
POL	ICIES													
1	National Environmental Policy, 2005	х	х	х	х	х	х		х		х	х	х	
2	National Sanitation Policy, 2006	х	x	х	х	х	х	х	х		х	х	х	
3	National Drinking Water Policy, 2009	х	x	х	х	х	х		х		х	х		
4	Pakistan Labour Policy, 2010	х	х	х	х	х				х	х		х	
LAW	/S			<u> </u>		<u> </u>				<u> </u>				
5	Pakistan Environmental Protection Act, 1997	х	х			х	х	х	х		х	х	х	
6	National Environmental Quality Standards, 1997	х	x			х	х	х	x					
7	Drinking Water Quality Standards, 2008	х	x	х	х	х	х	х	х					
8	Balochistan Local Government Act, 2014	х				х	х							
9	Balochistan Environmental Protection Act, 2014	х	x			х	х	x	х		х	х	х	
10	ESTACODE (Edition- 2015)					х							х	
11	Pakistan Employment and Labour Law 2017	х	х			х					х	х	Х	
BES	F PRACTICES AND STANDA	RDS												
12	OSHA 29 CFR 1910	х	х		х		х	х				х		
13	ISO 17025:2005	х	х		х		х	х				х		
14	ISO 14001:2015	х	х	х	х		х	х				х		
15	ISO 9001 Total Quality Management	х	х		х									
16	WHO Guidelines for Drinking Water Quality (4th Edition, 2011)	x	x		х	х	х	x	х					

Table 12: Legislative and Best Practice Framework Applicable to PHED

\$ #	Applicable Policies,	Operations			PMERR					EINI	Support					
511	Laws and Standards	OPS	HSE	PM	LAB	PL	ME	RP	RS	MIS	FIIN	PRM HRN				
17	Pakistan National BCC Strategy and Action Plan for Safe Drinking Water, Sanitation and Hygiene 2010–2015	х	х			х	х						х			
18	Sustainable Development Goals	х	х	х	х	х	х	х	х	х			х			
LEGEND: FIN = Financial; HRM = Human Resource Management; HSE = Health, Safety & Environment; LAB = Laboratory; ME = Monitoring & Evaluation; MIS = Monitoring Information System; OPS = Operations; PL = Planning; PRM = Procurement Management; PM = Project Management; RES = Research; RP = Reporting																
NOTE	е: ОSHA 29 CFR 1910 standd	aras req	luiring	provisi	on of P	ersona	i Protec	tive E	quipm	ent (PP	E)					

TUDIE 12. LEGISIULIVE UNU DEST FTULLILE TTUME WOLK APPHILUDIE LO FILL	Table 12: Legislative	and Best Practice Fra	amework Applicable to PHED
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3.5 Outcomes

The overall outcome of the CDWA programme's Balochistan component can be summarized as follows: the water produced by plants that operate flawlessly, is successfully improving the health of community members, but for a variety of reasons, the programme is not meeting the needs of 100 per cent of the population.

One significant factor that contributes to dissatisfaction, and also to some extent, the higher incidence of water-related illnesses, stems from a failure to use clean vessels to collect water from

the operating WFPs. As Table 13 shows, 33 per cent of respondents were unaware if vessels were cleaned, if at all.

The pie chart in Figure 13 illustrates the practices followed by the households of the respondents who were aware of vessel cleaning practices. Of the 66 per cent of respondents who were aware, only 57 per cent confirmed daily cleaning of vessels. Most alarming are the 18 per cent who almost never clean their clean drinking water collection vessels. This fact is alarming since waterborne diseases tend to increase exponentially within a household and then within the community.

Table 13 presents the distribution of cleaning water collection vessels by type of vessel used. Most people tend to use jerry can or bottles to fetch water from the WFPs.







		Vessel Cleaning Practice										
Vessel Used to Collect Water		99	1	2	3	4	5	6	Total			
		Don't Know	Daily	2-3 days	Wk.	Mon	Occ.	Never				
1	Bottle	1	24	5	1	5	6	10	52			
2	Jerry can	3	63	26	2	5	3	2	104			
3	Clay pitcher	2	15	5	3	-	-	1	26			
4	Other	-	1	-	-	-	-	1	2			
99	Don't Know	96	13	8	2	-	-	3	122			
Tatal		102	116	44	8	10	9	17	306			
	TOLAI	33%	38%	14%	3%	3%	3%	6%	100%			

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As mentioned earlier under effectiveness, an opportunity exists to significantly increase the overall output of clean water with minimal effort thus increasing significantly the outcome potential. By increasing operational timings and ensuring that water and electricity are available, water output can be increased.

Another opportunity is to immediately address plants that were installed but never operated yet are in good condition. Finally, some plants are fully functional but simply do not have sufficient water to operate (either because the water supply is suspended or damaged). Organizing a reliable water supply to these plants would also be a cost-efficient way to increase supply.

3.6 Sustainability

In KIIs, some PHED officials suggested that WFPs are the only sustainable solution through which public demand can be fulfilled, provided that the plants are regularly operated. However, the officials noted that plants currently installed are not durable enough for long-term operations, which is why they often get choked; they also do not meet the requirements of the whole area. Larger filtration units that produce 20,000 gallons would both meet the needs of the community and be suitable for operating over longer periods of time. Where the volume demand is unrealistic larger capacities or more operation time is certainly a plausible demand. Since in most cases spaces is limited the only solution is to ensure longer operational time.

Ensuring that proper maintenance and effective (real-time) monitoring systems are in place is vital for the sustainability of the programme. One Health Department official interviewed emphasized that proper coordination and integration between the PHED, P&DD and the Health Department is necessary, with all stakeholders taking responsibility for the sustainable management of the WFPs. The official further noted that such coordination is not currently in place. By and large similar comments were made by most of the DHOs and local government representatives.

Other factors crucial to sustainability include the continued availability of water for the WFPs, and the behaviour and attitudes of community members and plant operators. Both require improvement.

Last but not least, only a healthy network with three key departments – PHED, Health and local government – duly supported by P&DD can promise a good chance of sustainability. PHED will need to take the central role here. Achieving a symbiotic relationship between departments ensures the same level of coordination and intra-district support will seed itself and mature within the districts.

3.7 HRBA, Equity and Gender

The evaluators have ensured that HRBA, equity and gender considerations were integrated into all aspects of the evaluation. All community-level contacts through the HHS and the FGDs involved male and female respondents and were handled by both male and female (50:50 ratio) interviewers. As the majority of respondents at the household level were men, cultural restrictions and norms were followed in this case: i.e. only men were interviewed, FGDs however, were held equally with men and women. In one case



in Quetta, cultural inhibitions were overcome and combined FGDs were conducted with both male and female participants. Consent for participation was obtained from all respondents/participants and was recorded. All UNEG, UNICEF and cultural norms were followed without prejudice or inhibitions.

The evaluators identified a number of gaps in the compliance of the programme with HRBA, equity and gender concerns. At most WFPs, the infrastructure was inappropriate for the elderly, the physically challenged, women and children. Comfortable and safe access to the plant's outlet area was inhibited, with poor or no consideration for the difficulties faced by the groups mentioned: simple features such as handrails to help the elderly and the physically challenged are missing. These are not just oversights of implementation, rather, these aspects were simply not considered during the design stage. Furthermore, overflow and backwash drains are poorly structured and in most cases outflow simply collects in ditches or low-lying parts of the plant vicinity; this gives rise to vector infestations and diseases related to stagnant water and hence poses a threat to the communities of the area. In some cases the plant is situated along busy roads or beside municipal dumps.

At some sites, cages were installed to protect the outlet from vandalism but this also has the negative side effect of disabling women's access to taps during the operation of the plant. Only in a few cases do the cage gates open up completely, and the access is only provided through a small opening. This prevents women, children and the physically challenged from using the tap, particularly when a male is filling water at the opening. In a few cases, the evaluators identified cases where plant operators were found to misbehave with women, either through scolding them or abusing them. This points to poor operator selection and training and underlines the need for an effective complaint reporting mechanism.

The site selection of the WFPs in terms of the water source used and the location of the plant sometimes did not take into consideration traditional practices, in particular those related to women's limited access to public spaces, and/or limitations on waiting a long time to do so, and therefore prevented women from accessing the plants in some locations.

The worst case found during the evaluation was at one site in Quetta on Patel Road. This plant is a biological hazard. The site was found to be infested with rats, including dead ones. The entire site was poorly managed, particularly the outlet area which would challenge any person attempting to safely access the water, not least due to the risk posed by the garbage dump adjoining the plant. The existence of this site demonstrates the complete lack of coordination between the local government, the municipal authorities, the DHO and the PHED.

CHAPTER 4 CONCLUSIONS AND RECOMMENDATIONS

The conclusion and corresponding lessons and recommendations are formulated based on the consultations held with the KII respondents, FGDs and based on observations made during site visits and discussion with the operators.

4.1 Conclusions

Without a doubt, the CDWA programme's Balochistan component remains relevant to the province.

- To be able to have a chance of creating a meaningful impact the programme must be redesigned to the provide WFPs at the ward level instead of the showcase level of the UC. Initial flaws of ignoring population density and potential growth rate seriously hamper stable operations and maintenance.
- What was inherited was weakly designed to start with, yet what was achieved in terms of the 409 initial installations is threatened by weak programme management.
- Lack of timely interventions in O&M is one significant factor. However most of the gaps in the current state of affairs stem from inappropriate handing over and taking over of complete responsibilities at the implementation stage; the subsequent struggle to just keep pace points to improper attention at the P&DD and PHED level in 2010, a fact that remains visible in ADP allocations to date.

The technology selected remains appropriate for the objectives set and because of its modular nature it can be upgraded or downgraded to meet changing input water quality. This implies that an active monitoring system is required; Expensive equipment and consumables will be/are wasted due to inefficient district-level management.

All aspects of programme management need improvement; some radical and some in terms of ownership and approach. This is vital since there has been:

- No attempt to realign WFP installations at the ward level instead of the dictated and inherited UC level.
- No periodic and structured provincial review meetings; no usable database or any similar repository for informed decision-making.
- Unsatisfactory or inefficient monitoring, fixated on polarized type inspections. This vital management tool should be backstopping oriented.
- No attention to alternate power supply.
- No regularization of operators, which leads to duality in their livelihood pursuits. No trainings or refresher trainings for operators.
- No involvement of local CBOs/ NGOs to aid monitoring, and responsible of facilities use by communities and as a reliable conduit for complaint registration and processing.
- Irregular and inefficient water quality monitoring/testing and thus ineffective planning. This was regularly done in the past, but not anymore.

• No attention to the battery of policies, laws and best practices nor to SDG obligations.

Sustainability of the CDWA Balochistan component appears to be at risk; yet remedial measures can effectively put the programme back on track and hence convert it into a sustainable success. To this end several observations can be made on the basis of the site inspection data. An opportunity exists to significantly increase the overall output of clean water with minimal effort; 79 per cent of operational plants are working for short or insufficient periods of time, below their true capacities. By increasing operational timings and ensuring that water and electricity are available, water output can be increased. Another opportunity is to immediately address plants that were installed but never operated yet are in good condition. Finally, some plants are fully functional but simply do not have sufficient water to operate (either because the water supply is suspended or damaged). Organizing a reliable water supply to these plants would also be a cost-efficient way to increase supply.

There was clearly a wide gap in necessary advocacy at the appropriate levels of government and stakeholders, which could have strengthened programme delivery and improved chances of sustainability. Key linkages must be formed with the Department of Health and local government.

4.2 Lessons Learnt

Four significant lessons emanate from the evaluation:

- Lesson 1: It is not enough to ONLY make accessible clean drinking water plants for a population. Related hygiene practices of the users must also be influenced through mass BCC techniques. Communicating for sustained change reigns supreme.
- Lesson 2: It is not enough to hire and deploy WFP operators and then leave them to perform without continual supervision and refresher trainings. Operator performance and behaviours must be regularly monitored and repeatedly reinforced through guidance and refresher trainings.
- Lesson 3: Never deliver an intervention and leave it to fate to operate flawlessly. It is paramount to closely monitor all aspects of its sustainable success.
- Lesson 4: The message that must be clearly understood, owned and implemented across the board is: A strong and well-articulated PMERR is based on and trained and properly staffed PMERR section that:
 - Plans for IMPROVEMENT
 - Monitors for RESULTS
 - Evaluates for SUSTAINABILITY
 - Researches for DEVELOPMENT
 - Reports for TRANSPARENCY

4.3 **Recommendations**

The recommendations take into account feedback received from a variety of people met during the course of the evaluation, and in the culminating meetings with PHED. More specifically, the recommendations consider:

Inputs, wish list and advice given by male and female participants of the FGDs;

- Candid feedback and suggestions on how to address problems narrated by the district officials of PHED, Health and local government;
- Suggestions presented by the best-performing operators;
- Commentary received and opinions on the key findings and way forward voiced by the participants of the executive review (27 June 2018) with the Secretary PHED, and finally;
- Discussion on the key recommendations in the meeting (23 July 2018) with the two senior managers in the meeting with the Chief Engineer.

Overall, careful attention is required to examine the need to redesign the planning function with PHED and allied departments. PHED needs to be seen to value a consultative approach and the promotion of the message that "What the people need is, and will remain so, the key driver" of PHED work. PHED must also demonstrate cost efficiencies and cost-benefits, and should therefore invest in closely monitoring implementation across the board. If this is influenced by political will or influential persons, then PHED should report the same with pros and cons so that lapses are duly attributed. Given below are the most important recommendations along with the proposed responsibility and broad timelines.

Sr.	Recommendation	Timeframe	Responsibility
1	The programme, as it was designed, was not intended to meet the needs of the entire population and must thus be continued and expanded in the future in order to ensure a reliable supply of clean drinking water for all in the province.	Immediate	Secretaries PHED, Pⅅ, and UNICEF
2	Use the evaluation TOC and improve it and expand it, to guide further programme implementation/future efforts. The improvements that can be made include i) expanding upon the strategies for sustainable success; ii) Listing risks and assumptions at every transition and iii) by identifying indicators at every level. Unpack the strategy level to cover all of the different approaches taken by the programme, complete with indicators and assumptions.	Immediate	Secretary PHED, Chief Engineer, Phase 2 Management, UNICEF
3	Conduct a census of all 409 plants, operational, out of order and non-functional and accordingly update the list of 409 plants. Similarly, physical water tests need to be included in the census. Suspect water quality should be sent to a reliable laboratory for complete testing. At each site measure key access and safety concerns of the plant users/beneficiaries and install support rails, etc. Retake water samples, retest and finetune operational plants.	Immediate	PHED, UNICEF
4	Stop or slow down current developments in Phase 2 and address programmatic, operational and monitoring issues.	Immediate	PHED (CDWA Phase 2 Management)
5	There is a need to include a community outreach, C4D and BCC component as well; this is discussed further in section 3.3.2 under "Missing Components in Design and Implementation". Also refer to section 3.5 on C4D related to safe hygiene practices of the consumers (a similar recommendation was made by TPV in 2013).	Sep-Oct 2018	PHED, UNICEF, Other donors of the WASH sector

Table 14: List of Key Recommendations and Associated Timelines

Sr.	Recommendation	Timeframe	Responsibility
6	Hold an NGO conference and seek assistance on self-help basis. Motivate Department of Local Government to fund such NGOs for WFP support activities; get NGOs to provide civil society vigilance to improve monitoring of WFPs. Rethink the need for continual mass communications to support CDWA programming, secure installed WFPs, promote a culture of joint performance enhancements.	Sep-Oct 2018	PHED (XENs, Human Resources, Operations)
7	To ensure that regular water quality testing is possible, PHED needs to invest in laboratories. At a minimum, labs should be available at the regional level and at the provincial centre in the PHED offices in Quetta. The laboratories should eventually comply with ISO 14001 and ISO 17025 standards. Ensure that the operational costs of the recommend laboratories are duly included in annual budgets.	Sep-Oct 2018	PHED (CDWA Phase 2 Management)
8	Test the capability and commitment of operators and train/ retrain as much as required to ensure proper operations. Be sure to balance out the operator to WFP ratio and ensure full compliance by XENs and in the budget. Monitor this aspect strictly (a similar recommendation was made by TPV in 2013).	Sep-Oct 2018	PHED (XENs, Human Resource, Operations)
9	Establish a properly staffed and trained PMERR Section, and ensure that all PHED is fully made aware of the section's mandate. TO START IMMEDIATELY: (a) Develop structured monitoring tools and guidelines (a similar recommendation was made by TPV in 2013), train staff accordingly and develop a holistic Monitoring Information System. (b) Conduct structured monitoring and ensure that monitors also carry out water quality testing at site using TDS/TSS texting kits. Suspect water quality should be sampled and sent for complete water quality testing. All sample collection protocols must be followed and thus monitors must be trained accordingly. (c) Subsequently, establish a built-in Early Warning and Reporting feature in the monitoring system.	Immediate	PHED, Pⅅ, UNICEF
10	Hold internal evaluations at least once a quarter: (a) Hold spot monitoring using the <i>kacheri</i> approach and; (b) Explore the value- addition of community engagement, practices and procedures; (a similar recommendation was made by TPV in 2013). Where the GoB may not opt for using NGOs it can certainly use registered community-based organizations.	Immediate	PHED, Pⅅ, UNICEF
11	Legislative and Best Practice Framework must be understood by all within PHED particularly the PMERR. Like the SDGs, PHED must adhere to a set of national and provincial policies, laws, strategies and standards. This subscription entails that reporting be so aligned. Doing so enables and empowers PHED to function effectively under the law. (Please refer to Table 12: Legislative and Best Practice Framework Applicable to PHED.)	Sep-Oct 2018	Secretary PHED, Advisor, and Chief Engineer

Table 14: List of Key Recommendations and Associated Timelines

Sr.	Recommendation	Timeframe	Responsibility
12	Redesign the reporting and research component of PMERR: (a) Reporting and research require a policy – currently none exists; This aspect must be addressed at the level of the Secretary PHED. (b) There is no research wing within PHED; no one is exploring alternate/eco-friendly technology for clean water (Warka towers, etc.) sourcing. (c) Alternate energy options should be properly explored. Instead of following the general trends in Pakistan, explore options best suited for Balochistan and customize according to regions.	Nov-Dec 2018	РНЕD, Pⅅ, DoH, DoN
13	The quality of documentation must be improved. Immediate steps are required in this regard. Laboratory test results should be transcribed into Excel and analysed for trend identification over the period 2010–2015 – the point where regular water quality monitoring stopped.	Sep-Nov 2018	PHED (Monitoring, CDWA Phase 2 Management)
14	Reporting is weak and requires a new and invigorating boost. Rethink the need for monitoring; formulate a policy and the articulate the elements of monitoring and related data collection. (a) Ensure regular data collection; simplify the data collection to most-needed inputs, and establishing a real-time, cloud-based upload and central database facility. (b) TRAIN, Train and retrain monitoring staff. (c) Enable NGOs and people to upload pictures to the cloud-based central database; or to send that through mobile phones to a common number. (d) Put up a dashboard on the data and give open access to all, without any compromises or censorship. Remember, a reliable monitoring system is only as good as the data collected and the interest of the users of such information. Remember, all data collected on time and accurately enables PHED to report along the SDG framework (Please refer to Table 11: SDG targets relevant to PHED.)	Sep-Nov 2018	Secretary PHED, Advisor, Chief Engineer, UNICEF
15	Key policy- and decision-makers, including development partners, should be encouraged to convene on provincial water issues and to assess PHED progress in this regard. Financing shortfalls and the need for necessary institutional reforms should then also be part of the agenda.	Immediate	Pⅅ, PHED, UNICEF
16	Redesign annual budgets to include all missing elements of management design; mainly (a) develop the enhancement / expansion plan for ward-level installations; (b) Solicit Asian Development Bank/ World Bank/ European Commission grants for increasing WFPs in the most densely populated districts; Opt for donors such as Swiss Development Corporation that give grants for soft components such as capacity development, C4D/BCC and community engagement.	Nov-Dec 2018	PHED, Pⅅ

Table 14: List of Key Recommendations and Associated Timelines

TOR EVALUATION OF THE CLEAN DRINKING FOR ALL (CDWA) PROJECT IN BALOCHISTAN

Introduction

These Terms of Reference (ToR) document is meant to serve as a blueprint for the Evaluators. It outlines the key elements of the purpose, scope, process and products of an evaluation, including management and technical aspects as necessary. It is based on the "UNICEF Adapted UNEG Quality Checklist for Evaluation Terms of Reference, 2017" and the Evaluators are encouraged to consult this and other applicable Government, UNICEF and UNEG standards while responding to the ToR and during the evaluation process.

Background to the Evaluation

UNICEF has been working with Planning and Development Division (P&DD) Balochistan since 2015 on M&E capacity development under its National Evaluation Capacity Development (NECD) initiative. In 2015, the Government of Balochistan (GoB) asked UNICEF to support the province on developing an evaluation policy, and other enabling support interventions for high-quality evaluations.

Under the GoB capacity development initiative of UNICEF, the work entails a set of preparatory steps that include building capacity of the P&DD on high-quality; equity-focused and gender-responsive evaluations. A workshop was organized in December 2015 for all the concerned officers of P&DD, Bureau of Statistics and other concerned departments involved in M&E for the same purpose. As a result of the recommendations of the workshop and later reaffirmed by the Secretary of P&DD and head of SDG Unit, P&DD for a training for government officials in order to give them practical experience of how to undertake high-quality evaluations. Thus, a joint evaluation was suggested where the P&DD selected a project from the social sector (ADP) for such an evaluation. UNICEF agreed to provide technical support for the evaluation and agreed to support a joint-country led evaluation for an ADP project within the WASH sector through capacity-building work.

In one of the capacity-building workshops the P&DD and PHED determined that the Clean Drinking Water for All (CDWA)Project is an important undertaking of the GoB in terms of geographic spread, influence on the lives of the citizens. Therefore Secretary P&DD selected the CDWA project, Phase-1 should be evaluated.

Evaluation Object

Phase-1 covering the period 2008-2010 and 2011-2015 Phase-2 planning period of the CDWA project is the primary object of the evaluation. Reportedly the current spread of 409 Water Filtration Plants (WFPs) in 15 districts of Balochistan. The reported current status of these plants stands at 77% function and 23% non-functional plants. The results framework and descriptions of the intervention's intended results are provided. However a coherent Theory of Change is not available and therefore the Evaluators are expected to prepare one for the evaluation retrospectively. The PC-I document and several background documents will be made available for this purpose.

CDWA Context

The Clean Drinking Water Initiative (CDWI) was the predecessor of CDWA project and was initiated in 2007. At that time PHED was not involved and the main stakeholders / implementers were EPA, District Government and the contractor. During the course of this scheme, a total of 60 plants were installed in various districts of Balochistan.

In 2007, the GoP decided to install 567 water purification plants in Balochistan funded from the federal budget. Each Union Council (UC) would have one or more installed depending on the size of the UC. Ideally, once complete, this project would provide free, potable water for 2.85 million people (approximate) in Balochistan. For this purpose, the District Government provided the land free of cost while the project itself was carried out through the Provincial Project Implementation Unit (PPIU). The Project Monitoring Cell working under the administrative control of Secretary, PHED was responsible for monitoring. Although, the Federal Government remained responsible for all decision-making, which includes bidding documents, pre-qualification, selection of contractor and awarding of work. The bid award committee chaired by the Secretary Ministry of Industries, Production and Special Initiative conducted the bidding process. The bids were scrutinized and verified by the M/S NESPAK and the third-party validation (TPV) team whereby the process was found to be sound.

The project officially began in 2008 with a target of 575 (567 + 8 additional plants) total plants under the CDWA scheme. Of these plants, 542 would be Ultra-Filtration (UF) plants while 33 would be Reverse Osmosis (RO) plants. The respective district governments would determine the sites / locations used in each UC. The chosen contractors (through reverse bidding) for UF plants was M/S GP-BIDC Islamabad, while the lowest bidder for RO plants was Ever Green Lahore. Although, by the end of Phase-1 of the CDWA scheme in 2011, only 409 UF plants and 13 RO plants were installed while 45 of those UF plants remained non-functional. The financial breakdown is as follows:

- Contract Cost of 409 UF Plants Rs.812.187 Million;
- Contract Cost of 33 RO Plants Rs.246.236 Million;
- Contract of 133 plants awaited Rs.332.50 Million; type of plant is not mentioned

There were four classifications of plants used during the course of this project under the two main categories mentioned above i.e.

- For Bacteria and Nitrate (represented by X)
- For Bacteria and Fluoride (X2)
- For Bacteria and Hard Water (X3)
- For Reverse Osmosis (X4).

By the end of the first phase of CDWA, it was clear that many changes needed to be made to implementation strategy and project design. Lack of electricity was the primary reason why many plants, although successfully installed, failed to provide the clean drinking water as was intended. More so because these plants need to be run all day in order to avoid backwash. High O&M costs plagued the plants at almost every UC, which restricted functionality and therefore reduced performance. Water contamination and inaccurate or non-existent testing for the same during M&E meant that problems were not identified as soon as they occurred and hence were not rectified in

time. Similarly, turbidity (silt accumulation) chocked filters hence raising O&M costs. Not to mention that often, Nazims selected plant locations without properly determining a viable water source. Furthermore, the scattered population of Balochistan posed a challenge to service providers both in terms of supplying clean drinking water but also in the deployment of personnel. According to PHED, this problem was exacerbated by the lack of budget for vehicles and accommodation, which meant that CDOs could not be deployed.

Besides the many logistical problems, P&DD was faced with a constant hurdle in the implementation of social mobilization and awareness efforts. Many endeavours were refused because these would add to the cost. Similarly, many CDWs are still working with PHED but are not being used in community mobilization activities which is a drain of resources anyways according to the current Project Director of the CDWA project Phase-2. On the other hand, religious sentiments, especially in the rural areas were against the project claiming suspicions that said water causes infertility.

In addition, the biggest hurdle for CDWA came in the form of devolution of power in 2010. The GoP handed over the reins to CDWA and then stopped funding for the project. In other words, the provincial government became entirely responsible for the project both financially as well as in implementation, monitoring and control. According to Section Chief Foreign Funding, the absence of the GoP meant that the process of getting approvals and permits became less stringent thereby allowing underperforming contractors to win bids.

In 2015, the design phase for Phase-2 of CDWA began after which in 2017 implementation began. This includes 85 solarized plants, 24 RO plants and 61 UF plants. After consideration of all the issues that were faced in Phase-1, it was decided to move towards renewable energy in the form of solar panels. Despite the high upfront costs, (PKR 1.0 mil for UF plants and PKR 1.7 million for RO plants) it is a feasible option considering these solar systems will last at least 25 years and will reduce O&M costs by more than half. Furthermore, structures were made using prefabricated materials during Phase-1 but in Phase-2, civil work was done using bricks and cement with wider roofs in order to support the installation of solar panels. According to current available documentation the geographic spread of the WFP is depicted in the following table.

District	Functional plants	Non-functional plants	Total
Barkhan	3	2	5
Dera Bugti	3	1	4
Gawadar	8	1	9
Harnai	5	1	6
Jaffarabad	42	3	45
Jhal Magsi	9	-	9
Kachhi	8	11	19
Kalat	9	3	12

Table Summary of WFPs by status and districts

Kech	8	5	13
Khuzdar	14	19	33
Killa Abdullah	21	1	22
Killa Saifullah	9	4	13
Kohlu	2	1	3
Lasbela	8	5	13
Loralai	15	5	20
Mastung	13	1	14
Nasirabad	17	4	21
Nushki	5	3	8
Pishin	25	3	28
Quetta	53	14	67
Sherani	4	2	6
Sibi	8	2	10
Zhob	17	2	19
Ziarat	8	2	10
Total	314	95	409

Evaluation Purpose and Objectives

The overall purpose of conducting an independent and objective evaluation is to gauge the effectiveness of the intervention by Government of Balochistan's programme related to filtration plants, Clean Drinking Water for All (CDWA) implemented by Public Health Engineering Department (PHED) and/or to inform programming decisions for improved water supply to the households by while demonstrating accountability to the stakeholders, drawing lessons learnt, and forming recommendations to inform continuity and scale-up.

Since almost all government programmes are designed to improve the lives of its citizens, the programme to be evaluated will be measured in whether or not it was successful in addressing problems related to water and whether or not there are more effective ways of addressing the same problem for a different cost. The evaluation is also aimed to build capacity of the Government of Balochistan in conducting evaluations. In this regard the evaluation will support and inform the GoB (through P&DD and PHED) in developing/improving a GoB Evaluation Policy for development projects.

The Evaluators are also expected to check and review the reasons for non-functionality of WFPs, in particular, but not limited to, the following as key reasons:

- Water Source/Shortage of Water
- Irregular supply of POL for generator

- Plant motor out of order, and or pressure pump out of order
- Security and social concerns

For Impact, the evaluation will only look at the long-term outcomes and will not employ any impact evaluation methodology using experimental methods.

Evaluation Scope

The evaluation must explicitly respond to thematically the access to Clean Drink Water for All, the SDGs related to WASH, and should geographically cover an appropriate sample of districts (recommended at least 15) where the WFPs have been installed. The evaluation must be launched and completed in the period April to June 2018. This scope of the evaluation is deemed adequate to meet the stated evaluation objective(s), given the available resources and time considerations. As part of the evaluation, officers of M&E Section, P&DD and PHED will be trained on conducting high-quality evaluations.

Users of the Evaluation and Associated Dissemination

Both P&DD and PHED will use the evaluation to inform the planning and implementation of CDWA Phase-2. P&DD may use the products of the evaluation to inform future development planning and donor interactions. Overall the Evaluation will demonstrate and strengthen GoB's commitment to demonstrate results, transparency and accountability through an independent and credible evaluation system catering to the SDG era.

For UNICEF the evaluation is expected to yield analysis that informs the nature and magnitude of continued support to GoB on PME and WASH related interventions. Donors, United Nations agencies and INGOs/NGOs may use the evaluation findings and recommendations to inform future development interventions in Balochistan.

Evaluation Criteria

The evaluation must consider and follow the OECD/DAC criteria¹⁶ covering relevance, efficiency, effectiveness, outcome/impact and sustainability. Additionally the evaluation is also expected to consider the human rights-based approach (HRBA), equity, and gender equality applicable to the CDWA project.

Finally, the evaluation should take into account the deployment of a results-based management approach deployed by PHED, or lack thereof. Attention should also be given to disaster mitigation and recovery since Balochistan is particularly prone to natural disasters such as earthquakes, floods and drought.

¹⁶ The Network on Development Evaluation is a subsidiary body of the Development Assistance Committee (DAC) at the OECD. A key component of the Network's mission is to develop internationally agreed norms and standards to strengthen evaluation policy and practice. Shared standards contribute to harmonised approaches in line with the commitments of the Paris Declaration on Aid Effectiveness. Its purpose is to increase the effectiveness of international development programmes by supporting robust, informed and independent evaluation. The Network is a unique body, bringing together 31 bilateral donors and multilateral development agencies. Readers are encouraged to refer to the complete texts available on the DAC Network on Development Evaluation's website: www.oecd.org/dac/evaluationnetwork

Evaluation Framework and Key Questions

The undertaking must examine and answer the following key questions. This is not an exhaustive list of questions and therefore the Evaluators may include additional questions as deemed appropriate in light of the preparatory research at the Inception stage:

- How relevant were the CDWA interventions to the needs and concerns of local people across various socioeconomic groups (including men, women and children from the mainstream culture and from minority communities) in the project target districts?
- How effective was the CDWA project in providing access to clean drinking water to target communities and addressing other objectives the project might have?
- Was the design of the WFPs appropriate to the context (ecology, water table, physical and chemical composition of groundwater)? Was the selection of the WFP site effectively done?
- How successful was the project in managing resources (human, material and financial resources) and ensuring that the most timely, cost-effective delivery?
- What are the long-term outcomes of the CDWA interventions aimed at providing clean drinking water?
- To what degree are the benefits of the CDWA interventions, in terms of both outcomes and impacts, expected to persist after the intervention period? What are the most important factors responsible for the achievement or failure of the intervention's overall sustainability?
- How responsive has the Project been in addressing HRBA, equity and gender aspects in the design and implementation?

Evaluators are expected to build an Evaluation Matrix from the above questions that should include foreseeable indicators (either based on the results framework or from best practices as applicable), tools (KIIs, FGDs, HHS, etc.) and sources of information. The Evaluation Matrix must include the OECD-DAC – relevance, effectiveness, efficiency, impact and sustainability, and UNEG¹⁷ criteria on HRBA, equity and gender aspects. A sample framework is given below.

Evaluation aspect	EQ#	Evaluation Question (EQ)	Indicator(s)	Eval. Tool	Secondary Data (SD) sources
Relevance					
Effectiveness					
Efficiency					
Outcomes / Impacts					
Sustainability					
HRBA, Gender and Equity					

Sample structure for CDWA Project Evaluation Matrix

¹⁷ In 2016, UNEG adopted the updated 2016 UNEG Norms and Standards. The ten general norms should be upheld in the conduct of any evaluation; the four institutional norms should be reflected in the management and governance of evaluation functions. The associated standards support the implementation of these normative principles.

Methodology

It is envisioned that a summative-formative methodology deploying qualitative and quantitative mixed methods will be deployed. For the qualitative component 45 (maximum) Key Informant Interviews (KIIs) should be used for semi-structured interviews with key stakeholders; at the government level with the P&D, PHE, Finance, and Health Departments at the provincial level, and where applicable at the district levels as well. Other stakeholders include Asian Development Bank (ADB), World Health Organization (WHO), UNICEF (PME, WASH), local NGOs working on water and health. This list is not an exhaustive list of stakeholders and therefore the Evaluators may identify other stakeholders as seen fit and based on the preparatory research at the Inception stage. Similarly a series of 20 anticipated Focus Group Discussions (FGDs) are foreseen at the district level with men and women of the communities. The selection of communities should be purposively sampled.

Quantitatively, a household survey (HHS) of the portion of the population using the WFPs is foreseen at the district level. The selection of households for this purpose should be properly sampled as per best practices for evaluation purposes should be undertaken. Informal interviews may be conducted with plant staff as and when deemed appropriate by the Evaluators.

Observation/verification checklists will be used to assess the filtration plants for functionality, cleanliness, equity accessibility, operation time, staffing, location etc. will be developed and used for the sampled WFPs. Additionally water samples from 15-20 WFPs will be drawn and tested for basic drinking water quality tests. The tests may be conducted through PCRWR in Quetta.

It is mandatory that the quantitative tools for the HHS and plant observations are pretested, improved before deploying the same for the actual survey. Overall, the evaluation report will follow the quality standards and UNICEF adapted guidelines for UNICEF evaluation reports available at:

https://www.unicef.org/evaldatabase/files/UNICEF_adapated_reporting_standards_updated_June_ 2017_FINAL(1).pdf

Sampling

Universe: The universe of this evaluation survey is confined to urban and rural areas of 31 districts of Balochistan province .The water filtration plants under Clean Drinking Water for All (CDWA) project installed at union council level and households of beneficiaries of these drinking water filter plants are the target population. The militarily restricted/dangerous areas are out of scope of the survey. For pragmatic purposes the sampled districts must not exceed 15. The potential, updated and relevant sampling frame is essential to select a robust and statistically representative sample from the universe stratified on geography, operational plant status. A detailed list of WFPs is attached with this ToR as Annex-1 for sampling purposes. Any additional information for sampling or planning purposes should be obtained from the PHED. UNICEF provincial office will assist in collecting such information.

The foreseen mixed methods of KIIs, FGDs and HHS, narrated above are not exhaustive and the Evaluators may include other methods as seen fit for evaluation purposes. The Evaluators are expected to develop data collection tools that meet applicable national and international best practices, including UNEG/UNICEF guidelines on participatory approaches both in the data collection

stages and in the formulation of recommendations. The latter ensures ownership of the actions to be taken in the post-evaluation period.

All secondary data/documents collected and referenced for the purpose of the evaluation will be properly listed using the Harvard bibliography style and included as an appendix to the inception and evaluation reports.

Product (deliverable)	Tentative date of delivery	Payment schedule
Draft Evaluation Inception Report complying to UNICEF HQ (NY) guidelines to be shared with the government on email for review and feedback;	25th April	
Inception Report Presentation Workshop in Quetta with relevant Pⅅ and PHED staff (if required by the government);	26nd April	
Hiring of field teams	27th -28th April	
Training of field teams	29th-April - 1st May	
Pre-testing	2nd May	
Fieldwork	3rd May- 18th May	
Draft Evaluation Report complying with UNICEF Adapted guidelines	11th Jun	
Validation Workshop on findings and recommendations.	14th Jun	
Final Evaluation Report complying with UNICEF Adapted guidelines (link shared above).	29th Jun	

The expected evaluation products include the following:

Ethics - Gender and Human Rights, including child rights

As mentioned earlier in the previous sections, human rights, equity and gender aspects must be covered in the design of the evaluation. It is also obligatory upon the Evaluators that UNICEF guidelines on participatory approaches and respondent-friendly methods are used during data collection, particularly where the underprivileged, marginalized, physically challenged portion of the population is concerned. In cases where the fieldwork involves women and children are concerned, their rights must be catered to.

Similarly while preparing charts, tabulations and appendices for the draft and final reports the Evaluators must be cognisant of confidentiality of information rights of the respondents of the HHS and FGDs. No personal information can be shared. Please seek further guidance from PME section of UNICEF Quetta Office if unclear on this critical element of reporting.

Alternately the Evaluators may choose to seek further guidance from the UNEG Guidance on Integrating Human Rights and Gender Equality in Evaluation available at http://www.uneval.org/document/detail/980, and the UN-SWAP Evaluation Performance Indicator accessible at http://www.uneval.org/document/download/2433.
Challenges and Risks

The Evaluators are expected to identify potential/foreseeable evaluation risks and limitations and the proposed mitigation measures to be adopted. These risks/challenges should be clearly identified in the Inception Report. The following structure can be used for this purpose.

Category	Challenges / Limitations	Management and Mitigation Measures
Geography related		
Security related		
Participation or cooperation related		
Secondary data / documentation related		
Fieldwork timing related		
Any Other		

Evaluation Limitations and Mitigation Measures

Evaluation Workplan

It is expected that the evaluation will be undertaken in the months of April-June 2018. The Evaluators are expected to draw up a workplan for the Inception stage, for the qualitative and quantitative fieldwork leading to the final stage of analysis and reporting. It is expected that reviews and feedback from the key stakeholders should be incorporated into the workplan. Tentatively the fieldwork is expected be completed in the period 7th May to 10th Jun. The Evaluators should take into account the challenges of fieldwork during the month of Ramadan and the associated Eid holidays.

Management Arrangements

All stakeholders and evaluation managers will have equal responsibility to ensure a high-quality, impartial and independent evaluation. Some key roles and responsibilities are highlighted below:

P&DD and UNICEF shared responsibilities (evaluation managers)

The evaluation managers are responsible for timely review and consolidated feedback on submitted evaluation products (inception report, draft evaluation report; and final report). They will also facilitate the Evaluators:

- In the finalization of the 45 KII respondents and in sending out corresponding request of meetings, and;
- In the timely identification of participants for the Validation Workshop; including full support in sending invitations to these participants and in obtaining confirmations.

For an overall quality assurance process, it is the responsibility of evaluation managers to establish an **Evaluation Reference Group (ERG)** and to identify the ERG members from key officials of all relevant departments and UNICEF under adequate Terms of Reference for review of evaluation products and milestones. The quality assurance process will ensure participation of the Reference Group and incorporation of feedback, as required.

Evaluator's responsibilities

The Evaluators are required to also include quality assurance approaches and application of methods for both qualitative and quantitative data collection. In this regard:

- Quantitative data collection must deploy 5% random bag-testing of collected forms;
- Data entry must be validated as well before data analysis;
- Similarly, the Inception Report must include an overview of the analytical methodology that addresses the qualitative and quantitative parts and the triangulation between the two forms of data, and;
- All final reports must be professionally developed and edited.

A management plan will be provided in the inception report to ensures timely execution of the evaluation given the challenges posed by the geographic scope etc.

Evaluation Team

P&DD will appoint a focal person for coordination, facilitation to coordinate and facilitate the UNICEF-appointed focal person and the Evaluation Team Lead. Similarly, UNICEF will also appoint either the head of research and evaluation department to coordinate with and support the Evaluation Team Lead.

The proposed team of Evaluators must have a demonstrated record of conducting evaluations in Pakistan. The Team Lead must have subject knowledge and experience of at least 15 years, with at least a Master's degree. Other team members must either have experience of 5-7 years of conducting evaluations in Pakistan or the desired subject qualifications for the sub-components of the evaluation. The Evaluation Team must take direction from the Team Lead on all matters related to design, workplan, fieldwork, data management, analysis and reporting. The Team Lead is responsible for all executions, quality of work, coordination with the Proponents and assigned representatives. Team members should include survey experts, analytical experts, community mobilization dully supported by logistics and survey support experiences.

As part of the capacity-building component, a select group of P&DD and PHED staff will be engaged as observers in the pilot testing process and a few KIIs and FGDs. The Evaluators will select such staff members after reviewing their qualifications. The associated travel costs, TA/DA etc. for these staff members will be borne directly by P&DD and PHED. Fieldwork data collection teams hired by the Evaluators must be reasonably experienced in data collection in Balochistan.

The Evaluators will try to ensure gender parity with a male-female mixed team, who will be thoroughly trained on the HHS and plant observation/assessment checklist. It is expected that the training will be a 3-5 day event. A team of four supervisors (two women and two men) will be hired

to ensure supervision and monitoring. The supervisors will mark and assign sampled households to each interviewer for administering the questionnaires.

Selection Criteria¹⁸

Selection criteria to be used for selection of consultants is given below:

Criteria	Rating
Specific experience of the consulting firm/ institute/organization relevant to the assignment and Pakistan experience.	20
Adequacy of the proposed methodology and workplan in responding to the Terms of Reference	20
Plan for meaningful involvement of evaluation team members and organizations from Pakistan in the proposed work.	20
Organizational capabilities to implement and manage evaluation related to improving access to clean water judged from previous experience in holding and managing evaluations and delivering them in a timely way.	25
Sector experience of the evaluation team and experience of working with researchers and evaluators in Pakistan	10
Quality of technical reflections based on understanding of the ToR	5

The financial proposal shall be awarded a maximum of 30 points and shall not be part of the technical evaluation criteria

Budget for Evaluation¹⁹

Budget for evaluation is not specified here. Applicants are expected to propose a budget that is commensurate with the proposed methodology and scope of work.

Supervision

The evaluation will be jointly supervised by the P&DD and PHED on behalf of the Government of Balochistan and UNICEF. The following four-member team will supervise the evaluation:

- Mr Muhammed Ali Kakar, Secretary Planning and Development, Implementation
- Mr Javaid Ahmed, Executive Engineer, PHED
- Ms Mussarrat Youssuf, Evaluation Specialist, UNICEF Country Office
- Mr Omar Salim Durrani, PME Officer, UNICEF Field Office Quetta

For ongoing quality assurance regarding technical matters, responsibility will rest with Ms Mussarrat Youssuf. PMER Balochistan will look after the coordination of all activities related to the assignment.

¹⁸ Since the evaluation team has already been hired by UNICEF, these criteria were already applied in its hiring.

¹⁹ UNICEF Pakistan has included the evaluation in the overall work on Balochistan Evaluation Policy and M&E framework. Thus, no separate budget is required for this evaluation.

WASH BFO and PCO will be involved through provision of technical support and lead the coordination with PHED in close coordination with BFO PMER.

Appendix 02

EVALUATION TOR ANNEX-1: LIST OF 409 CDWA WATER FILTRATION PLANTS

S#	District	Name of Plant / Union Council	Location	Plant Type 1	Plant Type 2	Plant Type 3	Cap. (GPH)	Status
1	Quetta	Malik Akhtar Muhammad	Quarry Road	ХЗ	-	-	1000	fu
2	Quetta	M.A. Jinnah	Nursing Hostel Civil Hospital Inscomb Road	ХЗ	-	-	500	fu
3	Quetta	Liaqat Bazaar	Malibagh Office WASA	ХЗ	-	-	1000	fu
4	Quetta	Baldia Dispensary	Veternary Hospital Mechonogy Road	Х3	-	-	1000	fu
5	Quetta	Patel Road	Patel Road Tube Well	Х3	-	-	1000	fu
6	Quetta	Faqir Muhammad	Gawalmaande Office	X2	ХЗ	-	1000	nf
7	Quetta	Sardar Essa Khan	Tail Godown T/W	х	-	-	1000	fu
8	Quetta	Muhammad Ali shaheed	Yazdan Kahn School	X2	-	-	1000	fu
9	Quetta	Ghalzai	Hashim Khan Ghilzai Trust Nichari	Х	-	-	1000	fu
10	Quetta	Alamdar	Toghi Road Quaidabad School	х	-	-	1000	fu
11	Quetta	Saidabad	Khartar T/W	X2	-	-	1000	nf
12	Quetta	Marriabad	Sardar Nisar Tube Well	Х	-	-	1000	fu
13	Quetta	Nasirabad	Dispensary T/W	х	-	-	1000	fu
14	Quetta	Killa Kansi	Kasi Killa	х	-	-	1000	fu
15	Quetta	Balochi Street	Civil Defence Office Dial Bagh	Х	-	-	1000	fu
16	Quetta	Samander Khan	Kasi Graveyard Old T/W	Х	-	-	1000	fu
17	Quetta	Shaldra	Durrani Bagh New	х	-	-	1000	nf
18	Quetta	Zulfaqar Ali Shaheed Roe	Saeedabad	X2	-	-	1000	fu
19	Quetta	Baraich	Allah Dina Road T/W	Х	-	-	1000	nf
20	Quetta	Haji Ghabi	Haji Ghabi Road T/W New	Х	-	-	1000	fu
21	Quetta	Haji Kudus	Nasrullah Chowk	х	-	-	1000	fu
22	Quetta	Afghan	Tareen Road T/W	х	-	-	1000	fu
23	Quetta	Chaman Phatak	T&T Colony	X2	-	-	1000	fu
24	Quetta	Imdad	Barginza Villa	X2	-	-	1000	fu
25	Quetta	Tareen	Taroo Chowk	х	-	-	1000	fu
26	Quetta	Shahara-e-lqbal	Govt Boys School Prince Road	Х	-	-	1000	fu
27	Quetta	Sirki	Mulana Noor Mohammad	Х	-	-	1000	fu
28	Quetta	Gool Masjid	Mitha Chowk Usmanabad	х	-	-	1000	fu
29	Quetta	Mula Salam Road	QDA T/W	X2	-	-	1000	nf
30	Quetta	Labour Colony	Jamal Abdul Baqi	х	-	-	1000	fu
31	Quetta	Industrial	Sirki Kalan/Jatoi colony	Х	-	-	1000	fu
32	Quetta	Saraghargai	WSS Malaizai Nasiran	х	-	-	1000	fu
33	Quetta	Nawa Killi	WSS Killi Nasiran	Х	-	-	1000	fu
34	Quetta	Hanna	Killi Babri Hanna	Х	-	-	500	fu
35	Quetta	Kotwal	WSS Killi Umer Road Wasa Office	х	-	-	1000	nf

S#	District	Name of Plant / Union Council	Location	Plant Type 1	Plant Type 2	Plant Type 3	Cap. (GPH)	Status
36	Quetta	Kaker	Ismail Colony, Rehmat Colony Sirki Road	Х	-	-	1000	nf
37	Quetta	Jaffer Khan Jamali	Eidgah Jail Road Huddah	X2	-	-	1000	fu
38	Quetta	Forest Nursery	Smungli Housing Scheme WASA Tubewell	X2	-	-	1000	fu
39	Quetta	Hudda	Mano Jan Road	X2	-	-	1000	fu
40	Quetta	Manoo Jan	Railway Colony Joint Road	х	-	-	1000	fu
41	Quetta	Almoo	Killi Alam Khan	X2	-	-	1000	fu
42	Quetta	Killi Shahbo	Shahbo	X2	-	-	1000	nf
43	Quetta	Killi Ismail	Killi Ismail	X2	-	-	1000	fu
44	Quetta	Killi Rajab	Killi Tarkha New Tube Well	Х	-	-	1000	fu
45	Quetta	Arbab Karam Khan	Shahzman Street	Х	-	-	1000	nf
46	Quetta	Raisani Road	Qurban Ali Bagh Reisani Road	х	-	-	1000	fu
47	Quetta	Deba	Killi Shah Muhammad	Х	-	-	1000	fu
48	Quetta	Tirkha	Central School	X3	-	-	1000	fu
49	Quetta	Wandat Colony	Stop No.1 at B&R Tube Well	X2	-	-	1000	fu
50	Quetta	Sheikh Manda	WSS Chowkal Muhammad Murad	х	-	-	1000	fu
51	Quetta	Sabzal Road	Kharoot abad PHED tube well	Х	-	-	1000	nf
52	Quetta	Pashtoon Bagh	Haji Allah Gul Masjid	х	-	-	1000	fu
53	Quetta	Poodgalli Chowck	Killi Ibrahim / Bangulzai	х	-	-	1000	fu
54	Quetta	Chashma Jeo	WSS Chashma Jeo Jadeed-2	х	-	-	1000	fu
55	Quetta	Ahmed Khan Zai	Killi Naik Mohammad	х	-	-	1000	nf
56	Quetta	Qambarani	Bangal Zai	х	-	-	1000	fu
57	Quetta	Lore Karaz	Gafoor Town	х	-	-	1000	nf
58	Quetta	Satellite Town	Block No. near Public Park	х	-	-	1000	nf
59	Quetta	Zarkhoo	WSS Zarkhoo	х	-	-	500	fu
60	Quetta	KAC Baig	WSS Kachi Baig	Х	-	-	500	fu
61	Quetta	Shadinzai	WSS Hazara Town Block-1	X2	-	-	500	nf
62	Quetta	Railway Coloney	Railway Housing Society	х	-	-	1000	fu
63	Quetta	Kuchlak	Saznar Khali Kuchlak	х	-	-	500	fu
64	Quetta	Panjpai	WSS Panjpai Town	Х	-	-	500	fu
65	Quetta	Cantt	Police Lines	х	-	-	1000	fu
66	Quetta	Alizai	Balochistan University	х	-	-	500	fu
67	Quetta	Almoo	IT University Takatu Campus	х	-	-	500	fu
68	Pishin	Pishin Bazar City 1	Near WSS, Christian Colony Tank	х	-	-	1000	fu
69	Pishin	Pishin City II	Machan High School T/W	х	-	-	1000	fu
70	Pishin	Bazar Kohna	Tartah	х	-	-	500	fu
71	Pishin	Batazai	Near Source Community Killi	х	-	-	500	fu
72	Pishin	Manzaki	Manzaki Bazar	X2	-	-	500	fu
73	Pishin	Karbala	WSS Karbala Tube Well	X2	-	-	500	fu
74	Pishin	Malezai	Near Malezai Addah	х	-	-	500	fu
75	Pishin	Saranan	Near Source of WSS Khudaidadzai	х	-	-	1000	fu
76	Pishin	Ajram Shahdizai	Kata Bagh	х	-	-	500	fu

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77	Pishin	Alizai	WSS Alizai Tube Well	Х	-	-	500	fu
78	Pishin	Gangalzai	WW Gangulzai Near T/W No. I	Х	-	-	500	fu
79	Pishin	Hajian Shakerzai	Near Masjid	Х	-	-	500	fu
80	Pishin	Manzari	Near Manzari Adha	X2	-	-	500	fu
81	Pishin	Huramzai	WSS Chur Badezai	X2	-	-	500	fu
82	Pishin	Khanozai	Near Surkhab Road near girls	Х	-	-	500	fu
83	Pishin	Yaro	Killi Ahmed Khailan near main road	Х	-	-	500	fu
84	Pishin	Bostan	Killi chowkal	Х3	-	-	500	fu
85	Pishin	Mughian	Near Main National Highway	Х	-	-	500	fu
86	Pishin	Lumran	Killi Faizabad on main road	Х	-	-	500	fu
87	Pishin	Balozai	On main Umerzai Road near girls	X4	-	-	500	fu
88	Pishin	Khustab	Killi Zarghoon near girls' high school	X4	-	-	500	fu
89	Pishin	Dilsora	Killi Dilsora near WSS Dilsora	Х	-	-	500	fu
90	Pishin	Rod Mulazai	Killi Yousaf Kach near storage tank	Х	-	-	500	nf
91	Pishin	Kut	WSS Sara Khawa (Primary)	X2	-	-	500	nf
92	Pishin	Kach Hassanzai	Killi Sharghali	X4	-	-	500	fu
93	Pishin	Bagh	Killi Bagh	Х	-	-	500	fu
94	Pishin	Injani	Killi Injani	X2	-	-	500	nf
95	Pishin	Walma	Near Walma Primary School	Х	-	-	500	fu
96	Killa Abdullah	Boghra	Killi Niaz T/ Well	Х	-	-	1000	fu
97	Killa Abdullah	Lid Gah	Levies Thana	X2	-	-	1000	fu
98	Killa Abdullah	Chaman	Bore no.1 Chaman	Х	-	-	1000	fu
99	Killa Abdullah	Mehmood Abad	WSS Stadium	Х3	-	-	1000	fu
100	Killa Abdullah	Purana Chaman	Chakar Landi	Х	-	-	500	fu
101	Killa Abdullah	Roghani-I	Roghni	X2	-	-	500	fu
102	Killa Abdullah	Roghani-II	Gori Khole	X3	X4	-	500	fu
103	Killa Abdullah	Daman Mir Alizai	Chaman Phase III	Х3	X4	-	500	fu
104	Killa Abdullah	Sirki Talrii	Killi Habib Jan	X2	-	-	500	fu
105	Killa Abdullah	Girdi Pinki	Anwar Pinki	Х	-	-	500	fu
106	Killa Abdullah	Gulistan-I	Qasim Khan	х	-	-	500	fu
107	Killa Abdullah	Gulistan-II	Lajwar	Х	-	-	500	fu
108	Killa Abdullah	Segi	Sagi	X2	-	-	500	fu
109	Killa Abdullah	Darozai	Nourak S. Khail	Х	-	-	500	fu
110	Killa Abdullah	Adul Rehmanzai	Abdul Rehmanzai	Х	-	-	500	fu
111	Killa Abdullah	KLA-I	K.A Bazar-I Levies Thana	Х	-	-	1000	fu
112	Killa Abdullah	KLA-II	Girls' Middle School Kulak	х	-	-	1000	fu
113	Killa Abdullah	Jani Deh	WSS Jani Deh	х	-	-	500	fu
114	Killa Abdullah	Maizai	Maizai Mosque	Х	-	-	500	fu
115	Killa Abdullah	Masezai	Killi Maizai	х	-	-	500	nf
116	Killa Abdullah	Pir Alizai	Tore Khail WSS	X4	-	-	500	fu
117	Killa Abdullah	Habibzai	WSS Habibzai	X2	-	-	500	fu

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118	Nushki	Nushki II	WSS Ghareebabad	Х	-	-	500	fu
119	Nushki	Mengal	WSS Mengal	Х	-	-	500	nf
120	Nushki	Badini	WSS Sadda Bazaar	Х	-	-	500	fu
121	Nushki	Kshingi	WSS Khrazai	Х	-	-	500	nf
122	Nushki	Anam Bostan	WSS Gaznali	X2	-	-	500	fu
123	Nushki	Dak	WSS Essacha	Х	-	-	500	nf
124	Nushki	Ahmadwal	WSS Ahmadwal	Х	-	-	500	fu
125	Nushki	Bhaghak Mall	WSS Baghak Mal	Х	-	-	500	fu
126	Kachhi	Bhag	Village Bhag	X2	Х3	-	1000	fu
127	Kachhi	Jalal Khan	Jalal Khan	X2	-	-	500	fu
128	Kachhi	Chalgari	Chalgari	X2	Х3	-	500	nf
129	Kachhi	Noushera	Pahore	X2	-	-	500	nf
130	Kachhi	UC Dhadar	Near Circuit House PHED water	X2	-	-	1000	fu
131	Kachhi	Mashkaf	Mashkaf village	X2	Х3	-	500	fu
132	Kachhi	Saleh Abad (Rind au)	Office of U/C Nazim Salehabad	X2	-	-	1000	nf
133	Kachhi	Gore	Gore	X2	-	-	500	nf
134	Kachhi	Mithri	Mithri village	X2	-	-	500	nf
135	Kachhi	Kot Raisani	Kot Khai	X2	Х3	-	500	nf
136	Kachhi	Mach	Railway Colony Mach City	X2	-	-	1000	nf
137	Kachhi	Mach Town	Sumalani colony Much town	X2	Х3	-	1000	fu
138	Kachhi	Kolpur	Takri Saeed Khan	Х	-	-	500	nf
139	Kachhi	Saddar Satakzai	Killi sadar satakzai	Х	-	-	500	fu
140	Kachhi	Abe-Gum	Abe Ghum Village	Х	-	-	500	nf
141	Kachhi	Sunni	Sunni	Х3	-	-	500	fu
142	Kachhi	Shoran	Shoran	Х3	-	-	500	fu
143	Kachhi	Easubani	Y Easubani	X4	-	-	500	nf
144	Kachhi	Khattan	Mehsor Boosting Station	X4	-	-	500	nf
145	Jaffarabad	Cattle Farm	Noor Muhammad Narwa	Х	-	-	500	fu
146	Jaffarabad	Hafeezabad	Hafeezabad City	X2	-	-	500	fu
147	Jaffarabad	Rojhan Jamali	Kashnir Kot	X2	-	-	500	fu
148	Jaffarabad	Samoo	Goth Abdul Karim	X2	-	-	500	fu
149	Jaffarabad	Band Manik	Goth Lal Bakhsh Khoso	X2	-	-	500	fu
150	Jaffarabad	Naseerabad	Goth Abdul Ghafoor Lahri	X2	-	-	500	fu
151	Jaffarabad	Dera AllahYar-I	Near Zila Nazim Office	X2	-	-	500	fu
152	Jaffarabad	Dera AllahYar-IE	Anaji Mandi SohbatPur Chow Moh	X2	-	-	500	fu
153	Jaffarabad	Dera AllahYar-Ill	Near Tehsil Nazim Office	X2	-	-	500	fu
154	Jaffarabad	Dera AllahYar-IV	Khan Garh Jamali	X2	-	-	500	fu
155	Jaffarabad	Chalgari	Goth Ismail Chalgari	X2	X3	-	500	fu
156	Jaffarabad	Soorab	Goth Roshan Khan Jamali	X2	-	-	500	fu
157	Jaffarabad	Yet Ghar	Goth Haji Khan Khoso	х	-	-	500	fu
158	Jaffarabad	Ramzey	Goth Haji Amir Bakhsh Khoso	X2	-	-	500	fu

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159	Jaffarabad	Roopa	Jahan Ali	X2	Х3	-	500	fu
160	Jaffarabad	Noor Pur	Nasrullah Chowk	Х	-	-	500	fu
161	Jaffarabad	Ghari	Goth Mohammad Amin Khoso	х	-	-	500	fu
162	Jaffarabad	Drighi	Goth Abdul Sattar Khoso	X2	-	-	500	fu
163	Jaffarabad	Khudaidad	Goth Murad Ali	X2	-	-	500	fu
164	Jaffarabad	NozeBand	Goth Rasool Bakhsh Khoso	X2	Х3	-	500	fu
165	Jaffarabad	Sadar Sohbatpur	Khiar Pur	X2	-	-	500	fu
166	Jaffarabad	Sohbatpur	Sohbat Pur City	X2	ХЗ	-	500	nf
167	Jaffarabad	Gandar	Manjhipur proper	X2	ХЗ	-	1000	fu
168	Jaffarabad	Hamid Pur	Hamidpur village	X2	-	-	500	fu
169	Jaffarabad	Khanpur	Khanpur Jamali	Х	-	-	500	fu
170	Jaffarabad	Ali Abad y	Haji Shabir Umrani	X2	-	-	500	fu
171	Jaffarabad	n/a	Goth Rustam Khan Jamali	Х	-	-	500	fu
172	Jaffarabad	Samejee	Goth Foja Khan Jamali	Х	-	-	500	fu
173	Jaffarabad	Faiz Abad	Faizabad village	Х3	-	-	500	fu
174	Jaffarabad	Piralabad	Piara khan village	X2	-	-	500	fu
175	Jaffarabad	Qaboola	Goth Mohammad Nawaz Rind	ХЗ	-	-	500	fu
176	Jaffarabad	Mehrab Pur	Mehrab Pur	Х	-	-	500	nf
177	Jaffarabad	Sobdrani-II	Manzoor Bakhshlani	Х	-	-	500	fu
178	Jaffarabad	Usta Muhammad-I	Abra Mohallah	Х	-	-	1000	fu
179	Jaffarabad	Usta Muhammad-II	Near Girls High School at Civil	Х	-	-	1000	fu
180	Jaffarabad	Usta Muhammad-III	Near Dargah Hazrat Faiz Sultan	Х	-	-	1000	fu
181	Jaffarabad	Usta Muhammad-IV	Ali Abad Road	Х	-	-	1000	fu
182	Jaffarabad	Hadeera	Goth Haji Allah Waraya Jamali	Х3	-	-	500	fu
183	Jaffarabad	Gandakha	Goth Ghulam Muhammad	Х	-	-	1000	fu
184	Jaffarabad	Sobdarani	Goth Chowki Jamali	X2	-	-	500	fu
185	Jaffarabad	Kariya Peri	Baghtail Chowk	X2	ХЗ	-	500	fu
186	Jaffarabad	Nushki Jadid	Nushki Jadeed	X2	-	-	500	fu
187	Jaffarabad	Bagh Head	Goth Bagh Head	Х	-	-	500	nf
188	Jaffarabad	SIB Jadid	Goth Soba Khan Rind	х	-	-	500	fu
189	Jaffarabad	Ahmed Abad	Goth Ahmad Abad Proper	ХЗ	-	-	500	fu
190	Nasirabad	Gharbi D. M. Jamali	Wapda Colony	X2	ХЗ	-	500	fu
191	Nasirabad	Sharki D.M.Jamali	Govt Girls School Joda Khan Joyo	X2	Х3	-	1000	fu
192	Nasirabad	Manjhooti Gharbi	WSS Juma Khan Umrani	Х3	-	-	500	fu
193	Nasirabad	Manjhooti Sharki	Village Shezada Khan Umrani	X2	-	-	500	fu
194	Nasirabad	Bedar	WSS Changezi Than Sasoli	X2	Х3	-	500	fu
195	Nasirabad	Jhudair Shumali	WSS Goth Majeed Lehri	X2	-	-	500	fu
196	Nasirabad	Jhudair Janoobi	WSS Mir Gul Mossiani	X2	X3	-	500	fu
197	Nasirabad	Quba Sher Khan	WSS Aziz Abad Jamali	X2	X3	-	500	fu
198	Nasirabad	Manjho Shori	WSS Manjoo Shori	X2	X3	-	500	fu
199	Nasirabad	Gola Wah	WSS Gulam Nabi Marri	X2	Х3	-	500	nf

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200	Nasirabad	Mir Wah	WSS Mir Wah Village	X2	Х3	-	500	fu
201	Nasirabad	Abdullah Barri	WSS Juma Khan	X2	Х3	-	500	fu
202	Nasirabad	Babu Kot	Baba Kot Village	X2	Х3	-	500	nf
203	Nasirabad	Allah Abad	WSS Sher mohd Umrani	X2	-	-	500	fu
204	Nasirabad	Khros Wah	WSS Taj Mohammad Lehri	х	-	-	500	nf
205	Nasirabad	Fateh Mohammad	Goth Fateh Mohammad	X2	Х3	-	500	fu
206	Nasirabad	Kohang Tamboo	Goth Rasool Bux	X2	-	-	500	fu
207	Nasirabad	Ali Abad	WSS Jan Mohammad Mengal	X2	Х3	-	500	fu
208	Nasirabad	Shahpur	WSS Son wah	X2	X3	-	500	nf
209	Nasirabad	Doulat Ghari	WSS Mir Hassan	х	-	-	500	fu
210	Nasirabad	Shori Dharbi	WSS Goth Akhtar Zaman	X2	Х3	-	500	fu
211	Jhal Magsi	ЈНМ	Near Nazim House	х	-	-	1000	fu
212	Jhal Magsi	Khan Pur (Panjuk)	Panjuk	х	-	-	500	fu
213	Jhal Magsi	Barija	Saifabad	х	-	-	500	fu
214	Jhal Magsi	Kot Magsi	Chukhi village	х	-	-	500	fu
215	Jhal Magsi	Hatyari	Hathyari	х	-	-	500	fu
216	Jhal Magsi	Gandawa	Mohalla Qazi	X2	-	-	1000	fu
217	Jhal Magsi	Khari	Khari Village	х	-	-	500	fu
218	Jhal Magsi	Pithri	Gajan	X2	-	-	500	fu
219	Jhal Magsi	Mir Pur	Kota Village	х	-	-	500	fu
220	Zhob	Islamyar Zhob	Islamyar Muhallah	х	-	-	1000	fu
221	Zhob	Nasir Abad	Nasar A)bad No.1 Zhob Town	х	-	-	500	fu
222	Zhob	Gunj Muhallah	Gunj Muhallah ZhobTown	X4	-	-	500	fu
223	Zhob	Sambazah	Gustoi Hazarat Sahib	х	-	-	500	fu
224	Zhob	Sheikhan	Sheikhan	X2	-	-	500	fu
225	Zhob	Appozai	Appozai Saqi 2-K.M from.zhob town	X2	-	-	500	fu
226	Zhob	Hassanzai	Hassanzai	X2	-	-	500	nf
227	Zhob	Wala Alcram	Loi Mena	х	-	-	500	nf
228	Zhob	Laka Band	Kill Roidad	Х	-	-	500	fu
229	Zhob	Babar	Girdah Baber	х	-	-	500	fu
230	Zhob	Meena Bazar	Meena Bazar	х	-	-	500	fu
231	Zhob	Omza Wiala	Killa Akhter	х	-	-	500	fu
232	Zhob	Tang Sar	Paind Wala Zakriazai	х	-	-	500	fu
233	Zhob	Barak Wala	Saloon	х	-	-	500	fu
234	Zhob	Shahbzai	Tora Khula	Х	-	-	500	fu
235	Zhob	Qamer Din	Qamar Din Town	Х	-	-	500	fu
236	Zhob	Badazai	Tora Shah	Х	-	-	500	fu
237	Zhob	Ashewat	Killi Narezeba	х	-	-	500	fu
238	Zhob	Shaghalu	Killi Ghagri	х	-	-	500	fu
239	Sherani	Mughal Kot	Mir AliKhail	х	-	-	500	fu
240	Sherani	Ahinedi Dargah	Killi Ashashiti	х	-	-	500	fu

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241	Sherani	Mani Khawa	Killi Master Umer	х	-	-	500	fu
242	Sherani	Карір	Killi Khan Alam	х	-	-	500	nf
243	Sherani	Shin Ghar Harifal North	Dowl Gud	X2	-	-	500	nf
244	Sherani	Shin Ghar South	Duria Kahazai	х	-	-	500	fu
245	Loralai	Loralai-I	Police Line	X2	-	-	1000	fu
246	Loralai	Loralai-1I	New Addha	Х	-	-	1000	fu
247	Loralai	Loralai-III	Pathan Muhalla	х	-	-	1000	fu
248	Loralai	Kach Amakzai	Killi Kuch Ahmaq Zai	х	-	-	500	fu
249	Loralai	Sadar Bori	Killi Majeed	X2	-	-	500	fu
250	Loralai	Uryagi	Killi Rasheed Nasir	X2	-	-	500	fu
251	Loralai	Poonga	Haji Abdul Manan	х	-	-	500	fu
252	Loralai	Lahore	Killi Shabozai	X2	-	-	500	fu
253	Loralai	Cheena Alizai	Madrassa Bumima	х	-	-	500	fu
254	Loralai	Mekhter	Killi Baz Burlad	X2	-	-	500	fu
255	Loralai	Tore	Tora Thana	х	-	-	500	fu
256	Loralai	Urban Duki	B&R Colony	х	-	-	1000	fu
257	Loralai	Sadar Duki	Gareebabad	х	-	-	500	nf
258	Loralai	Nasir Abad	Nasirabad	х	-	-	500	fu
259	Loralai	Viala Duki	Killi Haider Nasir	Х	-	-	500	fu
260	Loralai	Wahvi	Bunhar	х	-	-	500	nf
261	Loralai	Gharbi Luni	Sardar Jangle	х	-	-	500	nf
262	Loralai	Sharki Luni	Killi Maroofzai (Taj Mohammad)	х	-	-	500	fu
263	Loralai	Lalchi	Haidar Khan Sangori	х	-	-	500	nf
264	Loralai	Thal	Sadar Shaher	X2	-	-	500	nf
265	Killa Saifullah	Town Killa Saifullah	Town Killa Saifullah	х	-	-	500	fu
266	Killa Saifullah	Sadar Killa Saifullah	Killi Bandat Fatozai	X2	Х3	-	500	fu
267	Killa Saifullah	Akhterzai	WSS Gamargai	х	-	-	500	fu
268	Killa Saifullah	Batozai	Killi Shailushta Hayderzai	X2	-	-	500	fu
269	Killa Saifullah	Musafarpur	WSS Pitaw Ghorazai	Х	-	-	500	fu
270	Killa Saifullah	Sheren Jogazai	Killi Jafar Khan	X2	-	-	500	nf
271	Killa Saifullah	Badini	Badini	X2	-	-	500	nf
272	Killa Saifullah	Town Muslim Bagh	Ambur Ghundi	X2	-	-	500	fu
273	Killa Saifullah	Sadar Muslim Bagh	Nasirwalla	X2	-	-	500	fu
274	Killa Saifullah	Nasai	Ghundamana	X2	-	-	500	fu
275	Killa Saifullah	Kanchogi	Kech Mollazai	X2	-	-	500	fu
276	Killa Saifullah	Loi Band	Loi Band Village	X2	-	-	500	nf
277	Killa Saifullah	Murgha Faqirzai	Babu China	X2	-	-	500	nf
278	Barkhan	Barkhan	Basti Hakimani	X4	-	-	1000	fu
279	Barkhan	Gadai Barkhan	Near DC office	X2	-	-	500	fu
280	Barkhan	Sadar Barkhan	Machrani village (PHED Water Works)	X2	-	-	500	nf
281	Barkhan	Baghao	Basti Sher Shah (WSS Daman)	X2	-	-	500	nf

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282	Barkhan	Rakhni	Dekha Qasimani	X4	-	-	500	fu
283	Sibi	SIB-I	Luni road Phase I	х	X2	X3	500	fu
284	Sibi	SIB-II	Offier Club SIB	X2	Х3	-	500	fu
285	Sibi	SIB-III	Old Female Hospital	X2	Х3	-	500	fu
286	Sibi	SIB-IV	Allahabad	X2	Х3	-	500	fu
287	Sibi	Marghzani	Dehpal Kalan	X2	-	-	500	fu
288	Sibi	Kurak	Khajak village	х	X2	ХЗ	500	fu
289	Sibi	Talli	Tali	X2	ХЗ	-	500	fu
290	Sibi	Treher	Treher	Х	-	-	500	nf
291	Sibi	Tunia (Bakhtiarabad)	PHED Office Bakhtiarabad	X4	-	-	500	fu
292	Sibi	Khatpur Shareef (Tunia)	Khatpur Sharif village	X3	-	-	500	nf
293	Harnai	Urban	Akhtarabad	X3	-	-	1000	fu
294	Harnai	Sadar HAR	Killi Kifindrani	X3	-	-	500	fu
295	Harnai	Babihan	Bazar Spintangi	X3	-	-	500	nf
296	Harnai	Nakus	Bazar Nakus	X3	-	-	500	fu
297	Harnai	Shahrigh	Shaharage Bazar	Х	-	-	500	fu
298	Harnai	Khost	Bazar Khost	х	-	-	500	fu
299	Ziarat	Ziarat	Near DCO House Ziarat Town	х	-	-	1000	fu
300	Ziarat	Zandra	Zaindrah stoc	Х	-	-	500	fu
301	Ziarat	Kawas	Kawas Pum	х	-	-	500	fu
302	Ziarat	Kach	Kuch stop (Kan Depot)	X2	-	-	500	fu
303	Ziarat	Ghoski (Ziarat Town)	Ghoski	Х	-	-	1000	nf
304	Ziarat	Saddar Sanjavi	Anderabad	X2	-	-	500	fu
305	Ziarat	Chotair	Chotair resthouse	х	-	-	500	fu
306	Ziarat	Baghaw	Baghow stoc	X2	-	-	500	fu
307	Ziarat	Poi	Poi bazar	Х	-	-	500	fu
308	Ziarat	Regorah	Rigurah Cross	х	-	-	500	nf
309	Kohlu	Kohlu	Marri Colony	X4	-	-	1000	fu
310	Kohlu	Pazza	Rahzan shahar	Х	-	-	500	nf
311	Kohlu	Uryani	Killi maithzai	X2	-	-	500	fu
312	Dera Bugti	Urban	Civil Colony	х	X2	ХЗ	500	fu
313	Dera Bugti	Sangseela	Singsilah	Х	-	-	500	nf
314	Dera Bugti	Phellawagh	High School Killi Haji Mian Khan	X3	-	-	500	fu
315	Dera Bugti	Sui	Bugti Colony near Boys High School	X3	-	-	1000	fu
316	Khuzdar	Ferozabad	WSS Pub Mass	Х	-	-	1000	fu
317	Khuzdar	Gazgi	WSS Gazgi	х	-	-	1000	nf
318	Khuzdar	Lizo	WSS Irrigation Colony	X3	-	-	1000	fu
319	Khuzdar	Faizabad	WSS Faizabad near Civil Hospital	X3	-	-	1000	fu
320	Khuzdar	Khand	WSS Khand	х	-	-	500	nf
321	Khuzdar	Balida Khattan	WSS Kattan	X2	-	-	500	nf
322	Khuzdar	Zarina Khattan	WSS Khairawa	X3	-	-	500	fu

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323	Khuzdar	Zeedi	WSS Zeedi	X2	-	-	500	fu
324	Khuzdar	Baghbana	WSS Mehmood Khani	Х3	-	-	500	fu
325	Khuzdar	Sasol	WSS Goro Bidrange	X2	-	-	500	nf
326	Khuzdar	Tooltak	WSS Tootak Sardari Shehr	х	-	-	500	fu
327	Khuzdar	Parko	Pvt tube well Parko sher	х	-	-	500	nf
328	Khuzdar	Chashma	WSS Dogon	Х3	-	-	500	nf
329	Khuzdar	Ghat	WSS Balbal	х	-	-	500	nf
330	Khuzdar	Noorgama Zehri	WSS Samwani	х	-	-	500	nf
331	Khuzdar	Maynalo Moola	Killi Maynaloo	х	-	-	500	nf
332	Khuzdar	AbudKucuk	WSS Karkh Main Bazar	X4	-	-	500	nf
333	Khuzdar	Sun Chakoo	WSS Nikewjo	х	-	-	500	nf
334	Khuzdar	Nal	WSS Nal-II	х	-	-	500	nf
335	Khuzdar	Dumali	WSS Dumali	Х3	-	-	500	fu
336	Khuzdar	Hazarganit	WSS Hazarganji	х	-	-	500	fu
337	Khuzdar	Sarage Gresha	WSS Sarage	X2	-	-	500	fu
338	Khuzdar	Gowani	WSS Gowani	Х3	-	-	500	nf
339	Khuzdar	Ornach	WSS Nindo Dumb	х	-	-	500	nf
340	Khuzdar	Kili Alam Khan	Killi Alam Khan WSS	х	-	-	500	nf
341	Khuzdar	Wadh	WSS Killi Sher Jan	X2	-	-	1000	fu
342	Khuzdar	Badari	WSS Haji Naik Mohammed at Rest	х	-	-	500	fu
343	Khuzdar	Waheer	WSS Chashma Murad Khan	х	-	-	500	fu
344	Khuzdar	Loop	WSS Killi Abdul Karim	Х3	-	-	500	nf
345	Khuzdar	Saroona	WSS Saroona	х	-	-	500	nf
346	Khuzdar	ShahNoorani	WSS Shah noorani dargah	х	-	-	500	nf
347	Khuzdar	n/a	Balochistan Engingering University	Х	-	-	500	fu
348	Khuzdar	Peshi Kapper	WSS Peshi kappar	Х	-	-	500	nf
349	Lasbela	Bela	Rural Health centre Bela city	х	-	-	1000	nf
350	Lasbela	Shomali Velpat	Goth Saleh chib	х	-	-	500	nf
351	Lasbela	Janubi Velpat	Jam Yousafabad Danda	х	-	-	500	fu
352	Lasbela	Janubi Velpat	Goth Mossiani	X2	-	-	500	nf
353	Lasbela	Kathore	Goth Issa	х	-	-	500	fu
354	Lasbela	Uthal	Uthal City	X2	-	-	1000	fu
355	Lasbela	Wayara	Kheer Golai Mauza Chotra	X2	-	-	500	fu
356	Lasbela	Pathra	Jamia Masjid	Х	-	-	500	fu
357	Lasbela	Baroot	Near Buldia Rest House	х	-	-	500	fu
358	Lasbela	Allah Abad	Near Fire Birgade office	х	-	-	1000	fu
359	Lasbela	Hubco	Gujar Goth near Bhawani Madrasa	х	-	-	500	fu
360	Lasbela	Gaddani	Gaddani Bazar	х	-	-	500	nf
361	Lasbela	Dureji	Dureji Town Area	Х	-	-	500	nf
362	Mastung	Mastung-I	WSS Killi M. Shahi	X2	-	-	1000	fu
363	Mastung	Mastung-II	WSS Ghazgi	X2	-	-	1000	fu

S#	District	Name of Plant / Union Council	Location	Plant Type 1	Plant Type 2	Plant Type 3	Cap. (GPH)	Status
364	Mastung	Alizai	Sheikh Taki	X2	-	-	1000	fu
365	Mastung	Ghulam Parez (Shereenah)	Killi Ghulam Parez	X2	Х3	-	500	fu
366	Mastung	Krez Noth	WSS Noth	X2	-	-	500	fu
367	Mastung	Sorgaz	Mastung Road WSS	X2	-	-	500	fu
368	Mastung	Sorgaz	Killi Ghulam Haider Killi Sorgaz	Х	-	-	500	fu
369	Mastung	Kanak	WSS Killi Nawab Raisani kanak	X2	Х3	-	500	fu
370	Mastung	Sheikh Wasil	WSS Diringer near Storage Tank	X2	-	-	500	fu
371	Mastung	Khad Khocha	Killi Lakhi Baran	X2	Х3	-	500	fu
372	Mastung	Kirdgap	WSS Kirdgap	X2	-	-	500	fu
373	Mastung	Soro	WSS Pasand Khan	Х	-	-	500	nf
374	Mastung	Spezand	Rangi tok	X2	-	-	500	fu
375	Mastung	Isplingi	WSS Isplangi	X2	-	-	500	fu
376	Kalat	City Kalat	Civil Hospital	Х	-	-	1000	fu
377	Kalat	Iskalko	Iskalko	Х	-	-	500	fu
378	Kalat	Dasht-e-Goran	Malakai Malguazar	Х	-	-	500	fu
379	Kalat	Zard	Zard Abdullah	Х	-	-	500	fu
380	Kalat	Sadar Surab	Surkh	Х	-	-	1000	fu
381	Kalat	Shana	Killi Muhammad Umer	Х	-	-	500	fu
382	Kalat	Marap	Killi Arif	Х	-	-	500	fu
383	Kalat	Nighar	Dun	Х	-	-	500	fu
384	Kalat	Hatyari	Sittani	Х	-	-	500	nf
385	Kalat	Toba	Toba	Х	-	-	500	fu
386	Kalat	Lakhorian	Lakhorian II	Х	-	-	500	nf
387	Kalat	Anjira	Anjeera near Rest House	Х	-	-	500	nf
388	Kech	Aabsar	Murad Muhalla	X2	-	-	1000	fu
389	Kech	Singanisar	Malik dad kareem mohallah	Х	-	-	1000	fu
390	Kech	Turbat	Hospital Muhalla	Х	-	-	1000	nf
391	Kech	Malikabad	Chashsar	Х	-	-	500	fu
392	Kech	Koshkalat	Killi Koshak PHED	X2	-	-	500	fu
393	Kech	Sarikahn	Muhallah Haji Usman	X2	-	-	500	fu
394	Kech	Sami	WSS Sami	Х	-	-	500	fu
395	Kech	Shahrak	Killi Shahrak	X2	-	-	500	fu
396	Kech	Kalatuk	PHED WSS	X2	-	-	500	fu
397	Kech	Nasirabad	Balnigor	Х	-	-	500	nf
398	Kech	Kuddan	Kujnbail	Х	-	-	500	nf
399	Kech	Koncheti	Kunchti	X2	-	-	500	nf
400	Kech	Zarainbug	Zareen Bug	Х	-	-	500	nf
401	Gawadar	GWD Northern	PHED Colony	Х	-	-	1000	fu
402	Gawadar	GWD Southern	National Hospital	Х	-	-	1000	fu
403	Gawadar	Surbandar	Near Water Works	Х	-	-	500	fu
404	Gawadar	Pishukan	Near Water Works	Х	-	-	500	fu

S#	District	Name of Plant / Union Council	Location		Plant Type 2	Plant Type 3	Cap. (GPH)	Status
405	Gawadar	Jiwani	B&R Rest House Suntsar	X2	-	-	1000	fu
406	Gawadar	Suntsar	Sunstar Rest House		-	-	500	fu
407	Gawadar	Pasni Northern	PHED R. House .		-	-	1000	fu
408	Gawadar	Pasni South	Raig Pasht	х	-	-	1000	fu
409	Gawadar	Hud	Hud Bazar	X2	-	-	500	nf

EVALUATION MATRIX

CDWA Project Evaluation Matrix

Evaluation aspect	EQ#	Evaluation Question (EQ)	Indicator(s)	Eval. Tool	Secondary Data (SD) sources
Relevance	1.0	How relevant were the CDWA interventions to the needs and concerns of local people across various socioeconomic groups (including men, women and children from the mainstream culture and from minority communities) in the project target districts?	Distribution of water quality related issues before WFP installations; Comparison of health issues prevalent at the baseline stage; Water availability per capita at the baseline stage	KIIs, SD	Baseline; Population density based UC selection; Other material on water-related supply and issues, programmes of GoP and GoB
Effectiveness	2.1	How effective was the CDWA project in providing access to clean drinking water to target communities and addressing other objectives the project might have?	Distribution of water quality related issues before and after WFP installations; Comparison of health issues to provided solutions; Water availability per capita after installation	KIIs, FGDs, HHS	Implementation Plan and tools, including Internal Monitoring; Population density based UC selection; Water sampling data quality and tests used for site selection; Operational preparedness documents
	2.2	Was the design of the WFPs appropriate to the context (ecology, water table, physical and chemical composition of groundwater)? Was the selection of the WFP site effectively done?	Distribution of WFP types by site potential	KIIs, FGDs, HHS	Site Selection Criteria; WFP design; Baseline
	2.3	From an institutional perspective, how effective were the communications between the levels of the Government and the funding agency, and between the implementers and local community leaders and members?	Frequency and quality of communications; Ratio of resolved problems to unresolved issues	KIIs, SD	Project communications; Meeting Minutes, etc.; Agreements between parties;
	2.4	How effective has the Pⅅ been in incorporating and absorbing, within annual provincial budgets, the operational, upgrade and maintenance costs for installed plants?	Trend in budget allocation per year of operation	KIIs, SD	Allocations in Annual Development Plans in the pre and post GoP 3-year development and implementation period; Operational preparedness documents
Efficiency	3.1	How successful was the project in managing resources (human, material and financial resources) and ensuring that the most timely, cost-effective delivery.	Attrition rate of deployed HR; Cost per unit water pumped; Cost per unit water supplied; Operational cost per WFP per year including key supplies	KIIs, SD	Allocations in Annual Development Plans of the post GoP period; Human Resource deployment documents;
	3.2	How efficiently were the WFP staff selected, trained and retained?	Quality and application (transparency, qualification, etc.) of the Staff selection criteria	KIIs, SD	Staff selection documentation; HR related documents on leaves, problems, etc. Minutes of meetings related to/on

CDWA Project Evaluation Matrix

Evaluation aspect	EQ#	Evaluation Question (EQ)	Indicator(s)	Eval. Tool	Secondary Data (SD) sources
					management decisions on HR matters
	3.3	Was the budgeted recurring costs efficiently disbursed on time?	Number and frequency of WFP shutdowns related to power outages & disconnections, shortage of supplies and absence of trained / qualified HR	KIIs, SD	AG Audit Reports; Correspondence related to operational funds; Electricity bills; procurement documentation on supplies; Operational reports; Internal Monitoring Reports
	3.4	How efficiently was power outages and cuts managed to ensure appropriate water supply to intended beneficiaries?	Number and frequency of WFP shutdowns related to power outages & disconnections; Distribution and use of backup power types and arrangements per site; Alternate operational time plans and arrangements	KIIs, SD	Correspondence related to operational funds; Electricity bills; procurement documentation on supplies; Operational reports; Internal Monitoring Reports
Outcomes / Impacts	4.0	What are the long-term outcomes of the CDWA interventions aimed at providing clean drinking water?	Increase in supply of clean drinking water to communities; Decrease in health problems related to water quality;	KIIs, FGDs HHS, SD	News articles on water-related issues; Documentation/reports on drinking water supply issues during natural disasters
Sustainability	5.0	To what degree are the benefits of the CDWA interventions, in terms of both outcomes and impacts, expected to persist after the intervention period? What are the most important factors responsible for the achievement or failure of the intervention's overall sustainability?	Degree of operational budget allocations and disbursements; Degree of Disaster preparedness; Community ownership of installed plants; Ratio of functional and non-functional plants by type of reason; Internalization of WFP operations within District Management	KIIS, HHS, SD	PDMA Disaster Preparedness and Recovery Plans; Operational Plans; BMR Plans and implementation documentation;
HRBA, Gender and Equity	6.1	To what extent were crosscutting issues such as gender equity, inclusion, climate change and social upheaval (such as natural disasters, internal displacement) considered and addressed in the design and implementation of the project?	WFP design consideration on accessibility; Distribution of WFPs by type of location, population density, geographic and social context; Arrangements for ease of accessibility of women, children and the physically challenged people in the beneficiary communities;	KIIs, FGDs, HHS	None identified at this stage
	6.2	If these were not addressed in the initial planning, was the project flexible enough to include these issues as they became evident?	Same as above	KIIs, FGDs, HHS	None identified at this stage

Appendix 4-A

CROSS-FUNCTIONAL EVALUATION WORKFLOW



Appendix 4-B

HOUSEHOLD QUESTIONNAIRE

HH Questionnaire ID HH Questionnaire ID Dated	
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Section-1: Informed Consent

Assalam o Alaikum, my name is _______ and I am working with P&DD and UNICEF Balochistan. We are conducting a survey that asks households about the water filtration plant in your area, its condition and the quality of water from that plant. Additionally we will be asking about the makeup of your household so that we can relate water demand with water availability, and water-related health problems. Your house has been selected to do an interview for our project.

We would very much appreciate your participation in this survey. This information will be used to help the Government of Balochistan and UNICEF to understand your problems and improve water-related services. The survey should take about 45 minutes to complete. The information you provide will be kept confidential and will not be shared with anyone other than members of our project team. Your responses will also be anonymous and not linked back to you in anyway.

Participation in the survey is voluntary. If we ask you any questions you don't want to answer please feel free to let me know and I will go on to the next question. You can also stop the interview at any time. We hope that you will participate in this survey, as your input is important to us. I will be happy to answer any questions you may have about the survey now. Do you have any questions?

May I begin the interview	(1) Verbal concept grapted	(2) Verbal concept declined /refused		
now? Circle one option	(1) Verbai consent granted	(2) Verbai consent decimed/ferused		

INSTRUCTIONS: If verbal consent is not granted then (a) politely thank the respondent for his/her time, (b) exit the interview and leave.

Section-2: Profile of the Respondent and his/her Household

Name of Respondent		Contact Number		CNIC No.		
CLASSIFY						
What is your or HoH occupatio (circle one)		Do you own this house? (circle one)		HH income in last 30 days		
1 = Day labourer5 = Own-2 = Salaried worker(Self-emp3 = Employerindepend4 = Unpaid family worker		n-account nployed, ndent workers, etc.)	1 = Yes 2 = No, it is rented 3 = No, we live here free of cost		PKR: Portion used on medical: %	
What is the main source of drinking water1 = Pip 2 = Du 3 = Spr 4 = Filt 5 = Oth		ed water ; Well ng er Plant ers	Do you use drinking water for cooking? 1 = Yes 2 = No		Is there a latrine in the house? 1 = Yes 2 = No	

	-
Name of District	Name of Tehsil
Name of Union Council (UC)	What is the type of UC
	1 = Urban, 2 = Rural (circle one)
Name of village	Complete postal address of the household
Do you use the Water Filtration Plant (WFP)?	Is the Water Filtration Plant in your area
1 = Yes, 2 = No (circle one)	1 = Functional or 2 = Not functional (circle one)

Section 3: Makeup of Household Members

MID	Name of HoH member <name></name>	Relation- ship with HoH (see codes for ans)	Age In years Integer value	Sex (1) Male (2) Female	Marital Status (see codes for ans)	Highest Level of Edu. (see codes for ans)	Was <name> ill last month? (1) Yes, (2). No If NO skip to R9</name>	What was cause of illness (See codes for ans)	How many times has <name> been ill in the last year (See codes for ans)</name>	Does <name> fetch drink water? (1) Yes, (2) No</name>
		R1	R2	R3	R4	R5	R6	R7	R8	R9
1 R										
2										
3										
4										
5										
6										
8										
9										
10										
11										

Code Relationship to	es for R1 head of household	Code for R5 Level of education
1=Head of Household 2=Husband 3=Wife 4=Father 5=Mother 6=Father-in-law 7=Mother-in-law 8=Stepfather 9=Stepmother 10=Brother 11=Sister 12=Brother-in-law 13=Sister-in-law	18=Stepson 19=Stepdaughter 20=Foster-son 21=Foster-daughter 22=Uncle 23=Aunt 24=Nephew 25=Niece 26=Grandson 27=Granddaughter 28=Other relation (male) 29=Other relation (female) 30=Unrelated (male)	1 = Primary, incomplete 2 = Primary completed 3 = Technical/vocational training, incomplete 4 = Technical/vocational training, completed 5 = Middle, incomplete 6 = Middle, complete 7 =Secondary/matriculate, incomplete 8 = Secondary/matriculate, completed 9 = College/higher secondary school, incomplete 10 = College/higher secondary school, degree 11 = Technical college, incomplete 12 = Technical college, degree 13 = University, no degree / left before completion
13=Sister-in-law 14=Son 15=Daughter 16=Son-in-Law 17=Daughter-in-Law	30=Unrelated (male) 31=Unrelated (female) 32=Step brother 33=Step sister 34=Grandfather 35=Grandmother Codes for R7	 13 = University, no degree / left before completion 14 = University, Bachelor 15 = University, Master 16 = PhD, Postgraduate degree 18 = Hafiz 19 = Enrolled for religious education 17 = Never Enrolled / went to school 99 = Don't know
Marital status	Cause of illness	Frequency of illness
1 = Married 2 = Divorced, separated	1 = Diarrhoea 2 = Typhoid Fever 3 = Cholera 4 = Malaria	 1 = Once a month 2 = Several times in last year 3 = Occasionally over the year 99 = Don't know
3 = Widowed 4 = Never married	5 = Filariasis 6 = Hepatitis 7 = Polio 8 = Gastroenteritis 9 = Amoebiasis 10 = Giardiasis 97 = Other	

Evaluation of CDQ Balochistan Component

Q01	01 What is the main source of water for drinking and cooking used by members of your household?						
	Piped Water	Dug Well	Spring	Others	5		
	1 = Piped into home	5 =Protected	7 = Protected Spring	11=Filtration Plan	t		
	2 = Piped to yard/plot	Well	8 = Unprotected Spring	12=Tanker-Truck			
	3 = Piped to neighbour	6 = Unprotected	9 = Rainwater	13=Cart with Sma	ll Tank		
	(River Dam Lake Pond 15=Bottled Water						
			stream, Canal, Irrigation	16=Other			
			Channel)				
Q02	What is the main source of wa	ter for bathing and v	washing used by members of yo	our household?			
	Piped Water	Dug Well	Spring	Others	5		
	1 = Piped into home	5 =Protected	7 = Protected Spring	11=Filtration Plan	t		
	2 = Piped to yard/plot	Well	8 = Unprotected Spring	12=Tanker-Truck	U.T		
	3 = Piped to heighbour 4 = Tube Well / Borehole	6 = Unprotected	9 = Rainwater 10 = Surface Water	13=Cart with Sma	li Tank		
		Weil	(River, Dam, Lake, Pond,	15=Bottled Water			
			stream, Canal, Irrigation	16=Other			
			Channel)				
Q03	Where is the water source loc	ated?					
	1 = In own dwelling, 2 = In vill	age centre, 3 = Elsev	where				
Q04	How long does it take for m	embers of your hou	isehold to go there, get water	, and come back?			
	Record answer in both Kadam	(foot) and in Minute	es. For own Dwelling Write "Zer	0″			
005	How do you collect water from	n Water Filtration Pla	ant (WFP)?		If using		
005	1 = Bottle, 2 = Can, 3 = Clay p	itcher, 4 = Other			WFP		
Q06	How often you clean or wash t	the container you us	e to bring water from WFP?		If using		
	1 = Daily, 2 = After 2-3 days, 3	3 = Weekly, 4 = Mon	thly, 5 = Occasionally 6 = Nev	er	WFP		
Q07	7 Since last 7 days, how many times has household collected water?						
008	At Water Filtration Plant (WFP) vou have sufficient	quantities of drinking water?				
200							
	1. Yes 2. No						
Q09	What was the main reason t	hat you were unab	le to access water in sufficier	it quantities when	Skip		
	1. Water not available at V	WFP	2 = Water is expensive		008		
	3 = Source not accessible		4 = Other (Please Specify)		400		
Q10	9.Do you or any other memb	per of this househol	d do anything to the water (P	rocess) to make it			
	safer to drink?						
011	1. Yes 2. No What process you or any othe	r member of this bo	usehold adopt to make water s	afe for drinking	Skin		
QII	What do you usually do to ma	ke the water safer to	o drink?		if No in		
	1. Boiling 2. Strain It Through	A Cloth 3. Let It Star	nd and Settle		Q10		
	4. Add Bleach / Chlorine 4. Us	e Water Filter (Cerai	mic, Sand, Composite, Etc.)				
	5. Solar Disinfection 6. Othe	er (Specify)					
012							
Q13	Who installed the Filtration Pla	ant system in your vi	illage?				
	1. Govt., PHED, LG &	RD, Municipalit	y, District / Union coun	cil			
	2. Community	· ·					
	3. Household itself						
	4 NGO Private						
Q14	Who looks after this water del	iverv system?					
	1. Govt. PHFD. I.G.&	RD. Municipalit	v. District / Union coun	cil			
	2. Community	,	,,, e	-			
	3 Household itself						
	A NGO Drivoto						
	4. NGO, Privale						
1	5. None						

Q15	Do you Know the source of wa	ater used in WFP				
	1. Yes 2. No					
Q16	If in Q-please named the sou	irces			Skip If No in O15	
	1. Government Supply 2.Tub	ewll 3.Water tank 4	1.Other (Please specify)			
Q17	Generally, how does the wate	r smell?				
010	1. No smell 2.Foul smell					
Q18	Generally, does the water hav	e a taste?				
	1. Yes 2.No (tasteless)					
Q19	Generally, what does the wate	er look like?				
	1. Clear 2. Cloudy/dirty					
Q20	Is water at WFP available thro	ughout the year?				
	1 Ves 2 No					
Q21	Has the plant broken down in	the past one year?				
		, ,				
	1. Yes 2. No					
Q22	How frequently has the plant	broken down during	the past one year?		Skip If No	
	1. Once a week 2. Once a fortnight 3. Once a quarter					
023	4. Once in six months 4. Once a year 5. EVer					
025						
	1. Last 30day 2.Last 180days/6months 3. Last Year					
	4.Ever 5. No					
Q24	To whom did you complain?					
	1 Plant operator 2 PHED 3	Pⅅ 4 Councillor				
	5. Influential 6. DCO 7. C	thers (Please Specify	()			
Q25	What was the result of the co	mplaint?				
	1. Prompt action taken 2. De	layed action taken	3.No action taken			
Q26	In case WFP not working prop	erly, what is the sou	rce of drinking water?			
	Piped Water	Dug Well	Spring	Others		
	1 = Piped into home	5 =Protected	7 = Protected Spring	11=Filtration Plan	t	
	2 = Piped to yard/plot	Well	8 = Unprotected Spring	12=Tanker-Truck		
	3 = Piped to neighbour	6 = Unprotected	9 = Rainwater	13=Cart with Sma	ll Tank	
	4 = Tube Well / Borenole	weii	10 = Surface Water	14=Water Klosk		
			stream, Canal, Irrigation	16=Other		
			Channel)			
Q27	Do you normally pay for wate	r used by your house	hold?			
	1. Yes 2. No					
Q28	How much do you normally pa	ay for drinking water				
020	KS	mproved water aver	hu sustam?			
Q29	Are you wining to pay for an if	nproved water supp	iy system:			
	1. Yes 2. No					

Result of Interview1. Complete2. IncompleteWrite down reason in case of incomplete or Refused

Surveyor Name:	Supervisor Name:	
Surveyor Code:	Supervisor Code:	
QC Back Checker Name:	QC Back Checking Date:	
Coded By:	Entered By:	

Appendix 4-C

KEY INFORMANT INTERVIEW (KII)

Informed Consent

Assalam o Alaikum, my name is ______ and I am working with P&DD and UNICEF Balochistan. We are conducting an evaluation that asks about the water filtration plant in your area, its condition and the quality of water from that plant. You have been identified as a Key Informant for the evaluation.

We would very much appreciate your participation in this process. This information will be used to help the Government of Balochistan and UNICEF to understand your problems and improve water-related services. The interview should take about 45 minutes to an hour to complete. All information will be consolidated and presented in an evaluation report. Therefore the information you provide will be kept confidential and will not be shared with anyone other than members of our evaluation team. Your responses will also be anonymous and not linked back to you in anyway.

Participation in the KII is voluntary. If we ask you any questions you don't want to answer please feel free to let me know and I will go on to the next question. You can also stop the interview at any time. We hope that you will participate in this survey, as your input is important to us. I will be happy to answer any questions you may have about the survey now. Do you have any questions?

Name of Respondent	
Designation	Department
District	Date of Interview

P&DD /PHED

- 1. In your opinion is the CDWA a programme of GoB or a project?
- 2. Has the GoB internalized the CDWA into the ADP?
- 3. Have appropriate budgetary measures been taken to ensure continuous operations?
- 4. Do you think the money allocated in the ADP / Establishment Costs etc. appropriate to keep all plants properly operational?
- 5. How will you (PHED) ensure that the non-functional plants are restored to full operational status?
- 6. How do you monitor the operation and functionality status of the WFPs?
- 7. How often have you carried out water sampling since the plants were installed? If yes, has there been a change in the water quality since the plants were installed?
- 8. What do think should be done to keep all plants operational?

- 9. How often do you coordinate with the district administration, health departments and local government on the operations or problems related to drinking water and the WFP? If not, why not?
- 10. What measures have been programmed to protect the WFPs during disasters? What recovery measures since are programmed, particularly since Balochistan prone to natural disasters such as earthquakes, floods and drought.

Public Health and Local Government

- 1. Are you aware of what the situation was like before the installation of a Water Filtration Plant (WFP) in the area?
 - a. There was access to safe drink water
 - b. There was a prevalence of waterborne diseases in the area
 - c. There were government water supply schemes
 - d. There were community-level initiatives to improve provision of safe drinking water
 - e. There were District government and other organization's programmes for drinking water.
- 2. Existing WFPs are able to meet the needs of 100% of the population? Please explain why you agree or disagree with this statement.
- 3. Were you involved in WFP location selection? If yes, please explain elaborate on the criteria used for selection.
- 4. Was the WFP installation on a need basis?
- 5. Are you aware of any filtration processes? Were there any awareness campaigns advocating the use of filtered water?
- 6. How can the Government improve the WFP function as well as usage of filtered water?
- 7. Please describe / elaborate on the following points:
 - a. Local community beliefs about water obtained from WFPs;
 - b. Quality of filtered water from WFPs;
 - c. Functionality of WFPs;
 - d. Non functionality of WFPs;
 - e. Maintenance mechanisms for WFPs;
 - f. Barriers to WFP maintenance;
 - g. Tangible benefits derived from this programme;
 - h. The extent to which this programme has served the real needs of beneficiary communities;
 - i. Local government or department measures to ensure continues supply of filtered water to the community;
 - j. Barriers to smooth operations of WFPs;
 - k. Level of coordination and integration between local government, PHED, P&DD, Health, and other (please specify) relevant departments.
- 8. Do you think that the WFP solution is sustainable? If no, why not? If yes, what makes it sustainable?
- 9. Is there any formal complaint management system for the WFP programme?

- 10. In your opinion, what are the major reasons for both performance and non-performance of WFPs?
- 11. Do you have any suggestions and / or recommendations related to the following points?
 - a. WFP operation
 - b. Filtered water usage improvement
 - c. Complaint resolution and the time it takes
 - d. Other
- 12. What measures have been programmed to protecting the WFPs during disasters? What recovery measures since are programmed, particularly since Balochistan prone to natural disasters such as earthquakes, floods and drought.

UNICEF Balochistan

Open discussion on all of the above questions

Plus additional aspects related to the country policy, SDGs and WASH related programming that incorporates or focuses on the supply of clean drinking water.

Interviewer Name _____ Date _____

Appendix 4-D

FOCUS GROUP DISCUSSIONS (FGDs)

Informed Consent

Assalam o Alaikum, my name is ______ and I am working with P&DD and UNICEF Balochistan. We are conducting an evaluation that asks households about the water filtration plant in your area, its condition and the quality of water from that plant, and any issues you all would like to talk about with respect to that.

We would very much appreciate your participation in this process. This information will be used to help the Government of Balochistan and UNICEF to understand your problems and improve water-related services. The FGD should take about 45 minutes to an hour to complete. All information will be consolidated and presented in an evaluation report. Therefore the information you provide will be kept confidential and will not be shared with anyone other than members of our evaluation team. Your responses will also be anonymous and not linked back to you in anyway

Participation in the FGD is voluntary. If we ask you any questions you don't want to answer please feel free to let me know and I will go on to the next question. You can also stop the interview at any time. We hope that you will participate in this discussion, as your input is important to us. I will be happy to answer any questions you may have about the survey now. Do you have any questions?

FGD Questions

- 1. What are the general health conditions of the people in your community?
- 2. How many people in your community are sick, or get sick from drinking poor quality water?
- 3. Are there other reasons you think cause illness in your area?
- 4. What is your opinion about water availability in your area?
- 5. Do you all use the WFP installed in your area?
- 6. Does the plant work satisfactorily?
- 7. Does it provide drinking water? If so, is it always available?
- 8. How many people do you think get water from this WFP?
- 9. Are you all satisfied with the water provided through the WFP?
- 10. Do you think this plant provides water to meet the complete drinking water needs of the people in your community?
- 11. Is there any other matter related to the WFP that you all would wish us to know about?

FGD Quality Assurance Protocols

The Quality Assurance (QA) mechanisms and protocols (defined below) for all proposed steps will be enforced and implemented by the QA team.

REMEMBER TO ASK FOR PERMISSION TO TAKE A GROUP PICTURE OF THE FGD PARTICIPANTS OR DURING THE FGD PROCESS

Screening and Recruitment

- Consent from FGD participant will be obtained by the Field Supervisor at the start of the during recruitment phase;
- Since this is a fast-track evaluation survey the date, time and venue of FGD cannot be communicated well in advance. Therefore select participants during the HHS process. Seek guidance from the supervisor if unclear, and;
- Arrange sufficient refreshments for the participants; use locally available and acceptable refreshments such as biscuits, juice, and tea.

FGD Moderator and Note-Taker Training

Moderator

- Be aware of psychology and behaviour of urban and rural communities;
- Should exercise mild unobtrusive control;
- Should have adequate knowledge of the topic;
- Must maintain discipline in listening;
- Should be familiar with questioning route;
- Should use purposeful small talk;
- Must observe the participants for seating arrangements, culturally suitable;
- Must use pauses and probes as and when necessary;
- Must control reactions towards participants i.e. both verbal and nonverbal communication;
- Should verify information gathered and identify missing elements.

Observer/Note-Taker

- Should coordinate with both moderator and the report writer;
- Should handle all necessary logistics (exercise and discussion material);
- Should facilitate participants and their parents;
- Should operate and monitor any equipment to ensure proper function;
- Should provide an oral summary to the moderator and report writer of FGD proceedings;
- Should debrief the moderator and report writer;
- Should provide the any audio recording to the moderator and report writer.

Guidelines for Conduct of the FGD

- Provide a proper and carefully conducted introduction session for all participants
- The introductory process must clearly state, in simple language, all the following aspects of the FGD:
 - o Introduce yourself
 - Inform participants of how the information collected from the FGD will be used in the analysis of the operations and benefits of the Programme; Reconfirm their understanding of your role;
 - Explain to them the meaning of 'consent', and ensure their understanding; repeat until all present clearly understand that their permission is necessary for you to proceed further; record the consent;

- Inform them that participation entirely voluntary; Clarify that parents / guardians can freely withdraw their child, or that the child can opt to remove him/herself from the session, at any time and without giving any reason; Reiterate that doing so will not be held against them in any way;
- Explain that the children ARE NOT part of the evaluation exercise but they can ask questions;
- Emphasize that the information collected through the conversation is strictly confidential, and, that personal or sensitive information will NOT be shared with anyone;
 1
- Then summarize what information you will ask for or the topics you will cover, and the total time the activity will take.
- Prepare Rapport Building Exercises;
- Enlist questions related to viewing;
- Communicate the prepared discussion protocols to each participant;
- Required materials for the FGDs should be prepared and on-hand before the start of the discussion;
- Collection of non-verbal information along with participant identifier.

FGD Transcription and Reporting

- Note-Taker should conduct debriefing session with the moderator and report writer immediately after the FGD. Debriefing should include:
 - Log any additional information obtained about the FGD;
 - \circ $\;$ Discuss issues or comments that need clarification;
 - \circ $\;$ Discuss particular questions that did not work well;
 - o Discuss any information that contradicts or confirms data collected in previous sessions;
 - Discuss new topics that may arise during the FGD, and;
 - Discuss points that came up during the FGD which caused distress for the participants.
- Should prepare a FGD Summary Report using debriefing notes and any recording;
- Should prepare a verbatim transcription for each FGD.

Appendix 4-E

WATER FILTRATION PLANT STATUS DATA COLLECTION

	HH Questionnaire II	O <wfp code="" serial<="" th=""><th>Number></th><th>Dated</th><th></th><th>/ 05 / 2018</th></wfp>	Number>	Dated		/ 05 / 2018	
A	Administration Plot District Tehsil Union Council / Location Plant Name						
						Confirmed	
					Edited [Confirmed	
V	Vator Eiltration Plant Co	onfiguration					
Т	ype of Plant	X X2	Х3		X4: Y	Other	
					(if yes, please specify)	
S	tatus and Surroundings						
					Non-Functional		
P	hysical Status	Functional		[
S	ource of water						
	Plant Age	Years			Don't Know		
h	nfrastructure	Туре:		9	Status:		
		Plastic, Steel,	Plastic, Steel,		Good Condition		
		concrete etc. or	concrete etc. or				
		others		ſ	Damaged		
S	urrounding Area	Dwellings	Dwellings Market		Open area		
	enterna, and enternage market			•			
		Other, please					
_		describe					
	learest Available						
R	28M						
C)perator's Specs						
Ν	lame						
C	Qualification						
J	ob Description						
J	ob Duration ²⁰						
C	Contact Details						

20 In case of multiple shifts, please indicate duration of each shift.

Reviewers Assessment

Tick that which is applicable

- 1. The operator was present at the time of review
- 2. He was aware of plant operations and could answer all questions
- 3. The WFP was found operational and all parts were operating normally
- 4. There were no leakages of any kind
- 5. The plant area was clean and clear
- 6. People who came there could easily access the plant
- 7. People who came there for water brought (a) jerry cans, (b) drums, (c) other containers to fill water
- 8. People were generally (a) satisfied with the water quality, (b) not satisfied with the water quality
- 9. People generally (a) did not have any complaints (b) had complaints

Any other comment or observation

Signature, date and time

Appendix 4-F

DATA QUALITY ASSURANCE GUIDELINES

At the survey design stage, the prime objective of data quality assurance will be to gather intended information consistently using the survey instruments. We believe that data quality is affected by many factors, i.e. measurement errors, transcription errors, unrepresentative sampling, and survey instrument understanding, a short description and mitigation strategy of each factor is given below.

Measurement Error: As part of the Quality Assurance Mechanism, all measurement errors will be minimized through concept building exercise, mock exercise, data collection guidelines and accompanied interviews.

Transcription Error: Transcription error will be minimized using data validation checklists. The Enumerators will validate the collected information before handing that over to the Field Supervisors (FS). The FS will again review all questionnaires before dispatching them to the centralized Data Entry Hub. Any discrepancy found in the filled instruments will be adjusted using logic, predefined guidelines, enumerators' knowledge or respondents will be contacted via phone or revisited for collection of missing information.

Unrepresentative Sampling: To avoid this error, sample will be selected as per MSI approved sampling technique. Field supervisors and field monitoring teams will ensure that data will be collected as per the approved sampling plan.

Survey Questionnaire: Survey questionnaire will be validated during mock exercise, and one day will be reserved for survey instrument validation. To ensure data quality, detailed guidelines have been developed by the consultants.

Following are the main guidelines for the data collection, the enumerator/surveyor must follow on the field:

The surveyor will be provided with a list of the water filtration plants (WFPs) for the survey. Before interview, the surveyor must ensure that he has all the tools necessary for the interview like, pen, , stapler, questionnaires, (some extra copies in case of missing or damaged questionnaire) and letter of authorization / NOC from P&DD/UNICEF.

General Instructions

- The form must be filled by the enumerator himself/herself;
- A pen/pencil having permanent ink impression must be used;
- Each box must contain only one letter;
- Letter must not exceed the given space of a box;
- Use only capital letters;
- Each word should be separated by "-"in a box, and;
- Each round circle must be completely filled. Only marked or half-filled will not be considered.

Effective Interviewing Tips

Do's

- Listen more than you speak;
- Create a friendly environment;
- Keep a reasonable voice pitch that you can be heard and understood clearly;
- Ask questions in a straightforward, clear and non-threatening way;
- Use simple and short sentences to avoid any confusion;
- Ask the questions in native language to get proper responses from the respondents;
- Make sure that you understand respondents' response;
- Repeat or rephrase the question if the respondent is unable to understand the question;
- Listen carefully to the answers and request clarification if necessary;
- Allow the interviewee to ask questions;
- Keep control of the interview: refocus the interviewee if they are rambling or clarify if they misunderstood the question, and;
- Stay focused and follow your interview guide.

Don'ts

- Don't ask questions containing words likely to be unfamiliar to the target audience;
- Keep things simple to avoid disturbing interviewees; it is in your own interest as well;
- Don't give cues which lead interviewees to respond in a particular way;
- Don't impose own structures and assumptions;
- DO NOT give your opinion about the response of any question even if it is requested by the respondent;
 - o **Remember!** You are there to only obtain information from the respondent.
- Don't make criticisms or take sides.

Ethical Principles

- Respect for human dignity;
- Respect for free and informed consent;
- Respect for vulnerable persons;
- Respect for privacy and confidentiality, and;
- Respect for justice and inclusiveness.

Human Dignity

Basis of ethical obligations

- Interact with your respondents in local manners of respect and dignity;
- DO NOT Show off;
- Do not create any situation of disrespect of your respondent/locals;
- Greet with a smile but it must look like "Respectful smile", and;
- Use terms like *aap* in Urdu, *tusan* in Saraiki and Sindhi, *tusi* in Punjabi, and *taso* in Pashto. DO NOT use terms like *tum*, *tu* etc. Ask you supervisor / trainer for appropriate terms in Balochi and Brohvi.

Appendix 4-G

DATA VALIDATION	Checklist
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S#	Check	Action
1	R1: Relationship with Head of Household	R4: Marital Status
	is Spouse	Not Equal to:
		2= Divorced, separated
		3 = Widowed
		4 = Never married
2	R5: Highest Level of Edu.(Years of	R2:Age >= Highest Level of Edu.(Years of
	Schooling)	Schooling) + 5) - Valid
		D2:Ago Note loss then (Highest Lovel of
		RZ:Age Note less then (Highest Level of
2	Conditional Skin	P7 Skipped
3		N Skipped
	R6 equal No=2	
4	Conditional Fill	04 equals Zero
	Q3 equals In own dwelling=1	Q4 = 0
5	Conditional Skip	Q11 Skipped
	Q10 equal No=2	
6	Conditional Skip	Q16 Skipped
	Q15 equal No=2	
7	Conditional Skip	Q22 Skipped
-	Q21 equal No=2	
8	Check	Inen Q23 could be
	Q17 equal Foul smell =2	Codes
	OR O18 agual No (tastalass) =2	I. Last 30 udy
	QIO Equal NO (lasteless) –2	2. Last Yoar
	010 equal Cloudy/dirty = 2	
	OR	7.2001
	O_{20} equal NO = 2	
	OR	
	Q21 equal NO = 2	
109

Appendix 4-h

QUALITY ASSURANCE SPOT CHECK CHECKLIST

Name of Enumerator______

District _____

Quality Assurance Coordinator

Protocols are used to improve data quality

Q.1	Standard procedure is used for sample selection	1. Yes 2.No
Q.2	Standard introduction is given to respondent	1. Yes 2.No
Q.3	Administered informed consent to start interview;	1. Yes 2.No
Q.4	Allow the interviewee to ask questions;	1. Yes 2.No
Q.5	Greet with Respectful smile;	1. Yes 2.No
Q.6	Create a friendly environment;	1. Yes 2.No
Q.7	Keep a reasonable voice pitch that you can be heard and understood clearly;	1. Yes 2.No
Q.8	Ask questions in a straightforward, clear and non-threatening way;	1. Yes 2.No
Q.9	Use simple and short sentences to avoid any confusion;	1. Yes 2.No
Q.10	Ask the questions in native language to get proper responses from the respondents;	1. Yes 2.No
Q.11	Make sure that you understand respondents' response;	1. Yes 2.No
Q.12	Repeat or rephrase the question if the respondent is unable to understand the question;	1. Yes 2.No
Q.13	Listen carefully to the answers and request clarification if necessary;	1. Yes 2.No
Q.14	Creating any situation of disrespect of your respondent/locals;	1. Yes 2.No
Q.15	Listening more than you speaking	1. Yes 2.No
Q.16	Giving cues which lead interviewees to respond in a particular way;	1. Yes 2.No
Q.17	Keep control of the interview: refocus the interviewee if they are rambling or clarify if they misunderstood the question, and;	1. Yes 2.No
Q.18	Imposing own structures and assumptions;	1. Yes 2.No
Q.19	Stayed focused and follow your interview guide.	1. Yes 2.No

Tehsil _____

Date of Visit_____

TRAINING PLAN FOR OFFICIALS OF THE GOB AND FIELD SUPERVISORS

April 29 - May 01, 2018

Responsibility Strategy Activity Time Content 10:00 - 10:10 Tilawat Quran Pak Volunteer Volunteer • Session – 1 10:10 - 10:30 ٠ **Participants Introduction** In-person Master Trainer 10:30 - 11:00 ٠ **Project Introduction** Presentation Master Trainer Session – 2 Interactive Effective Data Collection Techniques ٠ 10:00 - 11:00 session with Master Trainer • **Research Ethics** Handouts 11:00 - 11:15 Tea Break How to Improve Community Acceptance & ٠ Session – 3 Involvement Interactive 11:15 - 12:30 Invalid Response Handling session with Master Trainer ٠ Handouts Transcription Error & Sampling Error Non-Response Minimization ٠ **Concept Application** Master Trainer Exercise – 1 Group Group Co-Trainer Do's & Don'ts while conducting survey (Local Exercise 12:30 - 01:30 Context) **Field Supervisor** List Issues may occurred in day start and day • end activities with possible solution 01:30 - 02:30 Nimaz & Lunch Break Session – 4 Discussion on Household Questionnaire Master Trainer • Interactive • Question Context & Objective 02:30-04:00 session with Co-Trainer Field editing to ensure completeness & • Handouts consistency 04:00 - 04:15 Tea Break Independent Concept Application 4:15 to 4:25 Group Discussion Exercise – 2 Master Trainer Group 4:25 to 5:00 With in Group Presentation Group 04:15-05:00 Co-Trainer Exercise • Role play Enumerator - Respondent **Field Supervisor** Field Editing Questionnaire Dispatch •

Day 1

<u>Activity</u>	<u>Time</u>	<u>Content</u>	<u>Strategy</u>	<u>Responsibility</u>							
Session – 5	10:00-11:00	 FGD participant recruitment & selection FGD quality assurance Rapport Building for effective FGD 	Interactive session with Handouts	Master Trainer Co-Trainer							
11:00)— 11:15	Tea Break									
Session - 6	11:15 – 12:00	 Discussion on FGD guidelines Concept and Context of each discussion point 	Interactive session with Handouts	Master Trainer Co-Trainer							
Group Exercise – 3	12:00 - 01:00	 Concept Application Role play - Managing focus discussion 	Group Exercise	Master Trainer Co-Trainer Field Supervisor							
01:00 - 02:00		Nimaz & Lunch Break									
Session – 7	02:00 – 03:45	 Discussion on KIIs guidelines Concept and Context of each discussion point 	Interactive session with Handouts	Master Trainer Co-Trainer							
03:45	5 - 04:00	Tea Break									
Session – 8	04:00 – 05:00	 Role play - KIIs Interview with officials from Health Local Government 	Interactive session with Handouts	Master Trainer Co-Trainer Field Supervisor							

Activity	Time	<u>Content</u>	<u>Strategy</u>	<u>Responsibility</u>
Session – 9	10:00- 12:00	 Field Mock for Household FGD KIIS 	Interactive session with Handouts	Master Trainer Co-Trainer
Session – 10	12:00- 2:00	Fieldwork observation assessment & accumulation	Interactive session with Handouts	Master Trainer Co-Trainer
02:0	00 - 03:00	Lunch Break		
Session – 11	03:00 - 04:00	Participant feedback on filed work	Interactive session with Handouts	Master Trainer Co-Trainer
Session – 12	04:00 - 05:00	Fieldwork Plan Finalization	Interactive session	Field Operations team & district supervisor

Day 3

Appendix 6

PRE AND POST TEST FOR THE FIELD TEAM

Name of Field Staff	
Cell number and e-mail	

S#	Question	Response Pre-Test	Response Post Test
1	Capacity-building is the process of developing skills, abilities, processes and resources needed to survive and adapt.	Y / N	Y / N
2	An evaluation is an assessment. It allows you to make a judgement about something.	Y / N	Y / N
3	Indicators only allow us to forecast future trends. They do not measure current conditions	Y / N	Y / N
4	An example of an indicator at a water filtration plant could be "the plant operates smoothly and people have accesses to water from the plant, without any hindrance"	Y / N	Y / N
5	Data collection is the act of gathering many different types of information in an unsystematic way.	Y / N	Y / N
6	Access to safe water is measured by the proportion of population with access to an adequate amount of safe drinking water located within a convenient distance from the user's dwelling	Y / N	Y / N
7	What do these terms mean?		
A	Water treatment refers to the chemical and physical processes used to clean water for drinking purposes	Y / N	Y / N
В	Clean drinking water relates to the availability of water for human consumption, free of all kinds of contamination	Y / N	Y / N
С	Population density refers to the number of people living per square kilometre	Y / N	Y / N
D	WASH means Water, Health, Sanitation & Hunger	Y / N	Y / N
E	Completeness is (a) a condition of having all the necessary and appropriate parts, (b) a condition of having finished the main task, even if some components are missing	Choose one or more that are correct. A B	Choose one or more that are correct A B
F	Coordination is (a) the organization of the different elements to enable them to work together effectively , (b) the organization of the different elements that work separately on unrelated tasks	Choose one or more that are correct. A B	Choose one or more that are correct A B
8	Fieldwork is different from field research.	Y / N	Y / N
9	Consent is unnecessary before asking questions to communities, people.	Y / N	Y / N
10	To probe is to explore or examine something to derive information.	Y / N	Y / N

S#	Question	Response Pre-Test	Response Post Test
11	Community support focuses only on parent groups. It is not concerned with institutions.	Y / N	Y / N
12	Committees contribute to interventions by (a) actively participating in all development work, or (b) opposing and questioning all development work.	Choose one or more that are correct. A B	Choose one or more that are correct. A B
13	Examples of WASH interventions are (a) providing toilets with running water, (b) teaching children to conserve water, (c) teaching children to wash their hands before eating	Choose one or more that are correct. A B C	Choose one or more that are correct. A B C
14	Do you know what Pⅅ, PHED mean?	Y / N	Y / N
15	Do you know which department of the government is responsible for the supply of clean drinking water to the people?	Y / N	Y / N
16	Do you know of UNICEF	Y / N	Y / N
17	 (a) UNICEF addresses the needs of all children in the Quetta. (b) UNICEF never gets involved in WASH activities. (c) UNICEF works with the government to respond to the needs of the girl child. (d) UNICEF collaborates with the government and other development partners to implement programmes. 	Choose one or more that are correct. A B C D	Choose one or more that are correct. A B C D
18	Have you ever been involved in primary data collection in the field?	Y / N	Y / N
19	Qualitative data is non-numerical information that is structured.	Y / N	Y / N
20	Quantitative data is numerical in nature and well-structured.	Y / N	Y / N
21	Qualitative data collection requires (a) attentively listening to the respondent, (b) recording detailed notes, (c) ensuring that everything about the Quetta should be read, (d) keenly observing the surroundings.	Choose one or more that are correct. A B C D	Choose one or more that are correct. A B C D
22	FGD means Focus Group Data	Y / N	Y / N
23	(a) FGDs are conducted as informal meetings that have no set plan of action. (b) Meals are not provided during FGDs (c) Meals are provided during FGDs.	Choose one or more that are correct. A B C	Choose one or more that are correct. A B C
24	Key Informant Interviews are meant to gain an understanding of the topic from important stakeholders.	Y / N	Y / N
25	To be prepared for a KII one must (a) inform those being interviewed, (b) explain the nature of the meeting in advance, (c) provide refreshments during the meeting, (d) record information both audial and on paper.	Choose one or more that are correct. A B C D	Choose one or more that are correct. A B C D
26	A checklist is a rough set of guidelines.	Y / N	Y / N
27	Observation means using your eyes and ears to keenly note major aspects of a situation.	Y / N	Y / N

LIST OF REFERENCE MATERIAL REVIEWED AND FURTHER REQUIRED

The document listed below have been consulted in the preparation of this inception report:

- 1. PC-1, Clean Drinking Water for All Project (Balochistan Component),
- 2. DTU List Balochistan, undated
- 3. Table: Current Status of All 409 Filtration Plants installed under CDWA Project as per Report of Executive Engineers PHED
- 4. Request for proposal for services LRPS-2017-9132217, 2017
- 5. Third Party Validation BISA, Presentation, 2013
- 6. Brief on Public Health Engineering Department, Presentation, 2014-18
- 7. Multiple Indicator Cluster Survey Balochistan, UNICEF, 2010
- 8. Pakistan Social Living Measurement Survey (PSLM) 2014-15
- 9. Pakistan Census 2017, Provincial Province Wise Population District level
- 10. Brief on Mega Projects of Public Health Engineering Department, Government of Balochistan
- 11. Water Sustainability in Pakistan Key Issues and Challenges, Chapter 7, State Bank of Pakistan Annual Report 2016-17
- 12. Pakistan's Water Challenges: A Human Development Perspective, Working Paper Series 105, 2006
- 13. Province Wise Provincial Results of Census, 2017
- 14. Climate Change Action Plan, World Bank Group, 2016-20
- 15. Mainstreaming Climate Change in National Development Processes and UN Country Programming, UNDP, 2012

The following list of documents are requested from P&DD, PHED and the current CDWA Project Management:

- 1. Current list of available water resources by type of resource tehsil/district wise
- 2. Verification of the 409 list of installed water purification/filter plants / RO Plants by capacity and by Union Council
- 3. Current list of staff responsible for plants operation & maintenance by WFP Site
- 4. Past two years HR retention and Strengthening Plan
- 5. Organization Structure (Project related)
- 6. Health data of disease(s) caused by contaminated water tehsil/district wise
- 7. Pakistan Standards Institute (PSI) standards for clean drinking water (Annexure-D, PC-1)
- 8. Latest clean drinking water contamination data of Balochistan by district and tehsil
- 9. WASH policy of Government of Balochistan
- 10. Last three years workplans of the Project
- 11. Approved Annual Plan(s)
- 12. Financial Plan of the Project
- 13. Costs breakup of each plant by capacity and type of plant
- 14. CDWA project management reporting and M&E organogram
- 15. Criteria for pre-qualification of contracts by type of activity/work
- 16. Strategy for Institutional Networking/coordination at National and Provincial level
- 17. Roles and responsibilities of various project-related committees at District/Provincial and National level
- 18. Policy guidelines for project implementation
- 19. Standard Operating Procedures (SOPs) for various project-related tasks
- 20. Approved adoption of the "Plan of action on safe drinking water 2005 "
- 21. Approved adoption of the "Road map for provision of safe drinking water for All project 2007"
- 22. Updated description of "Raw Water Problems" (Annexure B in PC-1)

Appendix 8

PLANT CONDITION (OPERATIONAL AND INFRASTRUCTURE)

Note: This data was recoded using the new classification

HTC Code	WFP code (ZJ)	Date	District	Union Council	SUR type	List type	WFP Stat	New OP Code (HT)	Age	Infra. Status	Operator Qualification	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9
55	551211	07-05-18	Dera Bugti	Town D.B	x,x3	х	FN	1.1.2	10	gd	FA	у	у	У	у	у	у	fpr	а	b
56	561221	05-05-18	Dera Bugti	Sui	x,x3	x3	FN	1.1.2	10	gd	Matriculation	у	у	n	n	у	у	а	а	b
17	17512	05-05-18	Gwadar	Gwadar North	uf	х	FN	1.1.1	8	gd	Matriculation	у	у	У	у	у	fpr	fpr	fpr	fpr
28	28711	07-05-18	Jaffarabad	Ro taj Pan	fpr	fpr	FN	1.1.2	10	gd	Matriculation	у	у	у	у	у	у	а	а	b
11	11322	04-05-18	Kalat	Iskalko	х	х	FN	1.1.2	10	gd	FA	у	у	у	у	у	у	a,c	а	b
14	14421	04-05-18	Kech/ Turbat	Apsar	x2	x2	FN	1.1.2	8.8	gd	Middle School	у	у	fpr	у	у	у	а	b	b
62	621422	07-05-18	Loralai	Gareeb Road	х	х	FN	1.1.1	10	gd	Matriculation	у	у	У	У	у	у	а	а	а
40	40921	05-05-18	Quetta	Tareen	х	x	FN	1.1.1	8.8	gd	Religious / Madrasah	У	У	У	У	У	У	а	а	а
38	38921	05-05-18	Quetta	Liaqat bazar	x3	x3	FN	1.1.2	5	dm	n/a	n	n/a	n	У	n	у	а	b	b
33	33811	05-05-18	Sohbatpur	Ghani	fpr	fpr	FN	1.1.2	10	gd	FA	у	fpr	fpr	fpr	fpr	fpr	fpr	fpr	b
52	521121	04-05-18	Ziarat	Zandra	x4:y	х	FN	1.1.1	8.8	gd	Matriculation	у	у	У	У	У	у	fpr	а	а
66	661511	04-05-18	Barkhan	Rakni	x,x3	x4	NF	2.2	8.8	gd	FA	у	у	n	n	у	n	fpr	fpr	b
32	32711	06-05-18	Jaffarabad	Mehrab Pur	x	х	NF	2.2	8	ne	n/a	n	n/a	n	n/a	n/ a	n/a	n/a	n/a	n/a
39	39922	04-05-18	Quetta	Ghalzai	х	х	NF	2.2	8.8	dm	BA	у	n	n	у	n	n	n/a	b	b
12	12321	06-05-18	Kalat	Lakhorian	х	х	NF	2.3	12	dm	BA	n	n/a	n	fpr	у	n/a	n/a	n/a	b
51	511011	06-05-18	Killa Abdullah	Majzai	х	х	NF	2.3	8.8	ne	n/a	n	n/a	n	n	n	n	n/a	n/a	n/a
45	45911	05-05-18	Quetta	Faqir M Road	x2,x3	x2,x3	NF	2.4	8	dm	n/a	n	n/a	n/a	n/a	у	у	а	а	b
49	491012	05-05-18	Killa Abdullah	Rojhani	x2	x2	NF	1.1.2	12	dm	Middle / Primary	У	У	у	n	n	n	n/a	n/a	n/a
41	41911	04-05-18	Quetta	Tareen	fpr	fpr	FN	1.1.2	5	dm	n/a	n	n/a	У	n	у	у	а	b	b
58	581311	04-05-18	Zhob	Ganj Muhalla	x4:y	x4	FN	1.1.2	9	gd	8th	у	у	у	у	у	у	a,b	а	b
64	641521	06-05-18	Barkhan	Sadar	x,x3	x2	NF	1.2.1	8.8	gd	Matriculation	У	У	n	n	У	n	fpr	fpr	b
20	20611	04-05-18	Kachi	Jalal Khan	x2,x3	x2,x3	FN	1.2.1	9	gd	Primary School	у	n	у	n	у	у	fpr	а	b
1	1122	05-05-18	Khuzdar	Ferozabad	х	х	FN	1.2.1	9	gd	Middle School	у	у	у	n	у	n	n/a	а	а

HTC Code	WFP code (ZJ)	Date	District	Union Council	SUR type	List type	WFP Stat	New OP Code (HT)	Age	Infra. Status	Operator Qualification	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9
4	4111	06-05-18	Khuzdar	Zeedi	x2	x2	NF	1.2.2	8.8	gd	Matriculation	У	У	n	fpr	у	fpr	fpr	fpr	b
3	3111	08-05-18	Khuzdar	Killi shair jan	x2	x2	NF	1.2.2	8.8	dm	Matriculation	у	fpr							
48	481021	04-05-18	Killa Abdullah	Bojhra	x2	х	NF	1.2.2	11	dm	Middle School	у	у	у	n	n	n	n/a	n/a	n/a
46	46911	05-05-18	Quetta	Saidabad	x2	x2	FN	1.2.2	8.8	dm	n/a	n	n	n	fpr	у	у	b	b	b
43	43911	04-05-18	Quetta	Alamo	x2	x2	FN	1.2.2	3	dm	n/a	n	n/a	n	n	n	у	а	а	b
59	591321	05-05-18	Zhob	Hassanzai	x2	x2	NF	1.2.4	9	gd	Matriculation	у	у	n	n	n	n	n/a	b	b
31	31711	06-05-18	Jaffarabad	Bagh Head	х	х	NF	1.2.5	10	dm	Middle School	у	у	n	n	n	у	а	а	b
23	23712	07-05-18	Jaffarabad	Usta Muhammad	х	х	NF	1.2.5	8	gd	None	n	n/a	у	n	у	у	а	а	b
24	24711	07-05-18	Jaffarabad	Usta Muhammad	х	х	NF	1.2.5	8	dm	Matriculation	у	n	n	у	у	у	а	а	b
26	26711	05-05-18	Jaffarabad	Bagh Head	fpr	fpr	NF	1.2.5	9	dm	Middle School	у	у	У	n	у	у	а	а	b
61	611421	05-05-18	Loralai	MC	x2	fpr	NF	1.2.5	5	gd	Middle, 8th	у	у	У	у	у	у	fpr	fpr	а
22	22621	05-05-18	Kachi	Saleh Abad	x2	x2	NF	1.2.6	9	gd	9th	у	у	у	n	у	у	fpr	а	b
19	19511	04-05-18	Gwadar	Hud	uf	x2	NF	1.1.2	7	gd	Matriculation	у	у	n	у	fpr	fpr	fpr	fpr	b
27	27721	04-05-18	Jaffarabad	Noskki Jadid	x2	x2	NF	1.2.8	8.8	gd	FA	fpr								
23	23712	06-05-18	Jaffarabad	Samejee	х	х	NF	1.2.8	9	gd	BA	fpr								
15	15422	04-05-18	Kech/Turbat	Turbat	Other	fpr	NF	1.1.2	8.8	gd	Matriculation	У	у	fpr	У	у	у	а	b	b
5	5111	07-05-18	Khuzdar	WSS Katan	x2	x2	NF	1.1.2	8.8	gd	Primary	у	у	n	fpr	у	fpr	fpr	fpr	b
10	10222	06-05-18	Lasbela	Uthal	Other	x2	NF	1.2.8	8.8	gd	n/a	n	n/a	fpr	n	у	у	n/a	n/a	n/a
7	7221	04-05-18	Lasbela	Ala Abad	Other	х	NF	1.1.2	8.8	gd	n/a	n	n/a	n	n	n	n	n/a	n/a	b
8	8221	04-05-18	Lasbela	Gaddani	Other	х	NF	1.2.8	8.8	gd	n/a	n/	n/a	n/a	n/a	n/	n/a	n/a	n/a	n/a
												а				а				
34	34811	04-05-18	Sohbatpur	Nazband	fpr	fpr	NF	1.2.8	6	gd	Matriculation	у	fpr							
37	37812	06-05-18	Sohbatpur	Hamid Por	fpr	fpr	NF	1.2.8	11	gd	Matriculation	у	fpr							
35	35821	04-05-18	Sohbatpur	Sobat Por	fpr	fpr	NF	1.2.8	10	dm	BSC	у	fpr							
53	531122	05-05-18	Ziarat	Ghoshki	x4:y	х	NF	1.1.2	8.8	dm	n/a	n	n/a	n	n	n	n	n/a	b	b

ATTENDANCE OF THE GOB AND FIELD STAFF TRAINING WORKSHOP

Government staff

C #	Α	ttendai	nce	Trainee details									
5#	D1	D2	D3	Name	Dept.	Cell Number	Email-address						
1	Р	N/A	N/A	Agha Imran Shah	PHED	03023848284							
2	Р	N/A	N/A	Imran Raheem Durrani	Irrigation	03018386600	Pda100dams@gmail.com						
3	Р	N/A	N/A	Zafar ullah Shah	PHED	03009389009	shahzafarullah@yahoo.com						
4	Р	Р	N/A	Tariq Nazir	BOS	03058001776	Tariqnazir450@gmail.com						
5	Р	Р	N/A	Khalil ur Rehman	BOS	03337819980	khaliksf@gmail.com						
6	Р	Р	N/A	Abdul Samad	Pⅅ	03337928833	Abduldamad570@yahoo.com						
7	Р	Р	N/A	Rehmatullah	Pⅅ	03337913578	Rehmat.tareenbos@gmail.com						
8	Р	Р	N/A	Ahmed Jan	BOS	03337808938							

Field supervisors

6 #	" Attendance			Trainee details								
5#	D1	D2	D3	Name	District	Cell Number	Email-address					
1	Р	Р	Р	Ali Ahmed	Khuzdar	03337984947						
2	Р	Р	Р	Amjad Ali Nasir	Kech	03212979686	amjadalinasir@gmail.com					
3	Р	Р	Р	Ghulam Nabi	Lasbela	03342907831	Ghulamnabi baloch@yahoo.com					
4	Р	Р	Р	Habib Ahmed	Sohbatput	03003708665	Jalib.jataak@gmail.com					
5	Р	Р	Р	Hameed ullah Kakar	Loralai	03219516657	Hameed.mirzai@gmail.com					
6	Р	Р	Р	Mehboob Shahwani	Kalat	03337964760	mehboobshahwani@yahoo.com					
7	Р	Р	Р	Muhammad Abid	Zhob	03337780430	Abid.sherani88@gmail.com					
8	Р	Р	Р	Muhammad Qasim	Killa Abdullah	03337751713	mquasimkhan@gmail.com					
9	Р	Р	Р	Muhammad Sadiq	Quetta	03072437889	meerzadasadiq@gmail.com					
10	Ρ	Ρ	Ρ	Muhammad Wasifullah	Dera Bugti	03157839083	Wasif.waleed@gmail.com					
11	Р	Р	Р	Munir Ahmed	Jaffarabad	03337879399	Munirjon2007@gmail.com					
12	Р	Р	Р	Rehmatullah	Barkan	03337878250	Agosh.org@hotmail.com					
13	Р	Р	Р	Syed Sharaf-ud-din	Ziarat	03168202134	Syedsharaf12@gmail.com					
14	Р	Р	Р	Waseem Hussain	Gwadar	03442333053	Wish9nov@gmail.com					
15	Р	Р	Р	Zahid Mengal	Kachi	03337336838	Zahid.mengal@yahoo.com					

Appendix 9-B

COMMITMENT AGREEMENT

I, _______the undersigned holding CNIC# ______ hereby undertake that during the CDWA Evaluation Data Collection activity (from May 4 to May 8, 2018) I, and my field team members, will:

- 1. Complete all work with honesty, diligence and observance to the rules and the regulations learnt during training;
- 2. Maintain the list of all the expenses incurred during refreshment, transport services or any other payments in-kind and cash fairly, that related to the facilitation of participants;
- 3. Respect and honour the names of the Government of Balochistan, P&DD, and H&H Consulting to whom I am responsible for carrying the work;
- 4. Be entitled to fees and reimbursement of expenses upon the acceptance of the data and documents regarding household, Key Informant Interviews, Focused Group Discussions, Pictures and voice recording by Mr. Hussain and his appointed representatives;
- 5. Communicate with appointed quality assurance, field managers on any other matters as per contract sheet provided;

Moreover:

1. Apart from ensuring collective responsibilities I will train my field team according to the training I have received and will ensure that both male and female interviewers fully understand what is required in execution of field word

Signee	Witness 1	Witness 2
Name:	Name:	Name:
Sign:	Sign:	Sign:
Date:	Date:	Date:

Appendix 9-C

MATERIALS PROVIDED TO TRAINING PARTICIPANTS

Training

- 1. CDWA Eval Admin Attendance.docx
- 2. CDWA Eval Admin Contact Sheet.docx
- 3. CDWA Eval Admin Feedback 20180501 v1.docx
- 4. CDWA Eval Admin FS Training Plan 20180428.docx
- 5. CDWA Eval Admin FS Undertaking 20180502.docx
- 6. CDWA Eval Admin Pre-Post Test.docx
- 7. CDWA Eval Admin Standee.docx
- 8. CDWA Eval Admin Training Materials.xlsx

Fieldwork Package

- 1. CDWA Eval Admin Management Team.docx
- 2. CDWA Eval Tools Attendance FGDs.docx
- 3. CDWA Eval Tools Attendance FGDs.pdf
- 4. CDWA Eval Tools Check Data Validation 20180429.docx
- 5. CDWA Eval Tools Checklist Quality Assurance 20180429 EN.docx
- 6. CDWA Eval Tools Data Managment.docx
- 7. CDWA Eval Tools FGD 20180429 Urdu.docx
- 8. CDWA Eval Tools FGD NotePage 20180503.jpg
- 9. CDWA Eval Tools HH-SQ 20180501 Urdu.docx
- 10. CDWA Eval Tools KII 20180429 Urdu (for FST).docx
- 11. CDWA Eval Tools Sampling instructions.jpeg
- 12. CDWA Eval Tools WFP Status 20180502 EN.docx

Appendix 9-D

FEEDBACK FROM PARTICIPANTS OF THE TRAINING

1.02 Did you feel challenged by the training?	1.01 How do you rate the training overall?		Total	%	
Staff	Poor	Fair	Good		
Not challenging	0	1	7	8	62%
Challenging	0	1	3	4	31%
Very challenging	0	0	1	1	8%
Total	0	2	11	13	
		15%	85%		

2.03 Quality of instructions and facilitation	2.04 How extensive was the trainer's knowledge of the subject matter?			Total	
Staff	Poor	Fair	Good		
Poor	0	0	0	0	0%
Fair	0	0	1	1	7%
Good	0	5	8	13	93%
Total	0	5	9	14	
		36%	64%		